

*Authority Budget of:* **ADOPTED COPY**

*The Parking Authority of the City of Camden*

State Filing Year

2019

**ADOPTED COPY**

*For the Period:*

*January 1, 2019*

*to*

*December 31, 2019*

[www.CamdenParking.net](http://www.CamdenParking.net)

Authority Web Address

Department Of



Community  
Affairs

*Division of Local Government Services*

MAR 27 2019

2019

THE PARKING AUTHORITY OF THE CITY OF CAMDEN

AUTHORITY BUDGET

FISCAL YEAR: FROM January 1, 2019 TO December 31, 2019

For Division Use Only

CERTIFICATION OF APPROVED BUDGET

*It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S.A. 40A:5A-11.*

State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services

By: Paul D. Cwent CPA, RPA Date: 1/24/2019

CERTIFICATION OF ADOPTED BUDGET

*It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.*

State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services

By: Paul D. Cwent CPA, RPA Date: 3/20/2019

THE PARKING AUTHORITY OF THE  
CITY OF CAMDEN

2019 AUTHORITY BUDGET

Certification Section

**2019 PREPARER'S CERTIFICATE**  
**THE PARKING AUTHORITY OF THE**  
**CITY OF CAMDEN**  
  
**AUTHORITY BUDGET**

FISCAL YEAR: FROM: January 1, 2019 TO: Dec. 31, 2019

It is hereby certified that the Authority Budget, including both the Annual Budget and the Capital Budget/Program annexed hereto, represents the members of the governing body's resolve with respect to statute in that: all estimates of revenue are reasonable, accurate and correctly stated; all items of appropriation are properly set forth; and in itemization, form and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertions contained herein are accurate and all required schedules are completed and attached.

Preparer's Signature:	<i>Edward P. McMaster, CPA</i>		
Name:	Edward P. McMaster, C.P.A.		
Title:	Accountant		
Address:	10 Delaware Avenue Camden, NJ 08103		
Phone Number:	856-757-9300 Ext 129	Fax Number:	856-966-6592
E-mail address	<a href="mailto:emcmaster@camdenparking.net">emcmaster@camdenparking.net</a>		

2019 APPROVAL CERTIFICATION


THE PARKING AUTHORITY OF THE  
CITY OF CAMDEN

AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2019 TO: Dec. 31, 2019

It is hereby certified that the Authority Budget, including all schedules appended hereto, are a true copy of the Annual Budget and Capital Budget/Program approved by resolution by the governing body of the Parking Authority of the City of Camden, at an open public meeting held pursuant to N.J.A.C. 5:31-2.3, on the 22nd day of October, 2018.

It is further certified that the recorded vote appearing in the resolution represents not less than a majority of the full membership of the governing body thereof.

Officer's Signature:			
Name:	Willie E. Hunter, Sr.		
Title:	Executive Director		
Address:	10 Delaware Avenue Camden, NJ 08103		
Phone Number:	856-757-9300 Ext 122	Fax Number:	856-964-9317
E-mail address	<a href="mailto:whunter@camdenparking.net">whunter@camdenparking.net</a>		

## INTERNET WEBSITE CERTIFICATION

Authority's Web Address:	<u>www.camdenparking.net</u>
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All authorities shall maintain either an Internet website or a webpage on the municipality's or county's Internet website. The purpose of the website or webpage shall be to provide increased public access to the authority's operations and activities. N.J.S.A. 40A:5A-17.1 requires the following items to be included on the Authority's website at a minimum for public disclosure. Check the boxes below to certify the Authority's compliance with N.J.S.A. 40A:5A-17.1.

- X A description of the Authority's mission and responsibilities
- X Budgets for the current fiscal year and immediately preceding two prior years
- X The most recent Comprehensive Annual Financial Report (Unaudited) or similar financial information (Similar Information is such as PIE Charts, Bar Graphs etc. for such items as Revenues, Expenditures, and other information the Authority deems relevant to inform the public)
- X The annual audits of the most recent fiscal year and immediately two prior years
- X The Authority's rules, regulations and official policy statements deemed relevant by the governing body of the authority to the interests of the residents within the authority's service area or jurisdiction
- X Notice posted pursuant to the "Open Public Meetings Act" for each meeting of the Authority, setting forth the time, date, location and agenda of each meeting
- X The approved minutes of each meeting of the Authority including all resolutions of the board and their committees; for at least three consecutive fiscal years
- X The name, mailing address, electronic mail address and phone number of every person who exercises day-to-day supervision or management over some or all of the operations of the Authority
- X A list of attorneys, advisors, consultants and any other person, firm, business, partnership, corporation or other organization which received any remuneration of \$17,500 or more during the preceding fiscal year for any service whatsoever rendered to the Authority.

It is hereby certified by the below authorized representative of the Authority that the Authority's website or webpage as identified above complies with the minimum statutory requirements of N.J.S.A. 40A:5A-17.1 as listed above. A check in each of the above boxes signifies compliance.

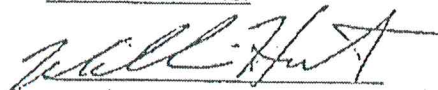
Name of Officer Certifying compliance

Willie E. Hunter, Sr.

Title of Officer Certifying compliance

Executive Director

Signature



# 2019 AUTHORITY BUDGET RESOLUTION THE PARKING AUTHORITY OF THE CITY OF CAMDEN

FISCAL YEAR: FROM: January 1, 2019 TO: Dec. 31, 2019

WHEREAS, the Annual Budget and Capital Budget for the Parking Authority of the City of Camden for the fiscal year beginning, January 1, 2019 and ending, December 31, 2019 has been presented before the governing body of the Parking Authority of the City of Camden at its open public meeting of October 22, 2019; and

WHEREAS, the Annual Budget as introduced reflects Total Revenues of \$ 5,234,672. Total Appropriations, including any Accumulated Deficit if any, of \$ 5,381,172 and Total Unrestricted Net Position utilized of \$180,000; and

WHEREAS, the Capital Budget as introduced reflects Total Capital Appropriations of \$36,700,000 and Total Unrestricted Net Position planned to be utilized as funding thereof, of \$3,700,000; and

WHEREAS, the schedule of rates, fees and other charges in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses, capital outlays, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

WHEREAS, the Capital Budget/Program, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget, must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Parking Authority of the City of Camden, at an open public meeting held on October 22, 2018 that the Annual Budget, including all related schedules, and the Capital Budget/Program of the Parking Authority of the City of Camden for the fiscal year beginning, January 1, 2019 and ending, December 31, 2019 is hereby approved; and

BE IT FURTHER RESOLVED, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

BE IT FURTHER RESOLVED, that the governing body of the Parking Authority of the City of Camden will consider the Annual Budget and Capital Budget/Program for adoption on January 28, 2019.

Dionne Banks  
(Secretary's Signature)

\_\_\_\_\_  
(Date)

Governing Body  
Member:

Recorded Vote

Aye

Nay

Abstain

Absent

Jose Martinez, Jr.  
Angel Alamo  
Mary Espinal  
Jasper Muhammad  
Shaneka Boucher


# 2019 ADOPTION CERTIFICATION

## Parking Authority of the City of Camden

### AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2019 TO: Dec. 31, 2019

It is hereby certified that the Authority Budget and Capital Budget/Program annexed hereto is a true copy of the Budget adopted by the governing body of the Parking Authority of the City of Camden, pursuant to N.J.A.C. 5:31-2.3, on the 28th day of January 2019.

