AUDIT REPORT FOR THE YEAR ENDED DECEMBER 31, 2020 AND 2019



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List of Officials

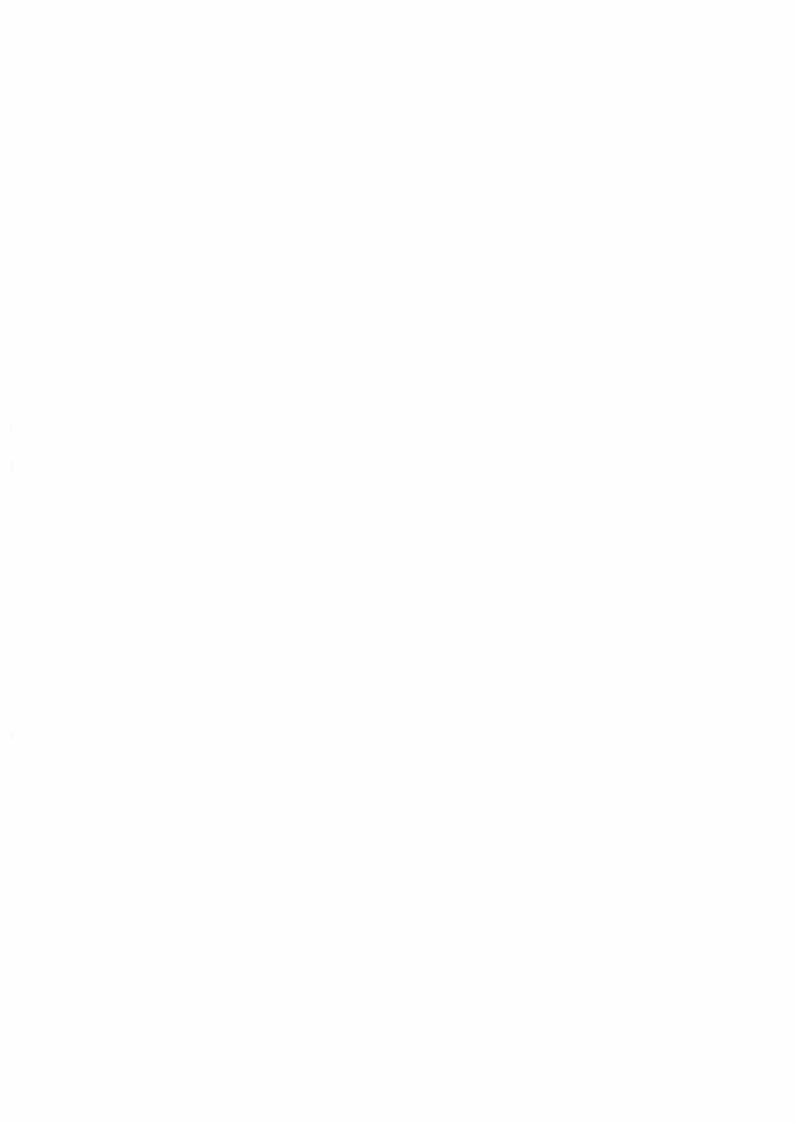
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BOARD OF COMMISSIONERS

AS OF DECEMBER 31, 2020

Jose Martinez, Jr. Chairman

Angel L. Alamo Vice Chairman

Jasper Muhammad Commissioner

Mary Espinal Commissioner

Troy Still Commissioner

OTHER OFFICIALS

Willie E. Hunter, Sr. Executive Director

Michael J. Ash of Carlin & Ward Board Solicitor



INDEPENDENT AUDITOR'S REPORT AND FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019





INDEPENDENT AUDITOR'S REPORT

To the Chairman and Members of the Parking Authority of the City of Camden County of Camden Camden, New Jersey 08103

I have audited the accompanying financial statements of the governmental activities, the business-type activities and the aggregate remaining fund information of the Parking Authority of the City of Camden (the "Authority"), a component unit of the City of Camden, in the County of Camden, State of New Jersey, as of and for the fiscal years ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit standards prescribed by the Local Finance Board and by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also

includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

Opinions

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities and the aggregate remaining fund information of the Authority as of December 31, 2020, and the respective changes in financial position and, where applicable, cash flows, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

I have previously audited the Authority's 2019 financial statements, and I expressed an unmodified audit opinion on those audited financial statements in my report dated August 20, 2020, in accordance with the financial reporting provisions described in Note 2. In my opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2019, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Matters

Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the Management Discussion and Analysis and Budgetary Comparison Information, as listed on the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Authority's basic financial statements. The Introductory section, combining and individual non-major fund financial statements, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying supplemental schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standard generally accepted in the United States of America. In my opinion the combining and individual non-major financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, I have also issued a report dated March 25, 2022 on my consideration of the Authority's internal control over financial reporting and on my tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Authority's internal control over financial reporting and compliance.

Respectfully submitted,

Brent W. Lee

Certified Public Accountant

Cinnaminson, New Jersey March 25, 2022

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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Chairman and Commissioners of the Camden County Improvement Authority Voorhees, New Jersey 08043

I have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements of the governmental activities, business-type activities and the aggregate remaining fund information of the Camden County Improvement (the "Authority"), County of Camden, State of New Jersey, as of and for the fiscal year ended December 31, 2020, and related notes to the financial statements, which collectively comprise the Authority's basic financial statements, and have issued my report thereon dated March 25, 2022.

Internal Control over Financial Reporting

In planning and performing my audit of the financial statements, I considered the Authority's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, I do not express an opinion on the effectiveness of the Authority's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be

609-456-8804 3008 New Afbany Rd., Cinnaminson, NJ 08077 material weaknesses or significant deficiencies. Given these limitations, during my audit I did not identify any deficiencies in internal control that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards or audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

Brent W. Lee

Certified Public Accountant

Cinnaminson, New Jersey March 25, 2022 REQUIRED SUPPLEMENTARY INFORMATION – PART I

Management's Discussion and Analysis

THE PARKING AUTHORITY OF THE CITY OF CAMDEN MANAGEMENT DISCUSSION AND ANALYSIS FOR THE YEAR ENDED DECEMBER 31, 2020 (UNAUDITED)

INTRODUCTION

The Parking Authority of the City of Camden, hereinafter referred to as the "Authority" presents their Annual Financial Report in accordance with the Statements of Governmental Accounting Standard No. 34 entitled, "Basic Financial Statement – Management's Discussion and Analysis – for State and Local Governments" hereinafter referred to as GASB34, and related standards.

MISSION

The Authority's mission since being created over 50 years ago is ongoing in coordination with the Mayor and the members of City Council toward the provision and improvement of parking throughout the City of Camden. In keeping with our mission, the Parking Authority continues to look toward the existing and future parking needs and interest of the Camden community. Our facilities and services enhance commerce throughout the City. Our various programs, such as the Residential Parking Program, Credit Card Payment System, Pay-By-Cell, Monthly Parking Specials, and the Overnight Parking Program (available only at the Waterfront Garage and Rand Transportation Terminal) help to protect the parking privileges of all. The foundation of the Authority's Handicapped Parking Program is the American with Disabilities Act. Ensuring compliance with this Act also falls within the Authority's scope. Wherever the need, we endeavor to meet the need with safe, convenient and affordable parking. This includes both short term event-oriented parking and long-term solutions for commercial and industrial activity.

RESPONSIBILITY AND CONTROL

The Authority has retained Brent W. Lee & Company LLC, to conduct an independent audit of the financial statements for the calendar year ended December 31, 2020. The Authority is responsible for furnishing financial statements and pertinent data for the auditor's review and analysis.

The aforementioned financial statements above present the financial position, results of operations and cash flow for the calendar year ended December 31, 2020, in accordance with Generally Accepted Accounting Principles.

SUMMARY OF ORGANIZATION AND BUSINESS

The Authority was established by ordinance of the Council of the City of Camden (the City) and is charged with the operation of certain parking garages, parking lots and the meters throughout the City. The Authority currently operates twenty-two (22) surface lots and two (2) garage facilities comprising a total parking capacity in excess of 9,500 spaces. The Authority also collects revenues from approximately 863 parking meters located throughout the City's central business district and conducts various parking enforcement activities on behalf of the City. The City believes that these are essential governmental functions and that the Authority, operating independently, can perform them efficiently and effectively.

ACCOMPLISHMENTS

The Authority completed the improvements on the main parking lot near the Waterfront Music Pavilion (Pavilion). This lot allows for parking for event parking particularly Live Nation hosted concerts and events. The Authority continues its agreements with the Adventure Aquarium to operate two (2) parking lots for daily visitors at the Adventure Aquarium. All lots used by Adventure Aquarium patrons are automated to streamline parking and improve accounting control. Overflow parking for the Aquarium is now handled with the use of the Hinson Garage and other lots owned and managed by the Authority.

The Authority continues to represent the County of Camden, Department of Recreation to operate their entire event parking for events on the Camden Waterfront.

The Authority was unable to generate revenue from concert parking or fireworks events due to the shutdown of the Pavilion during the COVID-19 pandemic.

The Authority continues to be the collection agent for the City of Camden Parking surcharge.

The Authority is continuing its efforts to increase the parking capacity for the Riverfront area. More than half of the parking meters throughout the city were replaced with digital meters that accept both coin and credit cards.

PARKING FEES:

Parking rates are still below market, but the Authority has continued implementing minimal increases as existing contracts expire. Economic factors continue the exert pressure to keep costs and revenue increases to a minimum.

REVENUE ANALYSIS:

Actual revenue for 2020 was \$3,025,279, which is a 44.6 % or \$2,433,513 decrease compared to the 2020 budget amount of \$5,458,792 and a 44.0% or \$2,380,550 decrease compared to 2019 actual amount of \$5,405,829.

METER REVENUE:

Actual Meter Revenue for 2020 was \$351,767 which is a 63.0% or \$598,233 decrease compared to the 2020 budget amount of \$950,000 and a 62.4% or 583,753 decrease from 2019 actual amount of \$935,520.

REVENUE FROM PARKING LOTS:

Actual Parking Lot Revenue for 2020 was \$1,222,041 which is a 58.9% or \$1,753,959 decrease compared to the 2020 budget amount of \$2,976,000 and a 48.3% or \$1,141,637 decrease compared to 2019 actual of \$2,363678.

WATERFRONT GARAGE REVENUE:

Actual Garage Revenue for 2020 was \$492,596 which is a 2.6% or 12,596 increase compared to the 2020 budget amount of \$480,000 and a 38.4% or \$306,768 decrease compared to 2019 actual of \$799,364.

TRANSPORTATION TERMINAL REVENUE:

Actual Terminal Revenue for 2020 was \$618,930 which is a 157.9% or \$378,930 increase compared to the budget amount of \$240,000 and a 28.8% or \$138,317 increase compared to the 2019 actual of \$480,613.

WATERFRONT MUSIC PAVILION REVENUE:

Actual Waterfront Music Pavilion (the Pavilion) Revenue for 2020 was \$0 which is a 100% or \$661,500 decrease compared to the 2020 budget amount of \$661,500 and an 100% or \$479,567 decrease compared to the 2019 actual of \$479,567. Revenue has decreased because of the inactivity due to the COVID-19 pandemic eliminating the scheduling of any events in 2020.

OTHER REVENUE:

Actual Other Revenue for 2020 was \$320,711 which is a 193.4% or \$211,419 increase compared to the 2020 budget of \$109,392 and a 22.5% or 58,930 increase compared to the 2019 actual of \$261,781.