Officer's Signature:			
Name:	Willie E. Hunter, Sr.		
Title:	Executive Director		
Address:	10 Delaware Avenue Camden, NJ 08103		
Phone Number:	856-757-9300 Ext 122	Fax Number:	856-964-9317
E-mail address	<a href="mailto:whunter@camdenparking.net">whunter@camdenparking.net</a>		

# 2019 ADOPTED BUDGET RESOLUTION

## The Parking Authority of the City of Camden

### AUTHORITY

**FISCAL YEAR:** FROM: January 1, 2019 TO: Dec. 31, 2019

WHEREAS, the Annual Budget and Capital Budget/Program for the Parking Authority of the City of Camden for the fiscal year beginning January 1, 2019 and ending, December 31, 2019 has been presented for adoption before the governing body of the Parking Authority of the City of Camden at its open public meeting of January 28, 2019; and

WHEREAS, the Annual Budget and Capital Budget as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services; and

WHEREAS, the Annual Budget as presented for adoption reflects Total Revenues of \$ 5,164,672, Total Appropriations, including any Accumulated Deficit, if any, of \$5,253,172 and Total Unrestricted Net Position utilized of \$180,000; and

WHEREAS, the Capital Budget as presented for adoption reflects Total Capital Appropriations of \$36,700,000 and Total Unrestricted Net Position planned to be utilized of \$3,700,000; and

NOW, THEREFORE BE IT RESOLVED, by the governing body of The Parking Authority of the City of Camden, at an open public meeting held on January 28, 2019 that the Annual Budget and Capital Budget/Program of the Parking Authority of the City of Camden for the fiscal year beginning, January 1, 2019 and, ending, December 31, 2019 is hereby adopted and shall constitute appropriations for the purposes stated; and

BE IT FURTHER RESOLVED, that the Annual Budget and Capital Budget/Program as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.

Dionne Banks  
(Secretary's Signature)

2-13-19  
(Date)

Governing Body Member:	Recorded Vote Aye	Nay	Abstain	Absent
Jose Martinez, Jr.	X			
Angel Alamo	X			
Mary Espinal	X			
Jasper Muhammad	X			

# 2019 AUTHORITY BUDGET

## Narrative and Information Section

# 2019 AUTHORITY BUDGET MESSAGE & ANALYSIS

## The Parking Authority of the City of Camden

### AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2019 TO: Dec. 31, 2019

*Answer all questions below. Attach additional pages and schedules as needed.*

1. Complete a brief statement on the 2019/2019-2020 proposed Annual Budget and make comparison to the 2018/2018-2019 adopted budget for each operation. Explain any variances over +/-10% (As shown on budget page F-4 explain the reason for changes for each appropriation changing more than 10%) for each line item by operation. Explanations of variances should include a description of the reason for the increase/decrease in the budgeted line item, not just an indication of the amount and percent of the change. Attach any supporting documentation that will help to explain the reason for the increase/decrease in the budgeted line item. For example, if anticipated service charges have increased 15% due to an increase in rates, provide a copy of the resolution authorizing the rate increase.
2. Complete a brief statement on the impact the proposed Annual Budget will have on Anticipated Revenues, especially service charges and on the general purpose/component unit financial statements. Explain significant increases or decreases, if any. An increase or decrease is considered significant if it is over +/-10% (As shown on budget page F-2 explain reason for change for each revenue changing more than 10%) from the current year adopted budget.
3. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital Budget/Program.
4. Describe the reasons for utilizing Unrestricted Net Position in the proposed Annual Budget, i.e. rate stabilization, debt service reduction, to balance the budget, etc. If the Authority's budget anticipates a use of Unrestricted Net Position, this question must be answered.
5. Identify any sources of funds transferred to the County/Municipality as a budget subsidy or a shared service and explain the reason for the transfer (i.e.: to balance the County/Municipality budget, etc.).
6. The proposed budget must not reflect an anticipated deficit from 2019/2019-2020 operations. If there exists an accumulated deficit from prior years' budgets (and funding is included in the proposed budget as a result of a prior deficit) explain the funding plan to eliminate said deficit (N.J.S.A. 40A:5A-12). If the Authority has a net deficit reported in its most recent audit, it must provide a deficit reduction plan in response to this question. (Prepare a response to deficits caused by the implementation of GASB 68)
7. Attach a schedule of the Authority's existing rate structure (connection fees, parking fees, service charges, etc.) if it has been changed since the prior year budget submission and a schedule of the proposed rate structure for the upcoming fiscal year. Explain any proposed changes in the rate structure and attach the resolution approving the change in the rate structure, if applicable.

# AUTHORITY BUDGET

FISCAL YEAR: FROM: JAN. 1, 2019 TO: DEC. 31, 2019

The annual budget for 2019 proposed herein contains increases in overall revenue for the 2019 calendar year. The Authority also expects to expend significant amounts for capital improvements during 2019. The bulk of the capital investment will be for a parking garage but the Authority will have several other projects that will improve existing parking lots and add new lots in several areas of the City. Overall expenses will also increase for 2019 but not significantly from 2018.

The proposed budget anticipates continued monthly revenue from the Authority's parking lots and garages as well as continued revenue from parking meters. Monthly fees are expected to increase both in volume of parkers and monthly rates to increase between two (2%) and five (5%) percent depending on the location of the respective parking places. Also anticipated is an increase in the parking meter rates and daily parking rates on several of the Authority's daily parking areas. Daily parking at the Authority's two garages and one daily lot will increase from \$11.00 per day to \$12.00 per day in 2019.

#2. The Authority experienced a significant loss of parking meters in 2018 both temporary losses and permanent losses. The temporary losses are primarily due to various construction projects. The permanent losses were due to new traffic patterns initiated by both the City of Camden and Camden County. During 2019 the Authority will attempt to add meters to other areas in the City to make up for the lost revenue from the permanently displaced meters. The bulk of the temporarily lost meters should be back in service by the middle of the 2019 calendar year. Permanent losses represented 8% of existing meters but all in formerly high volume areas. Temporary losses, also in high volume areas of the City, totaled approximately 4% of existing meters.

The Authority anticipates starting and completing construction of a parking garage in the center of Camden at the corner of Broadway Avenue and Federal Street. This garage has been long planned and has experienced a series of delays beyond the control of the Authority which has pushed the start date from an original time in 2018 to sometime in early 2019. The capital budget for both 2018 and 2019 reflects the anticipated expenditures for the construction costs and land acquisition costs of the garage. The Authority has expended significant funds over the past few years securing the property, demolishing the prior building on the property and remediating some environmental problems with the property. These costs have been capitalized by the Authority as part of the land costs of the property.

#3. The City of Camden continues to rebound with significant new construction in the downtown and waterfront areas of the City. The Parking Authority is responding to needs for additional parking and provided and will continue to provide parking for construction workers at both the Waterfront area and the Center City area.

#4. A portion of Unrestricted Net Position is anticipated being used in 2019 in accordance with the long term plans of the Authority for the final land acquisition costs and construction costs of its new garage. The Block N project has been actively worked on for multiple years and excess funds have been retained over the last few years in anticipation of the need to reduce borrowing costs and to expedite the actual construction of the garage. In line with the anticipated financing of the bulk of the construction costs, the Authority, has minimum requirements to provide "up front" money to secure overall debt financing at favorable rates. The Authority will attempt to keep any use of Unrestricted Net Position from prior years to a minimum in order to preserve flexibility to react to other opportunities and also to fund other parking projects in the City of Camden. The Authority has expended in excess of \$3,800,000.00 over the years in acquisition, architectural and other professional costs for the property and expects to expend an additional \$3,000,000.00 in additional costs prior to actual construction.

#5. No Funds to be transferred

#6. No anticipated deficit and no accumulated deficit from prior years.

#7. Attached as a separate spreadsheet entitled "Daily Rates"

## REVENUE CHANGES PROPOSED BUDGET

### The Parking Authority of the City of Camden

For the Period: January 1, 2019 To: December 31, 2019

#### Parking Fees:

##### Meters

Due to the loss of meters for road expansion the Authority expects somewhat lower revenue from meters. With the installation of smart meters and the potential expansion/addition of parking meters in new areas of the City, the Authority hopes this will only be a temporary reduction in revenue.

##### Fines & Penalties

Several staff positions in the enforcement department have become vacant due to retirement of staff and some transfers within the Authority. Additional staff will be hired but the Authority expects a temporary reduction in overall fines until the new staff is fully trained.

##### Other

In the prior year's budget, several items including those mentioned in "Other Operating Revenues" were included in "Other". These items are now being separately stated as "Advertisement Lease", "Surcharge Revenue", "BB&T Center" and Miscellaneous Revenue. The net effect is an overall increase in estimated/budgeted revenue.

#### Non-Operating Revenue:

The 2018 Budget included revenue totaling \$27,000 for special events and sign rental that is now separately stated in either Lease Revenue or in Miscellaneous Revenue.

##### Interest Earned

The Authority is taking advantage of the increase in interest rates paid on excess funds and is actively looking at its various banking relationships to take advantage of the most favorable rates. Interest income has increased during the 2018 calendar year and is well in excess of the budgeted amount for 2018 through September 2018.

# APPROPRIATIONS SCHEDULE

## The Parking Authority of the City of Camden

For the Period

January 1, 2019

to

December 31, 2019

### Administrative - Personnel

#### Salaries and Wages

#### Fringe Benefits

The Authority expects to hire additional management personnel in order to more efficiently handle operations and to manage the capital projects expected for the next calendar year. In addition, normal raises for existing personnel contributes to the increase in the costs of wages and related Fringe Benefits. The additional management personnel will most likely be an operations manager and a project manager. Retirement of two senior enforcement persons will also require upper level management types to replace the retired individuals.

### Administrative - Other

#### Administrative Support

#### Utilities

#### Professional Services

With loss of several lots from prior years and the increased use of automated equipment for some parking operations, there is an overall reduction in operating expenses.

The addition mentioned above of additional management personnel should have the direct result of reducing the need for outside professional services. In addition, labor negotiations for both of the bargaining units were completed in 2018 resulting in a multi-year agreement. The use of labor counsel is expected to be reduced until the next negotiating period

### Cost of Providing Services - Personnel

#### Salaries and Wages

#### Fringe Benefits

The retirement of several highly paid employees and the corresponding reduction in overall salaries is reflected in the reduced budget for payroll and also is reflected in a corresponding reduction in Fringe Benefits. Use of some outside services for Snow Removal and Landscaping has also reduced the need to hire additional personnel to fill vacant positions.

## AUTHORITY CONTACT INFORMATION 2019

Please complete the following information regarding this Authority. All information requested below must be completed.

Name of Authority:	The Parking Authority of the City of Camden		
Federal ID Number:	22-2278626		
Address:	10 Delaware Avenue		
City, State, Zip:	Camden, NJ 08103		
Phone: (ext.)	856-757-9300	Fax:	856-964-9317

Preparer's Name:	Edward P. McMaster, C.P.A.		
Preparer's Address:	10 Delaware Avenue		
City, State, Zip:	Camden, NJ 08103		
Phone: (ext.)	856-757-9300 Ext 129	Fax:	856-966-6592
E-mail:	<a href="mailto:emcmaster@camdenparking.net">emcmaster@camdenparking.net</a>		

Chief Executive Officer:	Willie E. Hunter, Sr.		
Phone: (ext.)	856-757-9300 Ext 122	Fax:	856-964-9317
E-mail:	<a href="mailto:whunter@camdenparking.net">whunter@camdenparking.net</a>		

Chief Financial Officer:	Vacant		
Phone: (ext.)		Fax:	
E-mail:			

Name of Auditor:	Brent Lee, C.P.A.		
Name of Firm:	Brent W. Lee & Co., LLC		
Address:	3008 New Albany Road		
City, State, Zip:	Cinnaminson	NJ	08077
Phone: (ext.)	609-456-8804	Fax:	
E-mail:	<a href="mailto:Brentlee1963@yahoo.com">Brentlee1963@yahoo.com</a>		

# AUTHORITY INFORMATIONAL QUESTIONNAIRE

## The Parking Authority of the City Camden

FISCAL YEAR: FROM: January 1, 2019 TO: Dec. 31, 2019

Answer all questions below completely and attach additional information as required.

- 1) Provide the number of individuals employed in (Use Most Recent W-3 Available 2017 or 2018) as reported on the Authority's Form W-3, Transmittal of Wage and Tax Statements: 45
- 2) Provide the amount of total salaries and wages as reported on the Authority's Form W-3, (Use Most Recent W-3 Available 2017 or 2018) Transmittal of Wage and Tax Statements: 1,132,853.85
- 3) Provide the number of regular voting members of the governing body: 5
- 4) Provide the number of alternate voting members of the governing body: None
- 5) Did any person listed on Page N-4 have a family or business relationship with any other person listed on Page N-4 during the current fiscal year? No *If "yes," attach a description of the relationship including the names of the individuals involved and their positions at the Authority.*
- 6) Did all individuals that were required to file a Financial Disclosure Statement for the current fiscal year (Most Recent Filing that March 31, 2018 or 2019 deadline has passed 2018 or 2019) because of their relationship with the Authority file the form as required? Yes (Checked to see if individuals actually filed at <http://www.state.nj.us/dca/divisions/dlgs/resources/fds.html> before answering) Yes if "no," provide a list of those individuals who failed to file a Financial Disclosure Statement and an explanation as to the reason for their failure to file.
- 7) Does the Authority have any amounts receivable from current or former commissioners, officers, key employees or highest compensated employees? No *If "yes," attach a list of those individuals, their position, the amount receivable, and a description of the amount due to the Authority.*
- 8) Was the Authority a party to a business transaction with one of the following parties:
  - a. A current or former commissioner, officer, key employee, or highest compensated employee? No
  - b. A family member of a current or former commissioner, officer, key employee, or highest compensated employee? No
  - c. An entity of which a current or former commissioner, officer, key employee, or highest compensated employee (or family member thereof) was an officer or direct or indirect owner? No*If the answer to any of the above is "yes," attach a description of the transaction including the name of the commissioner, officer, key employee, or highest compensated employee (or family member thereof) of the Authority; the name of the entity and relationship to the individual or family member; the amount paid; and whether the transaction was subject to a competitive bid process.*
- 9) Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract? A personal benefit contract is generally any life insurance, annuity, or endowment contract that benefits, directly or indirectly, the transferor, a member of the transferor's family, or any other person designated by the transferor. No *If "yes," attach a description of the arrangement, the premiums paid, and indicate the beneficiary of the contract.*
- 10) Explain the Authority's process for determining compensation for all persons listed on Page N-4. Include whether the Authority's process includes any of the following: 1) review and approval by the commissioners or a committee thereof; 2) study or survey of compensation data for comparable positions in similarly sized entities; 3) annual or periodic performance evaluation; 4) independent compensation consultant; and/or 5) written employment contract. *Attach a narrative of your Authority's procedures for all employees.*
- 11) Did the Authority pay for meals or catering during the current fiscal year? Yes *If "yes," attach a detailed list of all meals and/or catering invoices for the current fiscal year and provide an explanation for each expenditure listed.*

# AUTHORITY INFORMATIONAL QUESTIONNAIRE

## The Parking Authority of the City Camden

FISCAL YEAR: FROM: January 1, 2019 TO: Dec. 31, 2019

Answer all questions below completely and attach additional information as required.