EXPENSE ANALYSIS:

Actual expenses for 2020 were \$7,349,444 which is a 15.3% or \$1,324,224 decrease compared to the 2020 budget amount of \$8,673,668 and a 81.7% or \$\$3,305,678 increase compared to the 2019 actual of \$4,043,805.

SALARY & WAGES:

Actual Salary & Wages Expenses for 2020 was \$1,051,923 which is a 35.5% or \$578,777 decrease compared to the 2020 budget amount of \$1,630,700 and a 8.7% or \$99,961 decrease compared to the 2019 actual amount of \$1,151,885.

FRINGE & BENEFITS:

Actual Fringe & Benefit Expenses for 2020 was \$391,711 which is a 56.8% or \$515,345 decrease compared to the 2020 budget amount of \$907,056 and a 104.9% or \$200,509 increase compared to the 2019 actual amount of \$191,202.

ADMINISTRATION:

Actual Administration Expenses for 2020 was \$4,148,489 which is a 1.0% or \$39,209 increase compared to the 2020 budget amount of \$4,109,280 and an 341.0% or \$3,207,776 increase compared to the 2019 actual amount of \$940,712. The increase in administrative expense was primarily due to the settlement of a litigation suit.

COST TO PROVIDE SERVICES:

Actual Cost to Provide Services Expenses for 2020 was \$1,541,102 which is a 1.8% or 26,802 decrease compared to the 2020 budget amount of \$1,514,300 and a 3.4% or 53,427 decrease compared to the 2019 actual amount of \$1,594,529. The decrease in cost to provide service was primarily due to snow removal expense being less in 2020 compared to 2019.

CAPITAL OUTLAYS:

Actual Capital Outlay for 2020 was \$91,117, a 333.5% or \$70,099 increase compared to the 2019 actual of \$21,018.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN STATEMENT OF NET POSITION DECEMBER 31, 2021 AND 2020

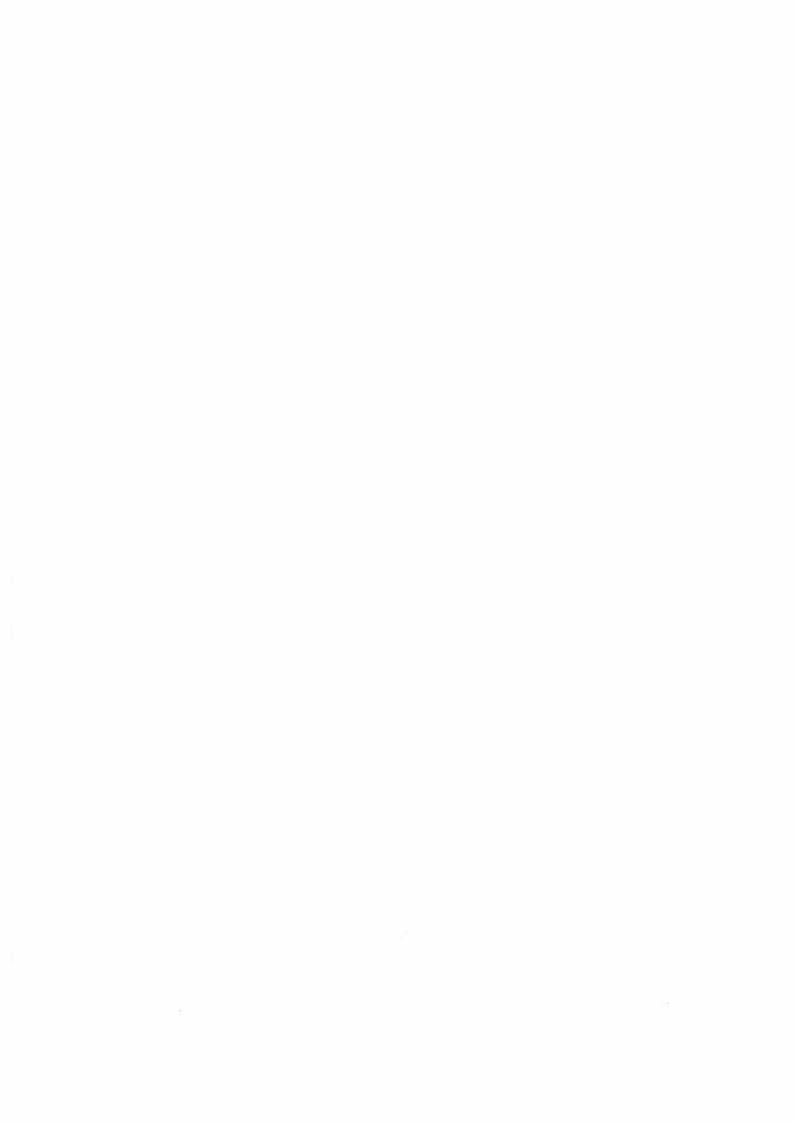
		2020	2019
ASSETS			
Unrestricted Current Assets Restricted Current Assets Net Property, Plant & Equipment	s	4,110,512.31 323,748.61 9,307,262.83	\$ 8,992,021.35 414,320.49 9,256,879.90
Total Assets		13,741,523.75	18,663,221.74
DEFERRED OUTFLOW OF RESOURCES			
Total Deferred Outflows of Resources		1,908,052.00	 593,539.00
Total Assets and Deferred Outflows of Resources	\$	15,649,575.75	\$ 19,256,760.74
LIABILITIES			
Current Liabilities Payable From Unrestricted Assets Current Liabilities Payable From Restricted Assets Long-Term Liabilities Payable From Unrestricted Assets Long-Term Liabilities Payable From Restricted Assets	s	544,874.22 0.00 7,362,948.57 5,999.74	\$ 609,058.53 120,000.00 6,110,055.99 64,104.91
Total Liabilities		7,913,822.53	6,903,219.43
DEFERRED INFLOWS OF RESOURCES			
Deferred Inflows of Resources		5,404,517.00	 5,909,804.00
Total Deferred Inflows of Resources		5,404,517.00	5,909,804.00
NET POSITION			
Net Investment in Capital Assets Restricted for:		9,296,218.40	9,112,477.58
Reserve/(Deficit) for BB&T Center Improvements Unrestricted Net Position		323,748.71 (7,288,730.89)	414,320.49 (3,083,060.76)
Total Net Position		2,331,236.22	6,443,737.31
Total Liabilities, Deferred Inflows of Resources and Net Position	\$	15,649,575.75	\$ 19,256,760.74

THE PARKING AUTHORITY OF THE CITY OF CAMDEN STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET POSITION FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

	2020	2019
Operating Revenues:		4.550.154.00
Parking Fees	\$ 2,685,333.62 \$	4,579,174.93
Other Operating Revenues	320,710.57	1,195,929.34
Total Operating Revenues	3,006,044.19	5,775,104.27
Operating Expenses:		
Administration:		
Salaries & Wages	1,051,923.44	1,151,884.72
Fringe Benefits	391,711.05	645,783.38
General & Administrative	4,148,488.84	940,712.35
Total Administration	5,592,123.33	2,738,380.45
Cost of Providing Services	1,093,600.96	1,244,415.43
Total Operating Expenses	6,685,724.29	3,982,795.88
Operating Income Before Other Operating Expenses	(3,679,680.10)	1,792,308.39
Other Counting Frances		
Other Operating Expenses: Depreciation and Amortization	447,500.91	350,113.88
Depreciation and Amortization	447,300.91	330,113.66
Total Other Operating Operating Expenses	447,500.91	350,113.88
Operating Income/(Loss) After Other Operating Expenses	(4,127,181.01)	1,442,194.51
Nonoperating Income/(Expenses):		
Interest on Investments & Deposits	19,235.21	85,305.97
Interest Expense	(5,100.91)	(11,876.93)
Gain/(Loss) on Sale of Assets	0.00	0.00
Net Change in Reserve for BB & T Center Improvements	(90,571.78)	47,079.41
		
Total Nonoperating Revenue/(Expenses)	(76,437.48)	120,508.45
Net Income/(Loss) Before Contributions	(4,203,618.49)	1,562,702.96
Contributed Capital	91,117.40	21,017.50
Change in Net Position	(4,112,501.09)	1,583,720.46
Net Position - Beginning of Year, As Restated	6,443,737.31	4,860,016.85
Net Position - End of Year	\$ 2,331,236.22 \$	6,443,737.31
NET FUSITION - ENG OF FEAT	ψ 2,331,230.22 Φ	0,110,737.31

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THE PARKING AUTHORITY OF THE CITY OF CAMDEN COMPARATIVE STATEMENT OF NET POSITION DECEMBER 31, 2020 AND 2019

ASSETS	2020	2019
Current Assets:		
Unrestricted Assets:		
Cash & Cash Equivalents	\$3,693,955.04	\$8,621,357,49
Change fund	22,400.00	20,400.00
Parking Fees Receivable (Net of Allowance for	•	,
Doubtful Accounts, \$1,833.10 in 2020 and \$1,833.10 in 2019)	234,198.11	235,372.88
Due From BB&T Center	_+ ·, ·	34,911.40
Due From City of Camden	159,959.16	79,979.58
Trackly and he to		
Total Unrestricted Current Assets	4,110,512.31	8,992,021.35
Restricted Assets:		
Cash & Cash Equivalents	323,748.61	410,419.33
Reserve for Improvements Receivable	525,, 10.01	3,901.16
Total Restricted Current Assets	323,748.61	414,320.49
Property, Plant & Equipment (Note 6):		
Property, Plant & Equipment	17,001,658.12	16,503,774.28
Less: Accumulated Depreciation	7,694,395.29	7,246,894.38
2003. Noodinatated Depreciation	7,034,333.23	7,240,034.38
Net Property, Plant & Equipment	9,307,262.83	9,256,879.90
Total Assets	13,741,523.75	18,663,221.74
DEFERRED OUTFLOW OF RESOURCES		
Pension and OPEB Deferred Outflows	1,908,052.00	593,539.00
Total Deferred Outflows of Resources	1,908,052.00	593,539.00
Total Assets and Deferred Outflows of Resources	\$15,649,575.75	19,256,760.74

The accompanying Notes to the Financial Statements are an intergral part of this statement.