- 1) Provide the number of individuals employed in (Use Most Recent W-3 Available 2017 or 2018) as reported on the Authority's Form W-3, Transmittal of Wage and Tax Statements: 45
- 2) Provide the amount of total salaries and wages as reported on the Authority's Form W-3, (Use Most Recent W-3 Available 2017 or 2018) Transmittal of Wage and Tax Statements: 1,132,853.85
- 3) Provide the number of regular voting members of the governing body: 5
- 4) Provide the number of alternate voting members of the governing body: None
- 5) Did any person listed on Page N-4 have a family or business relationship with any other person listed on Page N-4 during the current fiscal year? No If "yes," attach a description of the relationship including the names of the individuals involved and their positions at the Authority.
- 6) Did all individuals that were required to file a Financial Disclosure Statement for the current fiscal year (Most Recent Filing that March 31, 2018 or 2019 deadline has passed 2018 or 2019) because of their relationship with the Authority file the form as required? Yes (Checked to see if individuals actually filed at <http://www.state.nj.us/dca/divisions/dlgs/resources/fds.html> before answering) Yes if "no," provide a list of those individuals who failed to file a Financial Disclosure Statement and an explanation as to the reason for their failure to file.
- 7) Does the Authority have any amounts receivable from current or former commissioners, officers, key employees or highest compensated employees? No If "yes," attach a list of those individuals, their position, the amount receivable, and a description of the amount due to the Authority.
- 8) Was the Authority a party to a business transaction with one of the following parties:
  - a. A current or former commissioner, officer, key employee, or highest compensated employee? No
  - b. A family member of a current or former commissioner, officer, key employee, or highest compensated employee? No
  - c. An entity of which a current or former commissioner, officer, key employee, or highest compensated employee (or family member thereof) was an officer or direct or indirect owner? NoIf the answer to any of the above is "yes," attach a description of the transaction including the name of the commissioner, officer, key employee, or highest compensated employee (or family member thereof) of the Authority; the name of the entity and relationship to the individual or family member; the amount paid; and whether the transaction was subject to a competitive bid process.
- 9) Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract? A personal benefit contract is generally any life insurance, annuity, or endowment contract that benefits, directly or indirectly, the transferor, a member of the transferor's family, or any other person designated by the transferor. No If "yes," attach a description of the arrangement, the premiums paid, and indicate the beneficiary of the contract.
- 10) Explain the Authority's process for determining compensation for all persons listed on Page N-4. Include whether the Authority's process includes any of the following: 1) review and approval by the commissioners or a committee thereof; 2) study or survey of compensation data for comparable positions in similarly sized entities; 3) annual or periodic performance evaluation; 4) independent compensation consultant; and/or 5) written employment contract. Attach a narrative of your Authorities procedures for all employees.
- 11) Did the Authority pay for meals or catering during the current fiscal year? Yes If "yes," attach a detailed list of all meals and/or catering invoices for the current fiscal year and provide an explanation for each expenditure listed.

- 12) Did the Authority pay for travel expenses for any employee or individual listed on Page N-4? **Yes** *If "yes," attach a detailed list of all travel expenses for the current fiscal year and provide an explanation for each expenditure listed.*
- 13) Did the Authority provide any of the following to or for a person listed on Page N-4 or any other employee of the Authority:
- a. First class or charter travel No
  - b. Travel for companions No
  - c. Tax indemnification and gross-up payments No
  - d. Discretionary spending account No
  - e. Housing allowance or residence for personal use No
  - f. Payments for business use of personal residence No
  - g. Vehicle/auto allowance or vehicle for personal use Yes
  - h. Health or social club dues or initiation fees No
  - i. Personal services (i.e.: maid, chauffeur, chef) No
- If the answer to any of the above is "yes," attach a description of the transaction including the name and position of the individual and the amount expended.*
- 14) Did the Authority follow a written policy regarding payment or reimbursement for expenses incurred by employees and/or commissioners during the course of Authority business and does that policy require substantiation of expenses through receipts or invoices prior to reimbursement? Yes *If "no," attach an explanation of the Authority's process for reimbursing employees and commissioners for expenses. (If your authority does not allow for reimbursements indicate that in answer)*
- 15) Did the Authority make any payments to current or former commissioners or employees for severance or termination? No *If "yes," attach explanation including amount paid.*
- 16) Did the Authority make any payments to current or former commissioners or employees that were contingent upon the performance of the Authority or that were considered discretionary bonuses? No *If "yes," attach explanation including amount paid.*
- 17) Did the Authority comply with its Continuing Disclosure Agreements for all debt issuances outstanding by submitting its audited annual financial statements, annual operating data, and notice of material events to the Municipal Securities Rulemaking Board's Electronic Municipal Marketplace Access (EMMA) as required? N/A *If "no," attach a description of the Authority's plan to ensure compliance with its Continuing Disclosure Agreements in the future. (If no bonded Debt answer is Not Applicable)*
- 18) Did the Authority receive any notices from the Department of Environmental Protection or any other entity regarding maintenance or repairs required to the Authority's systems to bring them into compliance with current regulations and standards that it has not yet taken action to remediate? No *If "yes," attach explanation as to why the Authority has not yet undertaken the required maintenance or repairs and describe the Authority's plan to address the conditions identified.*
- 19) Did the Authority receive any notices of fines or assessments from the Department of Environmental Protection or any other entity due to noncompliance with current regulations (i.e.: sewer overflow, etc.)? No *If "yes," attach a description of the event or condition that resulted in the fine or assessment and indicate the amount of the fine or assessment.*

#### Answers/Explanations:

- 10) The Parking Authority employs various professionals with significant parking authority experience and consults with these professionals in the industry to determine fair labor rates for its Executive Director and other professionals on its management staff.
- The Board of Directors, on an annual basis, reviews the Executive Director's performance and authorizes any increase in compensation. There are several non-union employees who are compensated based upon outside professional recommendations.
- The overwhelming bulk of the employees of the Authority are covered under one of two union contracts. One contract is for supervisory employees and the other is for non-supervisory employees. The current contracts are both 5 year contract beginning January 1, 2016 and ending December 31, 2020.

- 11) The Parking Authority has a few luncheons partially funded by incentive/safety performance bonuses received from the Joint Insurance Fund insuring operations, etc. of the Parking Authority. Employees also contribute to the cost of these luncheons and in addition, provide some of the food. It is anticipated that these holiday luncheons will continue into the 2019 calendar year. No money is budgeted for these functions as they are paid for with financial awards for reductions in lost time for injuries, etc. In 2018, there were/will be two (2) luncheons partially financed by the \$500 grant. One was a beginning of summer/retirement celebration for several long time employees and the second will be a winter holiday/Xmas/retirement luncheon for another two (2) long term retiring employees. In the future, any Holiday luncheons will come out of operating revenues and will be budgeted.
- 12) The Authority pays for its Executive Director, Mr. Willie E. Hunter, Jr. to attend the annual IFI conference. For 2018 the conference registration was \$1,394, hotel totaled \$999 and airfare totaled \$764.01. Mr. Hunter paid for his own meals at the conference. Total for conferences was \$4,156. Additional funds totaling \$466 were paid for six (6) employees attending a training seminar in New Brunswick, NJ that included lunch as part of the seminar.
- 13) (g) The Authority pays its Executive Director, Mr. Willie E. Hunter a monthly car allowance of \$400 for an annual total of \$4,800.
- 14) All expenses require receipts prior to be reimbursed. A detailed expense account describing the expense, the reason for the expense and the amount of the expense is submitted to a supervisor for approval and is ultimately approved by the Executive Director and the Board of Directors.
- 17) There is no posting on EMMA for new debt for the proposed parking garage. As the full financial package is not yet complete, actual debt has not yet been approved. It is anticipated that at some time during either late 2018 or early 2019, a bond issue will be approved for permanent financing for the proposed garage.

AUTHORITY SCHEDULE OF COMMISSIONERS, OFFICERS, KEY EMPLOYEES,  
HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS

The Parking Authority of the City of Camden

FISCAL YEAR: FROM: January 1, 2019 TO: Dec. 31, 2019

*Complete the attached table for all persons required to be listed per #1-4 below.*

- 1) List all of the Authority's current commissioners and officers and amount of compensation from the Authority and any other public entities as defined below. Enter zero if no compensation was paid.
- 2) List all of the Authority's key employees and highest compensated employees other than a commissioner or officer as defined below and amount of compensation from the Authority and any other public entities.
- 3) List all of the Authority's former officers, key employees and highest compensated employees who received more than \$100,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.
- 4) List all of the Authority's former commissioners who received more than \$10,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.

**Commissioner:** A member of the governing body of the authority with voting rights. Include alternates for purposes of this schedule.

**Officer:** A person elected or appointed to manage the authority's daily operations at any time during the year, such as the chairperson, vice-chairperson, secretary, or treasurer. For the purposes of this schedule, treat the authority's top management official and top financial official as officers. A member of the governing body may be both a commissioner and an officer for the purposes of this schedule.

**Key employee:** An employee or independent contractor of the authority (other than a commissioner or officer) who meets both of the following criteria:

- a) The individual received reportable compensation from the authority and other public entities in excess of \$150,000 for the most recent fiscal year completed; and
- b) The individual has responsibilities or influence over the authority as a whole or has power to control or determine 10% or more of the authority's capital expenditures or operating budget.

**Highest compensated employee:** One of the five highest compensated employees or independent contractors of the authority other than current commissioners, officers, or key employees whose aggregate reportable compensation from the authority and other public entities is greater than \$100,000 for the most recent fiscal year completed.

**Compensation:** All forms of cash and non-cash payments or benefits provided in exchange for services, including salaries and wages, bonuses, severance payments, deferred payments, retirement benefits, fringe benefits, and other financial arrangements or transactions such as personal vehicles, meals, housing, personal and family education benefits, below-market loans, payment of personal or family travel, entertainment, and personal use of the Authority's property. Compensation includes payments and other benefits provided to both employees and independent contractors in exchange for services.

**Reportable compensation:** (Use the Most Recent W-2 available 2017 or 2018. The aggregate compensation that is reported (or is required to be reported) on Form W-2, box 1 or 5, whichever amount is greater, and/or Form 1099-MISC, box 7, for the most recent calendar year ended 60 days before the start of the proposed budget year. For example, for fiscal years ending December 31, 2019, the most recent W-2 and 1099 should be used 2018 or 2017 (60 days prior to start of budget year is November 1, 2018, with 2017 being the most recent calendar year ended), and for fiscal years ending June 30, 2019, the calendar year 2018 W-2 and 1099 should be used (60 days prior to start of budget year is May 1, 2018, with 2018 being the most recent calendar year ended).

**Other Public Entity:** Any municipality, county, local authority, fire district, or other government unit, regardless of whether it is related in any way to the Authority either by function or by physical location.

**Authority Schedule of Commissioners, Officers, Key Employees, Highest Compensated Employees and Independent Contractors (Continued)**

For the Period January 1, 2019 to December 31, 2019

Person (Don't check more than 1 column for each person)

Reportable Compensation from Authority (W-2/1099)

Name	Title	Average Hours per Week Dedicated to Position	Highest Compensated Former Employee	Base Salary/ Stipend	Bonus	Other (auto allowance, expense account, payment in lieu of health benefit, etc.)	Estimated amount of other compensation from the Authority (health benefits, pension, etc.)	Total Compensation from Authority	Names of Other Public Entities where Individual is an Employee or Member of the Governing Body (1) Entities listed in Column O	Positions held at Other Public Entities listed in Column O	Average Hours per Week Dedicated to Positions at Other Public Entities listed in Column O	Reportable Compensation from Other Public Entities (W-2/1099)	Estimated amount of other compensation from Other Public Entities (health benefits, pension, payment in lieu of health benefit, etc.)	Total Compensation All Public Entities
1 Willie E. Hunter, Sr.	Executive Director	40	X	\$ 125,674	\$ 0	\$ 4,300	\$ 30,500	\$ 160,574	None	None	40	\$ 45,000	\$ 10,000	\$ 160,574
2 Jose Martinez, Jr.	Commissioner	6 X	X	0	0	0	0	0	State of NJ	Clerk	40	45,000	10,000	55,000
3 Angel L. Alamo	Commissioner	4 X	X	0	0	0	0	0	None	None	40	45,000	10,000	0
4 Shaneka Boucher	Commissioner	4 X	X	0	0	0	0	0	None	None	40	45,000	10,000	0
5 Mary Espinal	Commissioner	4 X	X	0	0	0	0	0	None	None	40	45,000	10,000	0
6 Jasper Muhammad	Commissioner	4 X	X	0	0	0	0	0	None	None	40	45,000	10,000	0
7 Edward P. McMaster	Accountant	40	X	70,000	0	0	23,000	93,000	None	None	40	45,000	10,000	93,000
8														
9														
10														
11														
12														
13														
14														
15														
Total:				\$ 195,674	\$ 0	\$ 4,300	\$ 53,500	\$ 253,974				\$ 45,000	\$ 10,000	\$ 308,974

(1) Insert "None" in this column for each individual that does not hold a position with another Public Entity

# Schedule of Health Benefits - Detailed Cost Analysis

The Parking Authority of the City of Camden  
 For the Period January 1, 2019 to December 31, 2019

Annual Cost												
# of Covered Members (Medical & Rx)	Proposed Budget	Estimate per Employee Proposed Budget	Total Cost Estimate Proposed Budget	# of Covered Members (Medical & Rx)	Current Year	Annual Cost per Employee Current Year	Total Prior year Year Cost	\$ Increase (Decrease)	% Increase (Decrease)			
Active Employees - Health Benefits - Annual Cost												
Single Coverage	8	\$	11,236	\$	89,888	6	\$	11,236	\$	67,416	\$ 22,472	33.3%
Parent & Child	4		20,113		80,452	3		20,112		60,336	20,116	33.3%
Employee & Spouse (or Partner)	3		31,348		94,044	2		22,472		44,944	49,100	109.2%
Family	8		22,472		179,776	7		31,348		219,436	(39,650)	-18.1%
Employee Cost Sharing Contribution (enter as negative - )					(55,000)					(51,000)	(4,000)	7.8%
Subtotal	23				389,160	18				341,132	48,028	14.1%
Commissioners - Health Benefits - Annual Cost												
Single Coverage	0				-					-	-	#DIV/0!
Parent & Child	0				-					-	-	#DIV/0!
Employee & Spouse (or Partner)	0				-					-	-	#DIV/0!
Family	0				-					-	-	#DIV/0!
Employee Cost Sharing Contribution (enter as negative - )										-	-	#DIV/0!
Subtotal	0				-					-	-	#DIV/0!
Retirees - Health Benefits - Annual Cost												
Single Coverage	8		9,960		79,680	8		9,950		79,680	-	0.0%
Parent & Child	3		13,548		40,644	3		13,548		40,644	-	#DIV/0!
Employee & Spouse (or Partner)	2		31,200		62,400					-	62,400	0.0%
Family										-	-	#DIV/0!
Employee Cost Sharing Contribution (enter as negative - )										-	-	#DIV/0!
Subtotal	13				182,724	11				120,324	62,400	51.9%
GRAND TOTAL												
	36				\$ 571,884	29				\$ 463,456	\$ 110,428	23.9%

Is medical coverage provided by the SHBP (Yes or No)? (Place Answer in Box)

Is prescription drug coverage provided by the SHBP (Yes or No)? (Place Answer in Box)

Yes

Yes

Yes or No

Yes or No

Is medical coverage provided by the SHBP (Yes or No)? (Place Answer in Box)  
 Is prescription drug coverage provided by the SHBP (Yes or No)? (Place Answer in Box)

Note: Remember to Enter an amount in rows for Employee Cost Sharing

### Schedule of Accumulated Liability for Compensated Absences

The Parking Authority of the City of Camden  
For the Period January 1 2019

to  
December 31, 2019

Complete the below table for the Authority's accrued liability for compensated absences.