THE PARKING AUTHORITY OF THE CITY OF CAMDEN COMPARATIVE STATEMENT OF NET POSITION DECEMBER 31, 2020 AND 2019

LIABILITIES	2020	2019
Current Liabilities Payable From Unrestricted Assets: Accounts Payable & Accrued Expenses	402 221 80	100 110 61
Security Deposits	403,231.79	458,119.64
Interest Payable	918.00	918.00
Lease Payable	11.044.42	2,000.00
Pension Payable	11,044.43 128,710.00	13,357.89 132,418.00
Unearned Revenue	970.00	2,245.00
3.17.1.17.11.10V	770.00	2,243.00
Total Current Liabilities Payable From Unrestricted Assets	544,874.22	609,058.53
Current Liabilities Payable From Restricted Assets: Note Payable		120,000.00
Total Current Liabilities Payable From Restricted Assets	-	120,000.00
Long-Term Liabilities:		
Long-Term Liabilities Payable From Unrestricted Assets:	<	
Compensated Absences Payable	61,587.57	34,964.56
Lease Payable Net Pension Payable	1 500 057 00	11,044.43
OPEB Payable	1,789,956.00	2,309,076.00
OI EB I ayaote	5,511,405.00	3,754,971.00
Total Long-Term Liabilities Payable From Unrestricted Assets	7,362,948.57	6,110,055.99
Long-Term Liabilities Payable From Restricted Assets:		
Contracts Payable	5,999.74	64,104.91
Total Long-Term Liabilities Payable From Restricted Assets	5,999.74	64,104.91
Total Liabilities	7,913,822.53	6,903,219.43
DEFERRED INFLOWS OF RESOURCES		
Pension and OPEB Deferred Inflows	5 404 517 00	5 000 004 00
	5,404,517.00	5,909,804.00
Total Deferred Inflows of Resources	5,404,517.00	5,909,804.00
NET POSITION		
Net Investment in Capital Assets Restricted for:	9,296,218.40	9,112,477.58
Reserve/(Deficit) for BB&T Center Improvements Unrestricted:	323,748.71	414,320.49
Unrestricted	(7,288,730.89)	(3,083,060.76)
Total Net Position	2,331,236.22	6,443,737.31
Total Liabilities, Deferred Inflows of Resources and Net Position	\$15,649,575.75	19,256,760.74

The accompanying Notes to the Financial Statements are an intergral part of this statement.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN COMPARATIVE STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET POSITION FOR THE YEARS DECEMBER 31, 2020 AND 2019

Output in Programme	2020	2019
Operating Revenues: Parking Fees	00 (05 222 (0	4 570 174 00
	\$2,685,333.62	4,579,174.93
Other Operating Revenues	320,710.57	1,195,929.34
Total Operating Revenues	3,006,044.19	5,775,104.27
Operating Expenses:		
Personnel and Administration:		
Salaries & Wages	1,051,923.44	1,151,884.72
Fringe Benefits	391,711.05	645,783.38
General & Administrative	4,148,488.84	940,712.35
Total Personnel and Administration	5,592,123.33	2,738,380.45
	7,072,120.00	2,730,300.43
Cost of Providing Services	1,093,600.96	1,244,415.43
Total Operating Expenses	6,685,724.29	3,982,795.88
Operating Income Before Other Operating Expenses	(3,679,680.10)	1,792,308.39
Other Operating Expenses:		
Depreciation & Amortization	447 500 01	250 112 00
Depreciation & Amortization	447,500.91	350,113.88
Total Other Operating Operating Expenses	447,500.91	350,113.88
Operating Income/(Loss) After Other Operating Expenses	(4,127,181.01)	1,442,194.51
Nonoperating Income/(Expenses):		
Interest on Investments & Deposits	19,235.21	85,305.97
Interest Expense	(5,100.91)	(11,876.93)
Net Change in Reserve for BB & T Center Improvements	* .	,
Net Change in Reserve for BB & 1 Center Improvements	(90,571.78)	47,079.41
Total Nonoperating Revenue/(Expenses)	(76,437.48)	120,508.45
Not Income//Local Refere Contributions	(4 202 (10 40)	1 660 700 06
Net Income/(Loss) Before Contributions	(4,203,618.49)	1,562,702.96
Capital Contributions	91,117.40	21,017.50
Change in Net Position	(4,112,501.09)	1,583,720.46
Net Position - Beginning of Year	6,443,737.31	4,860,016.85
voision beginning of teat	0,773,737.31	-1,000,010.03
Net Position - End of Year	\$2,331,236.22	6,443,737.31

The accompanying Notes to the Financial Statements are an integral part of these Statements.

EXHIBIT C

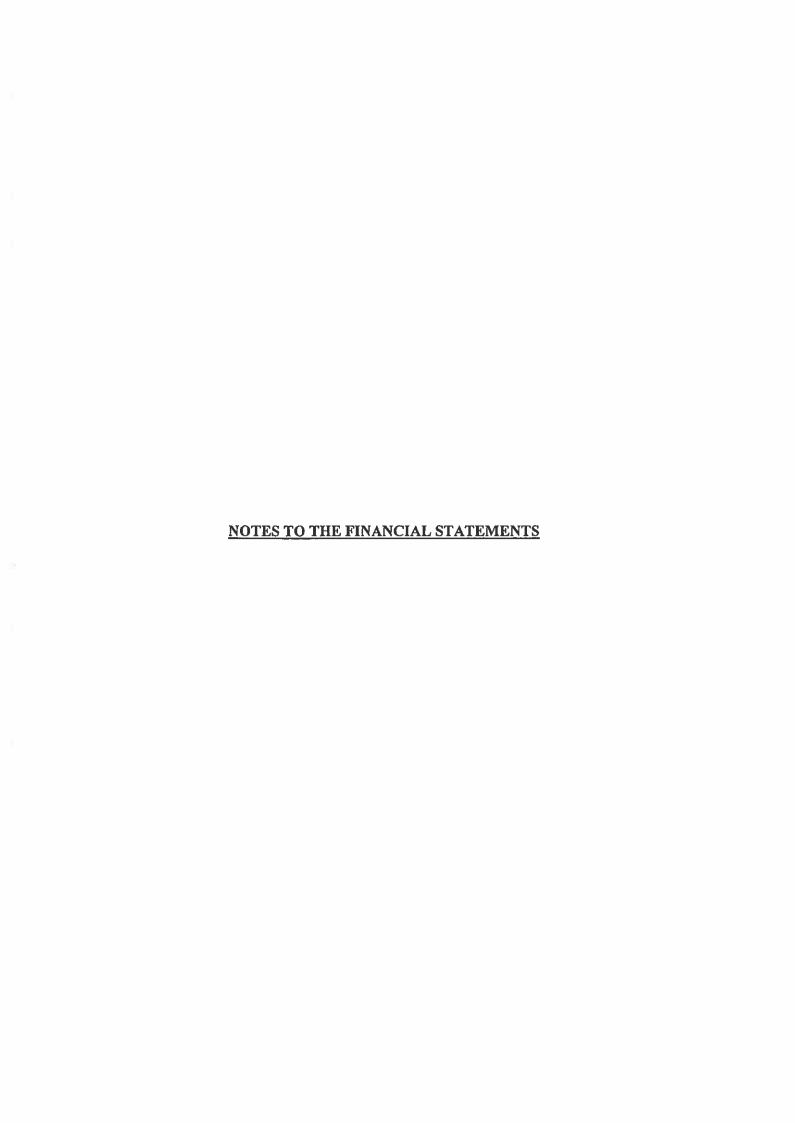
THE PARKING AUTHORITY OF THE CITY OF CAMDEN COMPARATIVE STATEMENT OF CASH FLOWS FOR THE YEARS DECEMBER 31, 2020 AND 2019

Cash Flows from Operating Activities:	2020	2019
Cash Received From Customers	\$2,964,776.94	5,144,669.96
Cash Paid to Employees	(1,051,923.44)	(1,151,884.72)
Cash Paid to Supplies & Employees	(3,059,185.09)	(2,767,122.64)
Cash Paid for Litigation Settlement	(3,249,179.77)	
Net Cash Provided by Operating Activities	(4,395,511.36)	1,225,662.60
Cash Flows From Capital & Related Financing Activities:		
Receipts/(Disbursements) from BB & T Center Reserve	545.62	68,096.91
Capital Lease	(13,357.89)	(12,581.87)
Additions to Property, Plant & Equipment	(497,883.84)	(1,034,607.44)
Net Cash Used in Capital & Related Financing Activities	(630,696.11)	(1,099,092.40)
Cash Flow from Investing Activities:		
Interest on Investments	19,235.21	85,305,97
Interest Expense	(5,100.91)	(11,876.93)
Change in Cash & Cash Equivalents	(5,012,073.17)	199,999.24
Cash & Cash Equivalents at Beginning of Year	9,052,176.82	8,852,177.58
Cash and Cash Equivalents at End of Year	\$4,040,103.65	9,052,176.82

Reconciliation of Operating Income to Net Cash Provided by Operating Activities:

Operating Income	(\$4,127,181.01)	\$1,442,194.51
Provided by Operating Activities:	(* ',''2','''	Φ1,17m,17π.51
Depreciation & Amortization Expense	447,500.91	350,113.88
Changes in Operating Assets & Liabilities:		,115.00
Parking Fees Receivable	1,174.77	(64,404.57)
Due From BB & T Center	38,812,56	(30,504.16)
Due From City of Camden	(79,979.58)	(79,979.58)
Security Deposits	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	180.00
Prepaid Insurance		121,789.00
Accounts Payable	(641,081.85)	(500,060.82)
Contract Payable	(58,105.17)	(,,
Other Payable	(2,000.00)	(2,000.00)
Unearned Revenue	(1,275.00)	(965.00)
Compensated Absences Payable	26,623.01	(10,700.66)
Net Cash Provided by Operating Activities	(\$4,395,511.36)	1,225,662.60

The accompanying Notes to the Financial Statements are an integral part of these Statements.





THE PARKING AUTHORITY OF THE CITY OF CAMDEN (A Component Unit of the City of Camden) NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2020 and 2019

Note 1. Reporting Entity

The Parking Authority of the City of Camden is a public corporate and politic of the State of New Jersey and was created by an ordinance passed by the Council of the City of Camden. The Authority was created to promote public safety, convenience and welfare by providing sufficient off-street parking facilities and through administration of parking meters.

The Camden City Parking Authority is a component unit of the City of Camden as described in Governmental Accounting Standards Board Statement No. 14 due to the existence of a service agreement between the Authority and the City. These financial statements would be either blended or discreetly present as part of the City's financial statements if the City reported using generally accepted accounting principles applicable to governmental entities.

Note 2. Summary of Significant Accounting Policies

Basis of Presentation

The financial statements of the Authority have been prepared on the accrual basis of accounting and in accordance with generally accepted accounting principles ("GAAP") applicable to enterprise funds of state and local governments.

All activities of the Authority are accounted for within a single proprietary (enterprise) fund. Proprietary funds are used to account for operations that are (a) financed and operated in a manner similar to private business enterprise where the intent of the governing body is that the cost (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The accounting and financial reporting treatment applied to the Authority is determined by its measurement focus. The transactions of the Authority are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operations are included on the balance sheet. Net position (i.e., total assets net of total liabilities) are segregated into invested capital assets, net of related debt; restricted for capital activity; restricted for debt service; and unrestricted components.

Impact of Recently Issued Accounting Principles

Adopted Accounting Pronouncements:

The following GASB Statements became effective for the year ended December 31, 2020:

THE PARKING AUTHORITY OF THE CITY OF CAMDEN (A Component Unit of the City of Camden) NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2020 AND 2019

Note 2. Summary of Significant Accounting Policies (continued):

Basis of Presentation (continued):

Statement 83, Certain Asset Retirement Obligations. An asset retirement obligation is a legally enforceable liability associated with the retirement of a tangible capital asset. Statement 83 establishes guidance for determining the timing and pattern of recognition for liabilities and corresponding deferred outflow of resources related to such obligations. Statement 83 is effective for the reporting period beginning after June 15, 2018 but has been extended by one year. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 88, Certain Disclosures Related to Debt, Including Direct Borrowing and Direct Placement. The statement will improve financial reporting users of financial statements with essential information that currently is not consistently provided. In addition, information about resources to liquidate debt and risks associated with changes in terms associated with debt will be disclosed. As a result, users will have better information to understand the effects of debt on a government's future resource flows. The requirements of this statement are effective for reporting periods beginning after June 15, 2018. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 90, Majority Equity Interests – an amendment of GASB statements 14 and 61. The primary objectives of this Statement are to improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. The requirements of this statement are effective for reporting periods beginning after December 15, 2019. Management does not expect this statement to have a material impact on the Authority's financial statements.