X Box if Authority has no Compensated Absences

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences at End of Last Issued Audit Report	Dollar Value of Accrued Compensated Absence Liability		Approved Labor Agreement	Resolution	Individual Employment Agreement
		\$				
See attached - Accum Absen (N-6A)		\$	72,772	X		
Total liability for accumulated compensated absences at beginning of current year		\$	72,772			

The total Amount Should agree to most recently issued audit report for the Authority

PARKING AUTHORITY OF THE CITY OF CAMDEN  
10 DELAWARE AVE. CAMDEN NJ 08103  
ENDING DECEMBER - 2017 COMPENSATING BALANCE  
as of 12-31-2017

2018		Hours Remaining					Cash Value Vacation & Personal				
Administration	Hourly rate	Sick	Vacation	Personal	Comp	Total Hours	Sick Time	Personal	Comp Time	Total Dollar Value	
Hunter, Willie	\$ 58.66	245.00	115.00	19.00	0.00	380.00	\$ 7,185.85	\$ 7,919.10	\$ -	\$ 15,000.00	
Irgang, Lana	\$ 26.53	73.75	0.00	8.00	0.00	81.75	\$ 978.29	\$ 212.24	\$ -	\$ 1,190.53	
Kemp, Ethel	\$ 20.42	85.25	0.00		0.00	85.25	\$ 870.40	\$ -	\$ -	\$ 870.40	
McMaster, Edward	\$ 33.66	125.5	48	4	0	177.50	\$ 2,112.17	\$ 1,750.32	\$ -	\$ 3,862.49	
Moore, Denise	\$ 24.04	0.00	32.00		0.00	32.00	\$ -	\$ 769.28	\$ -	\$ 769.28	
Mullins, Kathleen	\$ 26.41	72.50	112.00	16.00	0.00	200.50	\$ 957.36	\$ 3,380.48	\$ -	\$ 4,337.84	
Maintenance											
Carter, Herbet	\$ 15.18	222.75	0.00		0.00	222.75	\$ 1,690.67	\$ -	\$ -	\$ 1,690.67	
Dunlap, Eric	\$ 14.79	41.5	6	6	1	54.50	\$ 306.89	\$ 177.48	\$ 14.79	\$ 499.15	
Edwards, Mervyn	\$ 15.18	12.50	24.00		9.00	45.50	\$ 94.88	\$ 364.32	\$ 136.62	\$ 595.82	
Lark, Kevin	\$ 22.57	13.00	8.00		0.00	21.00	\$ 146.71	\$ 180.56	\$ -	\$ 327.27	
Mercado, Herman	\$ 26.99	27.58	0.00	0.25	0.00	27.83	\$ 372.19	\$ 675	\$ -	\$ 378.94	
Smith, Barry	\$ 14.79	61	18	10	0	89.00	\$ 451.10	\$ 414.12	\$ -	\$ 865.22	
Tatem, Joseph	\$ 22.86	8.25	192.00	0.25	17.00	217.50	\$ 94.30	\$ 4,394.84	\$ 388.62	\$ 4,877.75	
Enforcement											
Taylor, Michael	\$ 31.52	0.00	24.00	2.00	0.00	26.00	\$ -	\$ 819.52	\$ -	\$ 819.52	
Fontanez, Joaquin	\$ 30.60	8.00	0.00		0.00	8.00	\$ 122.40	\$ -	\$ -	\$ 122.40	
Banks, Dionne	\$ 15.58	30.50	0.00	0.00	0.00	30.50	\$ 237.50	\$ -	\$ -	\$ 237.50	
Bowers, Sharonda	\$ 15.58	6.25	0		0	6.25	\$ 48.69	\$ -	\$ -	\$ 48.69	
Brown, Charisse	\$ 15.58	18.5	16	1.5	1	37.00	\$ 144.12	\$ 272.65	\$ 15.58	\$ 432.35	
Damon, Shakera	\$ 15.58	7	0		16	23.00	\$ 54.53	\$ -	\$ 249.28	\$ 303.81	
Hill, Lois	\$ 15.58	0.00	0.00		0.00	0.00	\$ -	\$ -	\$ -	\$ -	
Hoke, Theresa	\$ 15.58	0.00	0.00		0.50	0.50	\$ -	\$ -	\$ 7.79	\$ 7.79	
Jackson, Denise	\$ 15.58	0	0		0	0.00	\$ -	\$ -	\$ -	\$ -	
Sanchez, Mildred	\$ 15.58	0.00	0.00		8.00	8.00	\$ -	\$ -	\$ 124.64	\$ 124.64	
Singleton, Cassandra	\$ 15.58	8	0		0	8.00	\$ 62.32	\$ -	\$ -	\$ 62.32	
Taylor, Basilisa	\$ 15.58	34.00	16.00		2.75	52.75	\$ 264.86	\$ 249.28	\$ 42.85	\$ 556.99	
Cashier											
Watkins, Antoinette	\$ 28.65	8.25	0		0	8.25	\$ 118.22	\$ -	\$ -	\$ 118.22	
		1,109.08	612.00	67.00	55.25	1,843.33	16,313.53	20,910.93	980.17	\$ 38,099.58	

# CALCULATION OF SEVERVANCE PAY

12/31/17

Calculated 01/31/2018

<u>YEAR</u> <u>HIRED</u>	<u>NAME</u>	<u>Union</u>	<u>HOURLY</u> <u>RATE</u>	<u>YEARS OF SERVICE</u> <u>SERVICE</u>	<u>SEVERVANCE</u> <u>PAY</u>
	<u>ADMINISTRATION</u>				
1997	2017 20 IRRGANG,	yes	\$ 26.53	20	3,183.60
2012	5 HUNTER,	no	\$ 61.19	5	0.00
2003	14 KEMP,	yes	\$ 20.42	14	1,633.60
2016	1 MCMASTER	no	\$ 33.66	1	0.00
2015	2 MULLINS,	no	\$ 27.07	2	0.00
2017	0 MOORE	no	\$ 24.04	0	0.00
				<u>TOTAL ADMINISTRATION</u>	<u>4,817.20</u>
	<u>COLLECTIONS</u>				
2000	2017 17 MERCADO, JR.	yes	\$ 26.99	17	3,238.80
				<u>TOTAL-COLLECTIONS</u>	<u>3,238.80</u>
	<u>MAINTENANCE</u>				
2014	2017 3 CARTER	yes	\$ 15.56	3	0.00
1992	2017 25 DUFFY,	yes	\$ 18.79	25	Retired
2014	3 EDWARDS,	yes	\$ 15.56	3	0.00
2015	2 LARK,	yes	\$ 23.13	2	0.00
1998	2017 19 TATEM,	yes	\$ 22.86	19	2,743.20
				<u>TOTAL-MAINTENANCE</u>	<u>2,743.20</u>
	<u>LOT ATTENDENTS</u>				
2013	2017 4 DUNLAP	yes	\$ 15.16	0	0.00
2013	2017 4 SMITH,	yes	\$ 15.16	4	0.00
				<u>TOTAL LOTS</u>	<u>0.00</u>
	<u>ENFORCEMENT</u>				

# CALCULATION OF SEVERVANCE PAY

12/31/17

Calculated 01/31/2018

YEAR HIRED	NAME	Union	HOURLY RATE	YEARS OF SERVICE SERVICE	SEVERVANCE PAY
2016	1 BANKS,	yes	\$ 15.58	1	0.00
2008	9 DAMON,	yes	\$ 15.58	9	0.00
2006	11 BOWERS,	yes	\$ 15.58	11	1,246.40
2014	3 BROWN	yes	\$ 15.58	3	1,246.40
1990	27 FONTANEZ,	yes	\$ 30.60	27	4,896.00
2002	15 HILL,	yes	\$ 15.58	15	1,869.60
2007	10 HOKE,	yes	\$ 15.58	10	0.00
1999	18 JACKSON,	yes	\$ 15.58	18	1,869.60
2003	14 SANCHEZ,	yes	\$ 15.58	14	1,246.40
2010	7 SINGLETON,	yes	\$ 15.97	7	0.00
2001	16 TAYLOR,	yes	\$ 15.58	16	1,869.60
1990	27 TAYLOR,	yes	\$ 31.52	27	5,043.20

TOTAL ENFORCEMENT 19,287.20

## CASHIERS

1991	2017	26 WATKINS,	yes	\$ 28.66	26	4,585.60
		ANTIONETTE	yes	\$ -		0.00
						4,585.60

TOTAL CASHIERS

GRAND TOTAL 34,672.00

YEARS OF SERVICE	WEEKS PAY
10-15	2
15-20	3
OVER 20	3+

WEEKS PAY

5-10  
11-15  
16-20

One additional day per year  
max 4 weeks

ACCOUNT #2075

## Schedule of Shared Service Agreements

The Parking Authority of the City of Camden  
January 1, 2019 to December 31, 2019

Enter the shared service agreements that the Authority currently engages in and identify the amount that is received/paid for those services.