Recently Issued Accounting Pronouncements

The GASB has issued the following statements which will become effective in future fiscal years as shown below:

Statement No. 87, Leases. Statement No. 87 establishes a single approach to accounting for and reporting leases by state and local governments. The GASB based the new standard on the principle that leases are financing of the right to use an underlying asset. Statement No. 87 is effective for reporting periods beginning after June 15, 2021. Management has not yet determined the potential impact on the Authority's financial statements.

Statement 89, Accounting for Interest Cost Incurred Before the End of a Construction Period. This statement will improve financial reporting by providing users of financial statements with more relevant information about capital assets and the cost of borrowing for a reporting period. The resulting information also will enhance the comparability of information about capital assets and the cost of borrowing for a reporting period for both governmental activities and business-type activities. The requirements of this statement are effective for reporting periods beginning after December 15, 2020. Management has not yet determined the potential impact on the Authority's financial statements.

Note 2. Summary of Significant Accounting Policies (continued):

Basis of Presentation (continued):

Statement 91, Conduit Debt Obligations. This statement will provide financial reporting by eliminating the existing option for issuers to report conduit debt obligations as their own liabilities, thereby ending significant diversity in practice. The clarified definition will resolve stakeholders' uncertainty as to whether a given financing is, in fact, a conduit debt obligation. The requirements of this statement are effective for reporting periods beginning after December 15, 2021. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 92, Omnibus 2020. The objective of this Statement is to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. The requirements of this statement are effective for reporting periods beginning after June 15, 2021. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 93, Replacement of Interbank Offered Rates. This Statement is to address those and other accounting and financial reporting implications that result from the replacement of an interbank offered rate (IBOR). The requirements of this statement are effective for reporting periods beginning after June 15, 2021. Management does not expect this statement to have a material impact on the Authority's financial statements.

Budgets and Budgetary Accounting

The Parking Authority of the City of Camden must adopt an annual budget in accordance with N.J.A.C.5:31-2. N.J.A.C.5:31-2 requires the governing body to introduce the annual Authority budget at least 60 days prior to the end of the current fiscal year and to adopt not later than the beginning of the Authority's fiscal year. The governing body may amend the budget at any point during the year. The budget is adopted on the accrual basis of accounting with provisions for cash payments for notes payable and capital outlays. Depreciation expense is included in the budget appropriations.

The legal level of budgetary control is established at the detail shown on the statement of Revenues, Expenses and Changes in Retained Earnings. All budget transfers and amendments to those accounts must be approved by resolution of the Authority as required by the Local Finance Board. Management may transfer among supplementary line items as long as the legal level line items are not effected. There are no statutory requirements that budgetary line items not be over-expended. However, certain budget line items were over-expended.

Investments

The Authority considers all marketable securities purchased with an initial maturity of three months or more as investments.

Investments are stated at market value. Investment income includes interest and dividend income, realized gains and losses on the sale of investments, and changes in the fair value of investment held by the Authority.

Note 2. Summary of Significant Accounting Policies (continued):

Contributed Capital

Contributed Capital consists primarily of the Waterfront Parking Garage located at Delaware Avenue and Federal Street. The parking garage was contributed by the City of Camden.

Inventory of Supplies

The costs of inventories of supplies are recorded as expenditures at the time the individual items are purchased. The Authority has determined that inventories were immaterial as of year-end.

Property, Plant and Equipment

Property, Plant and Equipment primarily consists of expenditures to acquire, construct, place in operation and improve the facilities of the Authority.

Expenditures are capitalized when they meet the following requirements:

- 1) Cost of \$2,000.00 or more.
- 2) Useful life of more than one year.
- 3) Asset is not affected by consumption

Interest costs incurred during construction are not capitalized into the cost of the asset.

Depreciation

Depreciation is provided using the straight-line method over the following estimated useful life of the assets:

	r ears
Buildings	30-40
Furniture, Fixtures & Equipment	5-15

A half-year of depreciation is taken in the year of acquisition.

Net Position:

Net Position is distributed into three categories:

Net Investments in Capital Assets - The Authority's equity in Property, Plant and Equipment, which, consequently cannot be appropriated to support operations.

Unrestricted - Represents cumulative earnings that are currently available and may be appropriated for any lawful purpose. Unrestricted net assets are calculated by taking total net assets less restricted net assets and invested in capital assets, net of related debt. Included is working capital, which is provided by current assets less current liabilities payable from current assets. (See Note 8 for calculation)

Net Position (continued):

Restricted - Represents reserve funds set aside as part of an agreement for use of the Authority's parking facilities by the BB&T Center. For the year ended December 31, 2020 funds collected by the Authority in accordance with this agreement exceeded the amount of funds expended to date by \$323,748.71 (see Note 10A).

Income Taxes

The Authority operates as defined by Internal Revenue Code Section 115 and appropriately is exempt from income taxes under Section 115.

Note 3. Stewardship, Compliance and Accounting Ability

A. Compliance with finance related legal and contractual provisions

The Authority has no material violations of finance related legal and contractual provisions.

B. Budgetary Compliance

The Authority adopts an operating budget on another comprehensive basis of accounting, which is not the same basis of accounting as that used to account for the actual results or operations on an accrual basis. The following items indicate the primary differences between the budgetary basis and the GAAP basis.

Cash outlays to acquire or construct capital assets is included as a non-operating budget appropriation.

The budget to actual schedules are presented in the Authority's audit report. Also included is a reconciliation of Excess Revenues Over Expenses - Budgetary Basis to Net Income - GAAP basis.

Note 4. Cash and Cash Equivalents and Investments

The Authority is governed by the deposit and investment limitations of New Jersey state law. The Deposits and investments held at December 31, 2020 and 2019, and reported at fair value are as follows:

Туре	2020 Carrying Value	2019 Carrying Value
Deposits:		
Demand Deposits	\$3,729,219.03	\$8,742,942.88
New Jersey Cash Management Fund	310,884.62	309.233.94
Total Deposits & Investments	<u>\$4,040,103.65</u>	\$9.052,176.82

Note 4. Cash and Cash Equivalents and Investments (continued):

Reconciliation of Statement of Net Position:	2020	2019
Unrestricted Assets: Cash & Cash Equivalents Change Fund Restricted Assets:	\$3,693,955.04 22,400.00	\$8,621,357.49 20,400.00
Cash & Cash Equivalents	323,748.61	410,419.33
Total Reconciliation of Statement of Net Position	<u>\$4,040.103.65</u>	<u>\$9,052,176.82</u>

Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a bank failure, the Authority's deposits may not be returned. The Authority does not have a deposit policy for custodial credit risk. As of December 31, 2020 and 2019, the Authority's bank balance of \$4,383,687.26 and \$9,089,102.61 respectively, was insured or collateralized as follows:

Custodial Credit Risk - For an investment, custodial credit risk is a risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Investment securities are exposed to custodial credit risk if the securities are uninsured, are not registered in the name of the Authority, and are held by either the counterparty or the counterparty's trust department or agent but not in the Authority's name. All of the Authority's investments are held in the name of the Authority and are collateralized by GUDPA.

Investment Interest Rate Risk – The Authority does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Maturities of investment held at December 31, 2020 and 2019, are provided in the above schedule.

Investment Credit Risk - The Authority has no investment policy that limits its investment choices other than the limitation of state law as follows:

- Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- Government money market mutual funds;
- Any obligation that a federal agency or federal instrumentality has issued in accordance with an act
 of Congress, which security has a maturity date not greater than 397 days from the date of purchase,
 provided that such obligations bear a fixed rate of interest not dependent on any index or other
 external factor;

Note 4. Cash and Cash Equivalents and Investments (continued):

- Bonds or other obligations of the Authority or bonds or other obligations of the local unit or units within which the Authority is located;
- Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, approved by the Division of Investment in the Department of Treasury for investment by the Authority;
- Local Governments investment pools;
- Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281; or
- Agreements for the repurchase of fully collateralized securities.

Concentration of Investment Credit Risk – The Authority places no limit on the amount it may invest in any one issuer. At December 31, 2020 and 2019, the Authority had no investments.

Governmental Unit Deposit Protection Act (GUDPA)

The Authority has deposited cash in 2020 with an approved public fund depository qualified under the provisions of the Government Unit Deposit Protection Act. In addition to savings and checking accounts the Authority invests monies in certificates of deposits.

New Jersey municipal units are required by N.J.S.A. 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States or of the State of New Jersey or in the New Jersey Cash Management Fund ("NJAC"). N.J.S.A. 40A:5-15.1 provides a list of investments which may be purchased by New Jersey municipal units. In addition, other state statutes permit investments in obligations issued by local authorities and other state agencies.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act, a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include state or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured.

The market value of the collateral must equal five percent of the average daily balance of public funds; and, if the public funds deposited exceed 75 percent of the capital funds of the depository, the depository must provide collateral having a market value equal to 100 percent of the amount exceeding 75 percent.

All collateral must be deposited with the Federal Reserve Bank, the Federal Home Loan Bank Board, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

Note 5. Accounts Receivable

Accounts receivable at December 31, 2020 and 2019 consisted of the following:

Parking Fees Receivable Less: Allowance for Doubtful Accounts	2020 \$ 234,941.88 	2019 \$ 237,205.98 1,833.10
Total	<u>\$ 233,108.78</u>	<u>\$ 235,372,88</u>

Note 6. Property, Plant and Equipment

The following is a summary of changes in the Authority's property, plant and equipment for the years ended December 31, 2020 and 2019:

	Balance January 1, 2020	Additions	Deletions	Balance December 31, 2020
Land Capitalized Professional Services	\$ 1,546,954.50 4,148,447.66	59,751.40		\$1,546,954.50 4,208,199.06
Capital Assets Being Depreciated: Buildings	2 221 640 21	22.515.22		
	7,321,542.71	22,516.00		7,344,058.71
Furniture, Fixtures & Equipment		324,499.04		2,006,429.99
Leasehold Improvements	<u>1,804,898.46</u>	91,117.40		1,896,015,86
Total Capital Assets Being Depreciated	10,808,372.12	438,132.44		11,246,504.56
Less: Accumulated Depreciation				
Buildings	(4,436,368.44)	(191,668.33)		(4,628,036.77)
Furniture, Fixtures & Equipment		(90,868.52)		(1,469,575.78)
Leasehold Improvements	(1,431,818.68)	(164,964.06)		(1,596,782.74)
Total Accumulated Depreciation	(7,246,894.38)	(447,500.91)		(7,694,395.29)
Net Assets Being Depreciated	3,561,477.74	(9,368.47)		3,552,109.27
Total Capital Assets	<u>\$ 9,256,879.90</u>	50,382.93		\$9,307,262.83
Additions: BB & T Reserve Operating Budget		\$ 91,117.40 406,766.44		
Total		<u>\$ 497,766.84</u>		

Note 6. Property, Plant and Equipment (continued):

	Balance January 1, 2019	Additions	Deletions	Balance December 31, 2019
Land	\$ 1,546,954.50			\$ 1,546,954.50
Capitalized Professional Services	3,882,478.59	265,969.07		4,148,447.66
Capital Assets Being Depreciated:				
Buildings	6,753,595.63	567,947.08		7,321,542.71
Furniture, Fixtures & Equipment	1,611,257.55	70,673.40		1,681,930.95
Leasehold Improvements	_ 1,747,614.96	57,283.50		1,804,898.46
Total Capital Assets Being Depreciated	10,112,468.14	695,903.98		10,808,372.12
Less: Accumulated Depreciation				
Buildings	(4,255,202.10)	(181,166.34)		(4,436,368.44)
Furniture, Fixtures & Equipment	(1,301,423.28)	(77,283.98)		(1,378,707.26)
Leasehold Improvements	_(1,340,155.12)	(91,663.56)		(1,431,818.68)
•		7 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	,	(1,101,010,00)
Total Accumulated Depreciation	(6,896,780.50)	(350,113.88)		(7,246,894.38)
Net Assets Being Depreciated	_3,215,687.64	345,790.10		3,561,477.74
Total Capital Assets	<u>\$.8,645,120.73</u>	611.759.17	<u> </u>	\$ 9,256,879.90
Additions:				
BB & T Reserve		\$ 21,017.50		
Operating Budget		940,855.55		
,				
Total		<u>\$ 961,873.05</u>		

B. Contributed Capital

Below is an analysis of contributed capital for the years ended December 31, 2020 and 2019:

	<u>2020</u>	<u> 2019</u>
Balance January 1,	\$2,404,034.94	\$ 2,574,389.84
Capital Contributions for the Year	91,117.40	21,017.50
Depreciation on Contributed Assets	(261,472.30)	(191,372.40)
Balance December 31,	\$2,233,680.04	<u>\$ 2,404,034.94</u>

Note 7. Pension Note

Description of System and Vesting

All eligible authority employees participate in the contributory defined benefit public employee retirement system established by state statute. The Public Employees Retirement System (PERS) is sponsored and administered by the State of New Jersey and considered a cost-sharing multiple employer plan.

The Public Employees' Retirement System was established in January, 1955 under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full-time employees of the State or any county, municipality, school district or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 8 to 10 years of service and 25 years for health care coverage.

At December 31, 2020 the Authority reported a liability of \$1,918,666 for its proportionate share of the net pension liability as measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The authority elected to record \$128,710 as current pension liability from the above amount. The authority's proportion of the net pension liability was based on a projection of the authority's long – term share of contributions to the pension plan relative to the projected contributions of all participating authorities, actuarially determined. At June 30, 2020, the authority's proportion was .0117656247% which decreased slightly by .00178% from its proportion measured as of June 30, 2019.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For the year ended December 31, 2020 and 2019 the Authority recognized pension expense of \$128,710 and \$17,241 respectively. At December 31, 2020 and 2019, the Authority reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

Note 7. Pension Note (continued):

	December 31, 2020		December	r 31, 2019	
	Deferred Outflow of Resources	Deferred Inflow of Resources	Deferred Outflow of Resources	Deferred Inflow of Resources	
Difference Between Expected					
and Actual Experience	43,822	10,785	\$ 43,822	10,785	
Changes of Assumptions	243,792	847,435	243,792	847,435	
Net Difference Between Projected and Actual Earnings on Pension		·	,	,	
Plan Investments		38,540		38,540	
Changes in Proportion and Differences Between Authority Contributions and	i i				
Proportionate Share of Contributions	302,832	725,317	302,832	725,317	
Authority Contributions Subsequent to					
The Measurement Date					
	\$ 590,446	\$1,622,077	\$ 590,446	<u>\$1,622,077</u>	

\$ 353,092 and \$590,446 are reported as deferred outflows of resources related to pensions resulting from Authority contributions subsequent to the measurement date are recognized as a reduction of the net pension liability in the years ended December 31, 2020 and 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as shown below. The amounts represent the Authority's proportionate share of deferred outflows of resources and deferred inflows of resources.

Year ended I)ecei	mber 31, :	Year ended D	ecen	nber 31, :
2021	\$	120,893	2020	\$	(193,250)
2022		(500,309)	2021		(193,250)
2023		(459,531)	2022		(193,250)
2024		(280,384)	2023		(193,250)
2025		(114,878)	2024		(193,250)
Thereafter		(17,690)	Thereafter	_	(65,382)
Total	\$	(1,251,899)	Total	\$	(1,031,632)

Note 7. Pension Note (continued):

Additional Information

Collective local balances at December 31, 2020 and 2019 are as follows:

	 12/31/2020	12/31/2019
Collective Deferred outflows of resources	\$ 2,347,583,337	\$ 3,149,522,616
Collective Deferred inflows of resources	7,849,949,467	7,645,087,574
Collective net pension liability	16,435,616,426	18,143,832,135
Authority's Proportion	0.01177%	0.01355%

Actuarial Assumptions

The total pension liability in the June 30, 2020 and 2019 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement as follows:

2019		2019	
Inflation Rate Price	2.75%	Inflation Rate Price	2.75%
Wage	3.25%	Wage	3.25%
Salary Increases: Through 2026	2.00 – 6.00% Based on Years of Service	Salary Increases: Through 2026	2.00 - 6.00% Based on Years of Service
Thereafter	3.00 – 7.00% Based on Years of Service	Thereafter	3.00 – 7.00% Based on Years of Service

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2020 and 2019 are summarized in the following tables:

Note 7. Pension Note (continued):

Asset Class	2020 Target Allocation	2020 Long-Term Expected Real Rate of Return
U.S. Equity	27.00%	7.71%
Non-U.S. Developed Market Equity	13.50%	8.57%
Emerging Market Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

Asset Class	2019 Target Allocation	2019 Long-Term Expected Real Rate of Return
Risk Mitigation Strategies	3.00%	4.67%
Cash Equivalents	5.00%	2.00%
U.S. Treasuries	5.00%	2.68%
Investment Grade Credit	10.00%	4.25%
High Yield	2.00%	5.37%
Private Credit	6.00%	7.92%
Real Assets	2.50%	9.31%
Real Estate	7.50%	8.33%
U.S. Equity	28.00%	8.26%
Non-U.S. Develop Equity	12.50%	9.00%
Emerging Markets Equity	6.50%	11.37%
Private Equity	12.00%	10.85%

Note 7. Pension Note (continued):

Discount Rate

The discount rate used to measure the total pension liability was 7.00% and 6.28% as of June 30, 2020 and 2019, respectively. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the non-employer contributing entity will be made based on 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2057 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate

The following presents the collective net pension liability of the participating employers as of June 30, 2020 and 2019, respectively, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

	202	0		
	At 1% Decrease (4.66%)	At Current Discount Rate (5.66%)	At 1% Increase (6.66%)	···
Authority's Proportionate Share of Net Pension Liability	\$ 2,415,280	\$ 1,918,666	\$ 1,497,275	
	201	9		
	At 1% Decrease (5.28%)	At Current Discount Rate (6.28%)	At 1% Increase (7.28%)	
Authority's Proportionate Share of Net Pension Liability	\$ 3,084,004	\$ 2,441,494	\$ 1,900,089	

Description of System and Vesting

Members are eligible for retirement at age 60 with an annual benefit generally determined to be 1/55th of the average annual compensation for the highest three fiscal years' compensation for each year of membership during years of creditable service. Early retirement is available to those under age 60 with 25 or more years of credited service. Anyone who retires early and is under age 55 receives retirement benefits as calculated in the above-mentioned formula but at a reduced rate (one quarter of one percent for each month the member lacks of attaining age 55).

Note 7. Pension Note (continued):

The State of New Jersey, Department of Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include financial statements and required supplementary information for PERS. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

Contribution Requirements

The contribution policy is set by N.J.S.A.43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A.18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. PERS provide for employee contributions of 7.50%, effective October 1, 2018, of employees' annual compensation as defined. Employers are required to contribute at an actuarially determined rate in PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, noncontributory death benefits and post-retirement medical premiums. The Authority's contributions to P.E.R.S. for the year ending December 31, 2020 was \$128,710.

Additional detailed information about the pension plan is available in the separately issued State of New Jersey Public Employees' Retirement System – Schedules of Employer Allocations and Schedules of Pension Amounts by Employer at http://www.nj.gov/treasury/pensions/gasb-68-rpts.shtml

Note 8. Liabilities

A. Compensated Absences

Authority employees may accumulate unused sick days with no restrictions. Unused sick leave at retirement lapses. Vacation days not used during the year may not be carried forward without authorization of the Executive Director. Upon separation from the Authority, the employee is paid for all accrued vacation time at their current hourly rate. The estimated liability for compensated absences at December 31, 2020 and 2019 are \$19,744.72 and \$16,047.84 respectively.

B. Severance Pay

Authority employees who terminate their employment voluntarily because of a retirement program of the Parking Authority or the State of New Jersey or who has passed away while in Parking Authority employment or have their jobs abolished for purpose of economy will receive severance pay. This severance pay will be based on the number of years of service and will be paid at the employee's regular rate according to the following schedule:

Years of Service	Weeks Pay
5-15	1
15-20	2
Over 20	3

The Authority has accrued expenses totaling \$42,842.85 at December 31, 2020 and \$18,916.72 at December 31, 2019 for severance pay.

C. Promissory Note

On August 9, 2010 the Authority entered into an agreement with Camden City Redevelopment Agency to purchase property at Block 150, Lot 35.01 located on Federal Street in Camden City. The purchase price was for \$1,104,250 of which \$600,000 consist of a promissory note with an annual interest rate of 5% to Camden City Redevelopment Agency. The financial statements reflect accrued interest payable of \$-0- at December 31, 2020 and \$2,000 at December 31, 2019 that is related to this promissory note. The promissory note has been paid off during 2020.

Note 9. Segment Information of Enterprise Funds

Working Capital

The Authority's working capital is calculated as follows:

	<u>2020</u>	2019
Current Assets	\$4,433,172	\$9,406,341
Current Liabilities Payable from Current Assets	_(544,874)	_(729,058)
Total Working Capital	\$3,888,298	\$8,677,283

Note 10. Contractual Agreements

A. Live Nation

The Authority has entered into an agreement with Live Nation to provide parking facilities for the use of the BB & T Center at the Camden Waterfront. The agreement allows Live Nation to operate the parking facilities in return for the Authority receiving a percentage of the gross parking revenues. The initial term of the parking agreement is thirty-one years with two successive lease options for twenty and ten years respectively.

The agreement also calls for an additional 2.5% of gross parking revenues to be paid to the Authority and segregated in a separate reserve fund. The moneys in the reserve fund are to be utilized by the Authority to provide the necessary installation and replacement of capital items at the parking facilities utilized by Live Nation. Amounts held in the reserve fund at the end of the parking agreement shall be distributed equally to both Live Nation and the Authority. At December 31, 2020 and 2019, revenues earned from the reserve-exceeded expenditures by \$323,749 and \$414,320 respectively. Due to the COVID-19 outbreak no concerts were allowed to be performed during the 2020 year.

B. Operating Leases

On December 5, 2017 the Authority entered into an operating lease for two copiers. As of December 31, 2020 the minimum lease payments for the operating lease are as follows:

Fiscal Year	Minimum
Ending	Annual Lease
November 30	Payments
2021	\$ 3,306,00

Note 11. Economic Dependency

The Authority generates a large portion of its revenue (estimated at between 30% - 40%) from events held at two different public facilities in the general vicinity of its Waterfront Garage. One of these facilities, "the Aquarium", has constructed its own parking facility. The effect of this facility on the Authority's revenue is not known at this time. As of June of 2005, the Authority has entered into a contract with "The Aquarium" to be the operator of the Aquarium parking facility. Based upon a fixed parking rate of \$10.00 per car the Authority retains \$3.00 per car.