[illegible]

# **2019 AUTHORITY BUDGET**

## **Financial Schedules Section**

# SUMMARY

For the Period The Parking Authority of the City of Camden  
January 1, 2019 to December 31, 2019

	FY 2019 Proposed Budget					FY 2018 Adopted Budget		All Operations	All Operations	% Increase (Decrease) Proposed vs. Adopted
	Parking	N/A	N/A	N/A	N/A	Total All Operations	Total All Operations			
<b>REVENUES</b>										
Total Operating Revenues	\$ 5,192,672	\$ -	\$ -	\$ -	\$ -	\$ 5,192,672	\$ 4,983,000	\$ 209,672		4.2%
Total Non-Operating Revenues	42,000	-	-	-	-	42,000	-	-		0.0%
Total Anticipated Revenues	5,234,672	-	-	-	-	5,234,672	5,025,000	209,672		4.2%
<b>APPROPRIATIONS</b>										
Total Administration	1,905,860	-	-	-	-	1,905,860	1,835,690	70,170		3.8%
Total Cost of Providing Services	2,776,980	-	-	-	-	2,776,980	2,998,011	(221,031)		-7.4%
Total Principal Payments on Debt Service in Lieu of Depreciation	220,332	-	-	-	-	220,332	131,851	88,481		67.1%
Total Operating Appropriations	4,903,172	-	-	-	-	4,903,172	4,965,552	(62,380)		-1.3%
Total Interest Payments on Debt	298,000	-	-	-	-	298,000	20,608	277,392		1346.0%
Total Other Non-Operating Appropriations	180,000	-	-	-	-	180,000	180,000	-		0.0%
Total Non-Operating Appropriations	478,000	-	-	-	-	478,000	200,608	277,392		138.3%
Accumulated Deficit	-	-	-	-	-	-	-	-		#DIV/0!
Total Appropriations and Accumulated Deficit	5,381,172	-	-	-	-	5,381,172	5,166,160	215,012		4.2%
Less: Total Unrestricted Net Position Utilized	180,000	-	-	-	-	180,000	180,000	-		0.0%
Net Total Appropriations	5,201,172	-	-	-	-	5,201,172	4,986,160	215,012		4.3%
ANTICIPATED SURPLUS (DEFICIT)	\$ 33,500	\$ -	\$ -	\$ -	\$ -	\$ 33,500	\$ 38,840	\$ (5,340)		-13.7%

# Revenue Schedule

The Parking Authority of the City of Camden  
For the Period January 1, 2019 to December 31, 2019

FY 2019 Proposed Budget							FY 2018 Adopted Budget	\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adopted
	Parking	N/A	N/A	N/A	N/A	Total All Operations	Total All Operations	All Operations	All Operations
<b>OPERATING REVENUES</b>									
<i>Service Charges</i>									
Residential						\$ -	\$ -	\$ -	#DIV/0!
Business/Commercial						-	-	-	#DIV/0!
Industrial						-	-	-	#DIV/0!
Intergovernmental						-	-	-	#DIV/0!
Other						-	-	-	#DIV/0!
Total Service Charges						-	-	-	#DIV/0!
<i>Connection Fees</i>									
Residential						-	-	-	#DIV/0!
Business/Commercial						-	-	-	#DIV/0!
Industrial						-	-	-	#DIV/0!
Intergovernmental						-	-	-	#DIV/0!
Other						-	-	-	#DIV/0!
Total Connection Fees						-	-	-	#DIV/0!
<i>Parking Fees</i>									
Meters	872,200	✓				872,200	1,079,000	(206,800)	-19.2%
Permits	1,924,180	✓				1,924,180	1,780,000	144,180	8.1%
Fines/Penalties	120,000	✓				120,000	144,000	(24,000)	-16.7%
Other	1,537,500	✓				1,537,500	1,980,000	(442,500)	-22.3%
Total Parking Fees	4,453,880					4,453,880	4,983,000	(529,120)	-10.6%
<i>Other Operating Revenues (List)</i>									
Advertisement Lease	14,400	✓				14,400	-	14,400	#DIV/0!
Surcharge Fee	79,992	✓				79,992	-	79,992	#DIV/0!
BB&T Center	630,000	✓				630,000	-	630,000	#DIV/0!
Miscellaneous Revenue	6,000	✓				6,000	-	6,000	#DIV/0!
Handicap Parking Fees	8,400	✓				8,400	-	8,400	#DIV/0!
Type In (Grant, Other Rev)						-	-	-	#DIV/0!
Type In (Grant, Other Rev)						-	-	-	#DIV/0!
Type In (Grant, Other Rev)						-	-	-	#DIV/0!
Type In (Grant, Other Rev)						-	-	-	#DIV/0!
Type In (Grant, Other Rev)						-	-	-	#DIV/0!
Total Other Revenue	738,792					738,792	-	738,792	#DIV/0!
Total Operating Revenues	5,192,672					5,192,672	4,983,000	209,672	4.2%
<b>NON-OPERATING REVENUES</b>									
<i>Other Non-Operating Revenues (List)</i>									
Type In						-	9,000	(9,000)	-100.0%
Type In						-	18,000	(18,000)	-100.0%
Type In						-	-	-	#DIV/0!
Type In						-	-	-	#DIV/0!
Type In						-	-	-	#DIV/0!
Total Other Non-Operating Revenue						-	27,000	(27,000)	-100.0%
<i>Interest on Investments &amp; Deposits (List)</i>									
Interest Earned	42,000					42,000	15,000	27,000	180.0%
Penalties						-	-	-	#DIV/0!
Other						-	-	-	#DIV/0!
Total Interest	42,000					42,000	15,000	27,000	180.0%
Total Non-Operating Revenues	42,000					42,000	42,000	-	0.0%
<b>TOTAL ANTICIPATED REVENUES</b>	<b>\$ 5,234,672</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,234,672</b>	<b>\$ 5,025,000</b>	<b>\$ 209,672</b>	<b>4.2%</b>

9/30/2018

LIST OF LOTS AND CURRENT PRICES:

LOT	13	INDIVIDUAL/CONTRACT	\$107.00
LOT	16	NORTH OF BRIDGE	\$107.00
LOT	47	JAIL LOT	\$80.25
LOT	48	LIBRARY LOT	\$80.25
LOT	49	NEXT TO HOJ	\$80.25
LOT	50	NEXT TO TD BANK	\$80.25
LOT	52	(JIM FLORIO LOT TEMP)	\$69.55
LOT	503	DRPA & INDIVIDUALS	\$90.95
LOT	503	AQUA WORKERS ONLY	\$48.15
LOT	553	WALTER RAND (TERMINAL)	\$90.95
CORIELL	INDIVIDUAL	#### (laminated)	
CAMDEN DAY NURSERY	INDIVIDUAL	#### (laminated)	
SOUTH JERSEY EYE CENTER	INDIVIDUAL	\$53.50 (laminated)	

## REVENUE CHANGES PROPOSED BUDGET

### The Parking Authority of the City of Camden

For the Period:

January 1, 2019

To:

December 31, 2019

#### Parking Fees:

##### Meters

Due to the loss of meters for road expansion the Authority expects somewhat lower revenue from meters. With the installation of smart meters and the potential expansion/addition of parking meters in new areas of the City, the Authority hopes this will only be a temporary reduction in revenue.