The Authority also generates a large portion of its revenue (estimated at between 15% - 25%) from the New Jersey Transit Building known as the Walter Rand Transportation Terminal. Currently the Authority is the operator of the parking facility without having a fully executed agreement with NJ Transit. The Authority pays NJ Transit \$37,500 per quarter and in return the Authority retains 100% of the parking fees.

Note 12: Post-Retirement Benefits

General Information About the OPEB Plan

The State Health Benefit Local Government Retired Employees Plan (the Plan) is a cost-sharing multiple-employer defined benefit other postemployment benefit (OPEB) plan with a special funding situation. It covers employees of local government employers that have adopted a resolution to participate in the Plan. For additional information about the Plan, please refer to the State of New Jersey (the State), Division of Pension and Benefits' (the Division) Comprehensive Annual Financial Report (CAFR), which can be found at https://www.state.nj.us/treasury/pensions/financial-reports.shtml.

The Plan provides medical and prescription drug to retirees and their covered dependents of the participating employers. Under the provisions of Chapter 88, P.L 1974 and Chapter 48, P.L. 1999, local government employers electing to provide postretirement medical coverage to their employees must file a resolution with the Division. Under Chapter 88, local employers elect to provide benefit coverage based the eligibility rules and regulations promulgated by the State Health Benefits Commission. Chapter 48 allows local employers to establish their own age and service eligibility for employer paid health benefits coverage for retired employees. Under Chapter 48, the employer may assume the cost of postretirement medical coverage for employees and their dependents who: 1) retired on disability pension; or 2) retired with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; 3) retired and reached the age of 65 with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; 4) retired and reached age 62 with at 15 years of service with the employer. Further, the law provides that the employer paid obligations for retiree coverage may be determined by means of a collective negotiation agreement.

In accordance with Chapter 330P.L. 1997, which is codified in N.J.S.A. 52:14-17.32i, the State provides medical and prescription coverage to local police officers and firefighters, who retire with 25 years of service or on a disability from an employer who does not provide postretirement medical coverage. Local employers were required to file a resolution with the Division in order for their employees to qualify for State-paid retiree health benefits coverage under Chapter 330. The State also provides funding for retiree health benefits to survivors of local police officers and firefighters who die in the line of duty under Chapter 271, P.L. 1989.

Note 12. Post-retirement Benefits (continued):

General Information About the OPEB Plan (continued):

Pursuant to Chapter 78, P.L, 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

State Health Benefits Plan Description

The Parking Authority of the City of Camden contributes to the State Health Benefits Program (SHBP), a cost-sharing, multiple-employer defined benefit post-employment healthcare plan administered by the State of New Jersey Division of Pensions and Benefits. SHBP was established in 1961 under N.J.S.A. 52: 14-17.25 et seq., to provide health benefits to State employees, retirees, and their dependents. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. SHBP provides medical, prescription drugs, mental health/substance abuse, and Medicare Part B reimbursement to retirees and their covered dependents.

The SHBP was extended to employees, retirees, and dependents of participating local public employers in 1964. Local employers must adopt a resolution to participate in the SHBP. In 1990, The Parking Authority of the City of Camden authorized participation in the SHBP's post-retirement benefit program through a resolution. At this particular time the Authority is unable to locate and identify the actual resolution. The Authority adopted the provision of Chapter 88, Public Laws of 1974 as amended by Chapter 436, P.L. 1981 to permit local public employers to pay the premium charges for certain eligible pensioners and their dependents and to pay Medicare charges for such retirees and their spouses covered by the New Jersey Health Benefits Program. In 2011 Authority employees began making health benefit contributions of 1.5% of their base salaries towards the health benefit costs.

Funding Policy

Participating employers are contractually required to contribute based on the amount of premiums attributable to their retirees. Post-retirement medical benefits under the plan have been funded on a pay-as-you-go basis since 1994. Prior to 1994, medical benefits were funded on an actuarial basis.

Contributions to pay for the health premiums of participating retirees in the SHBP are billed to The Parking Authority of the City of Camden on a monthly basis. As a participating employer the Authority will pay and remit to the State treasury contributions to cover the full cost of premiums for eligible pensioners on a basis comparable to the reimbursement made by the State to its eligible pensioners and their spouses in accordance with provisions of chapter 75, Public Laws of 1972.

The Parking Authority of the City of Camden contributions to SHBP for the years ended December 31, 2020 and 2019 were \$104,424 and \$103,711 respectively, which equaled the required contributions for each year. There were twelve (12) retired participants eligible at December 31, 2020 and 2019.

Note 12. Post-retirement Benefits (continued):

Allocation Methodology

GASB Statement No. 75 requires participating employers in the Plan to recognize their proportionate share of the collective net OPEB liability, collective deferred outflows of resources, collective deferred inflows of resources, and collective OPEB (benefit) expense. The special funding situation's and nonspecial funding situation's net OPEB liability, deferred outflows of resources, deferred inflows of resources, and OPEB (benefit) expense are based on separately calculated total OPEB liabilities. For the special funding situation and the nonspecial funding situation, the total OPEB liabilities for the year ended June 30, 2020 were \$5,512,481,278 and \$12,598,993,950, respectively. The nonspecial funding situation's net OPEB liability, deferred outflows of resources, deferred inflows of resources, and OPEB (benefit) expense are further allocated to employers based on the ratio of the plan members of an individual employer to the total members of the Plan's nonspecial funding situation during the measurement period July 1, 2019 through June 30, 2020.

Net OPEB Liability

Components of Net OPEB Liability

The Authority's share of components of the collective net OPEB liability of the participating employers in the Plan as of December 31, 2020 and 2019 are as follows:

Total OPEB Liability Plan Fiduciary Net Position	December 31, 2020 \$ 5,562,034 50,629	December 31, 2019 \$ 3,830,695 75,724
Net OPEB Liability	<u>\$ 5.511,405</u>	\$ 3,74,971
Plan Fiduciary Net Position As a % of Total OPEB Liability	0.91%	1.98%

The total OPEB liability as of December 31, 2020 was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Note 12. Post-retirement Benefits (continued):

`	2020	<u>2019</u>
Inflation Rate	2.50%	2.50%

Salary Increases*:

Initial Fiscal Year Retirement System (PERS)

Rate Through 2026 2.00% to 6.00% 2.00% to 6.00% Rate Thereafter 3.00% to 7.00% 3.00% to 7.00%

Mortality:

PERS Pub-2010 General classification headcount weighted mortality with

fully generational mortality improvement projections from the

central year using Scale MP-2020

PFRS Pub-2010 Safety classification headcount weighted mortality with

fully generational mortality improvement projections from the central

year using Scale MP-2020

Actuarial assumptions used in the July 1, 2019 valuation were based on the results of the PFRS and PERS experience studies prepared for the July 1, 2013 to June 2018 and July 1, 2014 to June 30, 2018, respectively.

100% of active members are considered to participate in the Plan upon retirement.

Health Care Trend Assumptions

For pre-Medicare benefits, the trend is initially 5.6% and decreases to a 4.5% long-term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rates for fiscal year 2021 through 2022 are reflected. The rates used fore 2023 and 2024 are 21.83% and 8.53%, respectively, trending to 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreased to a 4.5% long-term trend rate after seven years.

Discount Rate

The discount rate for June 30, 2020 and 2019 was 2.21% and 3.50%, respectively. This represents the municipal bond return rate as chosen by the State. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Sensitivity of Net OPEB Liability to Changes in the Discount Rate

The following presents the collective net OPEB liability of the participating employers as of June 30, 2020 and 2019, calculated using the discount rate as disclosed above as well as what the collective net OPEB liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

^{*} Salary increases are based on years of service within the respective plan.

Note 12. Post-retirement Benefits (continued):

	2020			
	At 1% Decrease (1.21%)	At Current Discount Rate (2.21%)	At 1% Increase (3.21%)	_
Authority's Proportionate Share of Net OPEB Liability	\$ 6,515,645	\$ 5,511,405	\$ 4,716,458	
	2019			
	At 1% Decrease (2.50%)	At Current Discount Rate (3.50%)	At 1% Increase (4.50%)	_
Authority's Proportionate Share of Net OPEB Liability	\$ 4,341,702	\$ 3,754,971	\$ 3,278,175	

Sensitivity of Net OPEB Liability to Changes in the Healthcare Trend Rate:

The following presents the net OPEB liability as of June 30, 2020 and 2019, respectively, calculated using the healthcare trend rate as disclosed above as well as what the net OPEB liability would be if it was calculated using a healthcare trend rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	20	20		
	At 1% Decrease	Healthcare Cost Trend Rate	At 1% Increase	
Authority's Proportionate Share of Net OPEB Liability	\$ 4,560,693	\$ 5,511,405	\$ 6,756,375	
	20	19		
	At 1% Decrease	Healthcare Cost Trend Rate	At 1% Increase	
Authority's Proportionate Share of Net OPEB Liability	\$ 2,894,513	\$ 3,754,971	\$ 4,502,817	

Deferred Outflows of Resources and Deferred Inflows of Resources

The amounts reported as a deferred outflow of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense for December 31, 2020 and 2019 respectively are as follows:

Note 12. Post-retirement Benefits (continued):

Year ended I	Dece	mber 31, :	Year ended I)ece	mber 31, :
2021	\$	(778,739.00)	2020	\$	(532,018.00)
2022		(344,085.00)	2021		(532,018.00)
2023		(780,170.00)	2022		(532,018.00)
2024		(885,537.00)	2023		(532,018.00)
2025		(21,137.00)	2024		(532,020.00)
Thereafter	_	565,102.00	Thereafter	_	(1,624,542.00)
Total	\$	(2,244,566.00)	Total	\$	(4,284,634.00)

Note 13: Litigation

The Authority is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the Authority, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

Note 14: Redevelopment Agreement

On September 12, 2013 the Authority entered into an agreement with the City of Camden Redevelopment Agency (CCRA) to purchase six lots from CCRA for \$1,200,000 of which the Authority paid \$300,000 at settlement and the remaining \$900,000 which may be owed to CCRA based on various contingent conditions set forth in the agreement based on possible Future-Parking Projects developed on these lots. As of December 31, 2020, the Authority has not recorded a liability of \$900,000 due to the uncertainty on when any Future-Parking Projects will commence.

Note 15: Unrestricted Net Position Appropriated

Unrestricted Net Position before the pension and OPEB unfunded liabilities, amounts to \$7,719,374.78 at December 31, 2020. \$0.00 was appropriated and anticipated as revenue in the 2021 budget as adopted. Of the \$14,394,192.24 Unrestricted Net Position before the pension and OPEB unfunded liabilities at December 31, 2019, \$0.00 was appropriated and anticipated as revenue in the 2020 budget as adopted.

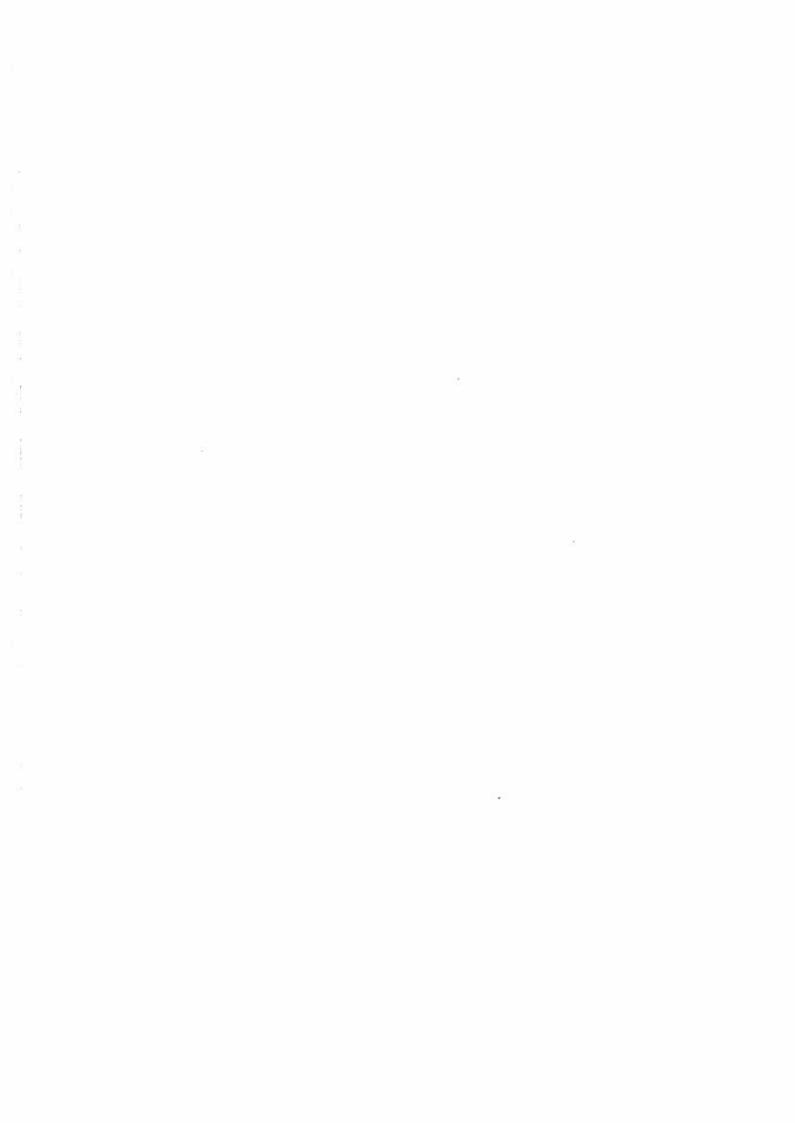
Note 16: Subsequent Events

The Parking Authority of the City of Camden has evaluated subsequent events occurring after December 31, 2020 through the date of March 25, 2022, which is the date the financial statements were available to be issued.

Note: 17: COVID-19

The COVID-19 outbreak in the United States and specifically in New Jersey continues to cause disruption of the Authority's financial operations. Though the impact on the Authority's operations cannot be reasonably estimated at this date, it is likely that there will continue to be an impact on certain operating revenues and expenditures.

REQUIRED SUPPLEMENTARY INFORMATION – PART II



THE PARKING AUTHORITY OF THE CITY OF CAMDEN COMPARATIVE STATEMENT OF OPERATING REVENUES AND COST FUNDED BY OPERATING REVENUES COMPARED TO BUDGET FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

DECEMBER 31, 2019	VAŘÍANČE FAVORABLE/ ACTUAL (UNFAVORABLE)	0 935,519.86 63,319.86 0 2,363,677.68 (498,002.32) 0 799,363.88 319,363.88 0 480,613.51 240,613.51	0 4,579,174.93 125,294.93	0 479,567.45 (150,432.55) 0 261,780.89 152,988.89	0 741,348.34 2,556.34	0 5,320,523.27 127,851.27	0 85,305.97 43,305.97	0 5,405,829.24 171,157.24	0 63,548.73 (1,148.73) 0 150,479.97 87,120.03 0 207,409.44 34,990.56 0 444,752.08 92,247.92 0 285,694.50 206,305.50
DECEN	MODIFIED BUDGET	872,200.00 2,861,680.00 480,000.00 240,000.00	4,453,880.00	630,000.00	738,792.00	5,192,672.00	42,000.00	5,234,672.00	62,400.00 237,600.00 242,400.00 537,000.00 492,000.00
	ORIGINAL BUDGET	872,200.00 2,861,680.00 480,000.00 240,000.00	4,453,880.00	630,000.00	738,792.00	5,192,672.00	42,000.00	5,234,672.00	62,400.00 237,600.00 242,400.00 537,000.00 492,000.00
	VARIANCE FAVORABLE/ (UNFAVORABLE)	(598,233.44) (1,753,959.27) 12,596.30 378,930.03	(1,960,666.38)	(661,500.00)	(450,081.43)	(2,410,747.81)	(22,764.79)	(2,433,512.60)	267.02 100,576.13 33,866.26 179,339.62 264,727.53
DECEMBER 31, 2020	ACTUAL	351,766.56 1,222,040.73 492,596.30 618,930.03	2,685,333.62	320,710.57	320,710.57	3,006,044.19	19,235.21	3,025,279.40	62,132.98 137,023.87 208,533.74 401,283.38 242,949.47
DECEM	MODIFIED BUDGET	950,000.00 2,976,000.00 480,000.00 240,000.00	4,646,000.00	661,500.00 109,292.00	770,792.00	5,416,792.00	42,000.00	5,458,792.00	62,400.00 237,600.00 242,400.00 580,623.00 507,677.00
	ORIGINAL BUDGET	950,000.00 2,976,000.00 480,000.00 240,000.00	4,646,000.00	661,500.00	770,792.00	5,416,792.00	42,000.00	5,458,792.00	62,400.00 237,600.00 242,400.00 580,623.00 507,677.00
	Operating Revenues:	Parking Fees: Meters Parking Lots Waterfront Garage Transportation Terminal	Total	Other Operating Revenues: BB&T Center Revenues Other	Total Other Operating Revenues	Total Operating Revenues	Nonoperating Revenues: Interest on Investments & Deposits	Total Budget Revenues	Salaries & Wages: Collections Maintenance Facilities Office Violations

SCHEDULE 1 (Page 2 of 3)

THE PARKING AUTHORITY OF THE CITY OF CAMDEN COMPARATIVE STATEMENT OF OPERATING REVENUES AND COST FUNDED BY OPERATING REVENUES COMPARED TO BUDGET FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

DECEMBER 31, 2020

DECEMBER 31, 2019

		THE COLUMN	D2001110111 31, 2020			DECEMB	DECEMBER 31, 2019	
	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/
Fringe Benefits: Payroll Taxes	156,456.00	156,456.00	77,394.29	79,061.71	152,640.00	152.640.00	90 072 01	62 567 00
Prescription/Dental Insurance Pension	150,600.00	150,600.00	9,085.10	(9,085.10) 21,890.00	8,400.00	8,400.00	10,286,34	(1,886.34)
Health Insurance Other - Uniforms	600,000.00	00.000,009	150,878.09 25,643.57	449,121.91 (25,643.57)	536,400.00	536,400.00 31,200.00	53,236.11	483,163.89 10.833.29
Total Fringe Benefits	907,056.00	907,056.00	391,711.05	515,344.95	879,240.00	879,240.00	191,202.38	688,037.62
General & Administrative: Travel and Conferences	00 009 6	00 000 6		00 000	00 000	0000	6) 201 7	
Employee Training	4,500.00	4,500.00	4,513.00	(13.00)	4,500.00	4.500.00	2,987.00	5,492.37
Supplies & Printing	154,200.00	154,200.00	88,070.13	66,129.87	193,500.00	193,500.00	100,435.11	93,064.89
Advertisement Publication & Dues	1,800.00	1,800.00	1,033.24	766.76	1,800.00	1,800.00	1,561.38	238.62
Postage & Freight	3,000.00	3,000.00	1,657.95	1,342.05	3,000.00	3,000.00	2.740.85	259.15
Professional Fees	528,000.00	528,000.00	668,301.84	(140,301.84)	452,000.00	452,000.00	644,069.88	(192,069.88)
Bank Charges	105,600.00	105,600.00	22,134.60	83,465.40	105,600.00	105,600.00	80,206.34	25,393.66
Computer Expense	15,600.00	15,600.00	42,863.02	(27,263.02)	15,600.00	15,600.00	54,930.20	(39,330.20)
I elephone	37,800.00	37,800.00	2 240 170 77	(20,981.90)	37,800.00	37,800.00	46,547.95	(8,747.95)
Lingation Settlement Miscellaneous	3,249,180.00	3,249,180.00	11,803.39	(11,803.39)	3		2,976.01	(2,976.01)
Total General & Administrative	4,109,280.00	4,109,280.00	4,148,488.84	(39,208.84)	823,400.00	823,400.00	940,712.35	(117,312.35)
Cost of Providing Service: Operating Leases - Rent	297,000.00	297,000.00	297,902.80	(902.80)	297,000.00	297,000.00	348,540.93	(51,540.93)
Insurance	257,400.00	257,400.00	126,953.65	130,446.35	257,400.00	257,400.00	244,702.00	12,698.00
Vehicle Maintenance	69,000.00	69,000.00	14,169.08	54,830.92	69,000.00	69,000.00	13,479.03	55,520.97
Maintenance	500,400.00	500,400.00	75,021.73	425,378.27	500,400.00	500,400.00	250,130.86	250,269.14
Utilities	166,100.00	166,100.00	120,423.93	45,676.07	166,100.00	166,100.00	108,528.41	57,571.59
JIKITAKC	7,000,01	***********	10.010.01	14,0011.0	1,000,00	17,000,00	77,124,00	(9,524.00)

SCHEDULE 1 (Page 3 of 3)

THE PARKING AUTHORITY OF THE CITY OF CAMDEN COMPARATIVE STATEMENT OF OPERATING REVENUES AND COST FUNDED BY OPERATING REVENUES COMPARED TO BUDGET FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

	VARIANCE FAVORABLE/ (UNFAVORABLE)	(61,957.13) (1,812.87) (16,506.81)	(340.00) (87,993.39) 18,000.00 (350,113.88)	(185,729.31)	87,750.13	892,261.37	286,123.07 180.000.00	(21,017.50)	445,105.57	1,337,366.94	1,508,524.18				
DECEMBER 31, 2019	ACTUAL (69,857.13 7,812.87 27,306.81	340.00 148,593.39 350,113.88	1,594,529.31	132,581.87	4,010,910.63	11,876.93	21,017.50	32,894,43	4,043,805.06	1,362,024.18	\$1,362,024.18	21,017.50	47,079.41 132,581.87 21,017.50	\$1,583,720.46
DECEMB	MODIFIED BUDGET	7,900.00 6,000.00 10,800.00	60,600.00	1,408,800.00	220,332.00	4,903,172.00	298,000.00 180,000.00		478,000.00	5,381,172.00	(146,500.00)			ľ	"
	ORIGINAL BUDGET	7,900.00 6,000.00 10,800.00	60,600.00	1,408,800.00	220,332.00	4,903,172.00	298,000.00 180,000.00		478,000.00	5,381,172.00	(\$146,500.00)				
	VARIANCE FAVORABLE/ (UNFAVORABLE)	(340,461.01) (7,374.15) (6,600.57)	(90.00) 89,741.00 18,000.00 (447,500.91)	(26,801.87)	101,108.00	1,129,218.80	286,123.09	(91,117.40)	195,005.69	1,324,224.49	(1,109,288.11)				
DECEMBER 31, 2020	ACTUAL	364,461.01 13,374.15 17,400.57	60,259.00 60,259.00 447,500.91	1,541,101.87	120,000.00	7,253,225.20	5,100.91	91.117.40	96.218.31	7,349,443.51	(4,324,164.11)	(\$4,324,164.11)	91,117.40	(90.571.78) 120,000.00 91,117.40	(\$4,112,501.09)
DECEM	MODIFIED BUDGET	24,000.00 6,000.00 10,800.00	150,000.00	1,514,300.00	221,108.00	8,382,444.00	291,224.00		291,224.00	8,673,668.00	(3,214,876.00)			/ements	II
	ORIGINAL BUDGET	24,000.00 6,000.00 10,800.00	150,000.00	1,514,300.00	221,108.00	8,382,444.00	291,224.00		291,224.00	8,673.668.00	(\$3.214,876.00) (3,214,876.00)	ss Over n Net Position:	ment	nna Center Improv	
	Cast of Daniding Camica (Acastimad).	Elevator Gasoline Equipment Rental	Snow Removal Costs Miscellancous Depreciation	Total Cost of Providing Service	Principal Payments on Debt Service Lieu of Depreciation	Total Operating Appropriations	Nonoperating Appropriations: Interest Expense Pilot Payment - City of Camden	Capital Outlays	Total Nonoperating Appropriations	Total Operating & Nonoperating Appropriations	Excess Revenues Over Expenditures	Adjustments to Reconcile Excess Revenues Over Expenditures to GAAP Basis for Change in Net Position: Excess Expenditures Over Revenues	Additions to Property, Plant & Equipment	Ganty(Loss) on Sate of Assets Net Change in Reserve for Susquehanna Center Improvements Principal Payments Capital Contributions	Change in Net Position (Exhibit B)

THE PARKING AUTHORITY OF THE CITY OF CAMDEN ANALYSIS OF PARKING FEES RECEIVABLE AS OF DECEMBER 31, 2020

Balance January 1, 2019			\$	225 272 80
			Ð	235,372.88
Increased by: Accrued				2,686,422.95
Subassal				2,000,422.53
Subtotal				2,921,795.83
Decreased by: Collections				
Allowance for Doubtful Accounts	\$	2,685,764.62 1,833.10		2,687,597.72
Balance December 31, 2020				 _
Balance December 51, 2020			<u>\$</u>	234,198.11
ANALYSIS OF DUE FROM BB&T CEN			50	CHEDULE 3
AND RESERVE FOR IMPROVEMENTS REC AS OF DECEMBER 31, 2020	EIVA	BLE		
·				
Balance January 1, 2019			\$	38,812.56
Increased by:				
Event Revenue Accrued Miscellaneous Revenue Accrued				
Reserve for Improvements Accrued				
Subtotal				20.010.01
				38,812.56
Decreased by: Event Revenue - Per Agreement with BB & T Center	•	22 711 40		
Miscellaneous Revenue - Per Agreement with BB & T Center	\$	33,711.40 1,200.00		
Reserve for Improvements - Per Agreement with BB & T Center		3,901.16		38,812.56
Balance December 31, 2020			\$	
Analysis of Dalays				
Analysis of Balance: Unrestricted Assets:				
Event Revenue Receivable			\$	-
Miscellaneous Receivable			•	
Restricted Assets: Reserve Receivable				
Total			\$	

SCHEDULE 4

THE PARKING AUTHORITY OF THE CITY OF CAMDEN ANALYSIS OF ACCRUED INTEREST RECEIVABLE AS OF DECEMBER 31, 2020

Balance January 1, 2020	\$ -
Increased by: Interest Earned	(19,235.21)
Subtotal	(19,235.21)
Decreased by: Interest Received	19,235.21
Balance December 31, 2020	

SCHEDULE 5

ANALYSIS OF RESERVE FOR BB & T CENTER IMPROVEMENTS AS OF DECEMBER 31, 2020

Balance January 1, 2020	\$	414,320.49
Increased by:		
Received From BB & T Center		
Due From BB & T Center		
Interest Earnings	545.62	545.62
Subtotal		414,866.11
Decreased by:		
Capital Outlay		91,117.40
Balance December 31, 2020	\$	323,748.71

en Lare	
THE PARKING AUTHORITY OF THE CITY OF CAMDEN SCHEDULE OF THE AUTHORITY'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - PERS *	

SCHEDULE 6

	2020	2019	2018	2017	2016	2015	2014	2013
Authority's Proportion of the Net Pension Liability (Asset)	0.00496%	0.00723%	0.00563%	0.00685%	0.00842%	0.00746%	0.00826%	0.00902%
Authority's Proportionate Share of the Net Pension Liability (Asset)	\$1,918,666	\$2,975,018	\$2,441,494	\$3,349,637	\$4,967,884	\$3,442,821	\$3,209,606	3,462,775
Authority's covered employee payroll	\$863,010	\$900,323	\$963,049	\$1,052,711	\$1,059,940	\$1,407,854	\$1,369,103	\$1,141,273
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	58.32%	56.27%	\$3,60%	47.44%	40.14%	52.08%	47.92%	48.72%
	S	SCHEDULE OF THE AUTHORITY'S CONTRIBUTIONS - PERS SCHEDULE OF CONTRIBUTIONS *	OF THE AUTHORITY'S CONTRIBUT SCHEDULE OF CONTRIBUTIONS *	CONTRIBUTION	IS - PERS			SCHEDULE 7
	2020	2019	2018	2017	2016	2015	2014	2013
Actuarially Determined Contribution	\$128,710	\$131,801	\$158,340	\$133,303	\$149,015	\$131,856	\$141,323	\$136,518
Contributions in relation to the Actuarially Determined Contributions	128,710	131,801	158,340	133,303	149,015	131,856	141,323	136,518
	20	\$0	20	\$0	80	80	\$0	80
Covered-Employee Payroll	\$863,010	\$900,323	\$963,049	\$1,052,711	\$1,059,940	\$1,407,854	\$1,369,103	\$1,141,273
Contributions as a Percentage of Covered - Employee Payroll	14.914%	14.639%	16.442%	12.663%	14,059%	9.366%	10.322%	11,962%

* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.

SCHEDULE 8

THE PARKING AUTHORITY OF THE CITY OF CAMDEN SCHEDULE OF PROPORTIONATE SHARE OF THE NET OPEB LIABILITY AND RELATED RATIOS *

Last 10 Fiscal Years*

	 _			_		_		
	 2020		2019		2018		2017	 2016
Proportion of the net OPEB liability	0.035509%		0.027720%		0.029933%		0.035266%	0.038972%
Proportionate share of net OPEB liability	\$ 6,372,663	S	3,754,968	\$	4,689,489	\$	7,199,832	\$ 8,463,730
Authority's covered employee payroll	\$ 863,010	\$	900,323	\$	963,049	\$	1,052,711	\$ 1,059,940
Authority's proportionate share of the net OPEB liability (asset) as a percentage of its covered employee payroll	738.42%		417.07%		486.94%		683.93%	798.51%
Plan Fiduciary Net Position as a % of total OPEB liability	0.91%		1.98%		1.97%		1.03%	0.69%

Souce Documents:

All data for the measurement period was provided by the State of New Jersey Department of the Treasury.

^{* -} Until a full ten year trend is compiled, information will be presented for those years for which information is available.

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REQUIRED SUPPLEMENTARY INFORMATION - PART III

NOTES TO THE REQUIRED SUPPLEMENATRY INFORMATION

THE PARKING AUTHORITY OF THE CITY OF CAMDEN (A Component Unit of Camden City, New Jersey) NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION DECEMBER 31, 2020 AND 2019

Public Employees' Retirement System (PERS)

Changes in Benefit Terms - None.

Changes in Assumptions - The discount rate changed from 6.28% as of June 30, 2019, to 7.00% as of June 30, 2020.

Other Postemployment Benefits (OPEB)

Changes in Benefit Terms - None.

Changes in Assumptions - The discount rate changed from 3.50% as of June 30, 2019, to 2.21% as of June 30, 2020.

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GENERAL COMMENTS AND RECOMMENDATIONS





To the Chairman and Members of the The Parking Authority of the City of Camden Camden, New Jersey 08103

I have audited the financial accounts and transactions of the Parking Authority of the City of Camden in the County of Camden for the year ended December 31, 2020. In accordance with requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the following are the *General Comments* and *Recommendations* for the year then ended.

GENERAL COMMENTS

Contracts and Agreements Required to be Advertised by (N.J.S.A.40A:11-4)

N.J.S.A.40A:11-4 - Every contract or agreement, for the performance of any work or furnishing or hiring of any materials or supplies, the cost or the contract price whereof is to be paid with or out of public funds not included within the terms of Section 3 of this act, shall be made or awarded only by the governing body of the contracting unit after public advertising for bids and bidding therefore, except as is provided otherwise in this act or specifically by any other Law. No work, materials or supplies shall be undertaken, acquired or furnished for a sum exceeding in the aggregate \$40,000 through July 1, 2020 and \$44,000 thereafter except by contract or agreement. The Authority has appointed a qualified purchasing agent in 2020.

It is pointed out that the governing body of the Authority has the responsibility of determining whether the expenditures in any category will exceed the statutory minimum within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the solicitor's opinion should be sought before a commitment is made.

The minutes indicate that resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services," per N.J.S.A.40A:11-5.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

The minutes indicate that bids were requested by public advertising for the following items:

Snow removal and parking lot improvements

609-456-8804 3008 New Albany Rd., Cinnaminson, NJ 08077

Contracts and Agreements Requiring Solicitation of Quotations

The examination of expenditures did not reveal any instances where individual payments, contracts or agreements in excess of \$6,000 through July 1, 2020 and \$6,600 thereafter "for the performance of any work or the furnishing or hiring of any materials or supplies", other than those where bids had been previously sought by public advertisement or where a resolution had been previously adopted under the provision of (N.J.S.A.40A:11-6.1).

Examination of Bills

A test check of paid bills was made and each bill, upon proper approval, was considered as a separate and individual contract unless the records disclosed it to be a part payment or estimate. The results of the examination did not disclose any discrepancies with respect to signatures, certification or supporting documentation.

Payroll Fund

The examination of the payroll account included the detailed computation of various deductions or other credits from the payroll of the Authority employees and ascertained that the accumulated withholdings were disbursed to the proper agencies.

Finance

Finding 2020-01:

The Authority did not adhere to its internal control procedures that are designed to reconcile the general ledger with other subsidiary records and did not record all the necessary year-end closing journal entries in order to be in compliance with N.J.A.C. 5:31-7.

Recommendation:

The Authority should adhere to their internal controls procedures that are designed to reconcile the general ledger with other subsidiary records and record all necessary year-end journal entries in order to be in compliance with N.J.A.C. 5:31-7.

Finding 2020-02:

An analysis of the Authority's capital assets was not accurately prepared and maintained on a timely basis.

Recommendation:

The Authority should accurately prepare and maintain the analysis of capital assets on a timely basis.

Follow-up on Prior Year's Findings

In accordance with government auditing standards, my procedures included a review of all prior year findings. Corrective action had been taken on all prior year findings with exception of the following, which is repeated in this year's recommendations noted as current year finding "2020-01."

The Authority should review their internal controls over the general ledger to ensure compliance with N.J.A.C. 5:31-7 and as required, reconcile the general ledger to other subsidiary records.

Acknowledgment

I received the complete cooperation of all officials and employees of the Authority and I greatly appreciate the courtesies extended to the audit team.

The problems and weaknesses noted in my review were not of such magnitude that they would affect my ability to express an opinion on the financial statements taken as a whole.

Should you have any questions concerning our comments or recommendations, or should you desire any assistance in implementing my recommendations, please call me.

Respectfully submitted,

Brent W. Lee

Certified Public Accountant

Cinnaminson, New Jersey March 25, 2022

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