##### Fines & Penalties

Several staff positions in the enforcement department have become vacant due to retirement of staff and some transfers within the Authority. Additional staff will be hired but the Authority expects a temporary reduction in overall fines until the new staff is fully trained.

##### Other

In the prior year's budget, several items including those mentioned in "Other Operating Revenues" were included in "Other". These items are now being separately stated as "Advertisement Lease", "Surcharge Revenue", "BB&T Center" and Miscellaneous Revenue. The net effect is an overall increase in estimated/budgeted revenue.

#### Non-Operating Revenue:

The 2018 Budget included revenue totaling \$27,000 for special events and sign rental that is now separately stated in either Lease Revenue or in Miscellaneous Revenue.

#### Interest Earned

The Authority is taking advantage of the increase in interest rates paid on excess funds and is actively looking at its various banking relationships to take advantage of the most favorable rates. Interest income has increased during the 2018 calendar year and is well in excess of the budgeted amount for 2018 through September 2018.

# Prior Year Adopted Revenue Schedule

The Parking Authority of the City of Camden

## FY 2018 Adopted Budget

	Parking	N/A	N/A	N/A	N/A	N/A	Total All Operations
<b>OPERATING REVENUES</b>							
<i>Service Charges</i>							
Residential							\$ -
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Service Charges							-
<i>Connection Fees</i>							
Residential							-
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Connection Fees							-
<i>Parking Fees</i>							
Meters	1,079,000						1,079,000
Permits	1,780,000						1,780,000
Fines/Penalties	144,000						144,000
Other	1,980,000						1,980,000
Total Parking Fees	4,983,000	-	-	-	-	-	4,983,000
<i>Other Operating Revenues (List)</i>							
Type in (Grant, Other Rev)							-
Type in (Grant, Other Rev)							-
Type in (Grant, Other Rev)							-
Type in (Grant, Other Rev)							-
Type in (Grant, Other Rev)							-
Type in (Grant, Other Rev)							-
Type in (Grant, Other Rev)							-
Type in (Grant, Other Rev)							-
Type in (Grant, Other Rev)							-
Type in (Grant, Other Rev)							-
Type in (Grant, Other Rev)							-
Total Other Revenue	-	-	-	-	-	-	-
Total Operating Revenues	4,983,000	-	-	-	-	-	4,983,000
<b>NON-OPERATING REVENUES</b>							
<i>Other Non-Operating Revenues (List)</i>							
Special Events	9,000						9,000
Sign Rental	18,000						18,000
Type in							-
Type in							-
Type in							-
Type in							-
Other Non-Operating Revenues	27,000	-	-	-	-	-	27,000
<i>Interest on Investments &amp; Deposits</i>							
Interest Earned	15,000						15,000
Penalties							-
Other							-
Total Interest	15,000	-	-	-	-	-	15,000
Total Non-Operating Revenues	42,000	-	-	-	-	-	42,000
<b>TOTAL ANTICIPATED REVENUES</b>	<b>\$ 5,025,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,025,000</b>

# Appropriations Schedule

The Parking Authority of the City of Camden  
For the Period January 1, 2019 to December 31, 2019

	FY 2019 Proposed Budget						FY 2018 Adopted Budget	\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adopted
	Parking	N/A	N/A	N/A	N/A	N/A	Total All Operations	All Operations	All Operations
<b>OPERATING APPROPRIATIONS</b>									
Administration - Personnel									
Salary & Wages	\$ 534,000						\$ 534,000	\$ 476,000	58,000 12.2%
Fringe Benefits	356,160						356,160	262,190	93,970 35.8%
Total Administration - Personnel	890,160						890,160	738,190	151,970 20.6%
Administration - Other (List)									
Administrative Support	140,200						140,200	163,600	(23,400) -14.3%
Utilities	166,100						166,100	173,100	(7,000) -4.0%
Professional Services	452,000						452,000	462,000	(10,000) -2.2%
Insurance	257,400						257,400	298,800	(41,400) -13.9%
Miscellaneous Administration*									#DIV/0!
Total Administration - Other	1,015,700						1,015,700	1,097,500	(81,800) -7.5%
Total Administration	1,905,860						1,905,860	1,835,690	70,170 3.8%
Cost of Providing Services - Personnel									
Salary & Wages	1,037,400						1,037,400	1,229,600	(192,200) -15.6%
Fringe Benefits	500,280						500,280	579,570	(79,290) -13.7%
Total COPS - Personnel	1,537,680						1,537,680	1,809,170	(271,490) -15.0%
Cost of Providing Services - Other (List)									
Cost of Providing Services	1,239,300						1,239,300	1,188,841	50,459 4.2%
Type in Description									#DIV/0!
Type in Description									#DIV/0!
Type in Description									#DIV/0!
Miscellaneous COPS*									#DIV/0!
Total COPS - Other	1,239,300						1,239,300	1,188,841	50,459 4.2%
Total Cost of Providing Services	2,776,980						2,776,980	2,998,011	(221,031) -7.4%
Total Principal Payments on Debt Service in lieu of Depreciation	220,332						220,332	131,851	88,481 67.1%
Total Operating Appropriations	4,903,172						4,903,172	4,965,552	(62,380) -1.3%
<b>NON-OPERATING APPROPRIATIONS</b>									
Total Interest Payments on Debt	298,000						298,000	20,608	277,392 1346.0%
Operations & Maintenance Reserve									#DIV/0!
Renewal & Replacement Reserve									#DIV/0!
Municipality/County Appropriation	180,000						180,000	180,000	- 0.0%
Other Reserves									#DIV/0!
Total Non-Operating Appropriations	478,000						478,000	200,608	277,392 138.3%
TOTAL APPROPRIATIONS	5,381,172						5,381,172	5,166,160	215,012 4.2%
ACCUMULATED DEFICIT									#DIV/0!
TOTAL APPROPRIATIONS & ACCUMULATED DEFICIT	5,381,172						5,381,172	5,166,160	215,012 4.2%
<b>UNRESTRICTED NET POSITION UTILIZED</b>									
Municipality/County Appropriation	180,000						180,000	180,000	- 0.0%
Other									#DIV/0!
Total Unrestricted Net Position Utilized	180,000						180,000	180,000	- 0.0%
TOTAL NET APPROPRIATIONS	\$ 5,201,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,201,172	\$ 4,986,160	\$ 215,012 4.3%

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 245,158.60 \$ - \$ - \$ - \$ - \$ - \$ 245,158.60

# APPROPRIATIONS SCHEDULE

For the Period January 1, 2019 to December 31, 2019  
The Parking Authority of the City of Camden

## Administrative - Personnel Salaries and Wages Fringe Benefits

The Authority expects to hire additional management personnel in order to more efficiently handle operations and to manage the capital projects expected for the next calendar year. In addition, normal raises for existing personnel contributes to the increase in the costs of wages and related Fringe Benefits.

## Administrative - Other Administrative Support Utilities Professional Services

With loss of several lots from prior years and the increased use of automated equipment for some parking operations, there is an overall reduction in operating expenses. The addition mentioned above of additional management personnel should have the direct result of reducing the need for outside professional services. In addition, labor negotiations for both of the bargaining units were completed in 2018 resulting in a multi-year agreement. The use of labor counsel is expected to be reduced until the next negotiating period

## Cost of Providing Services - Personnel Salaries and Wages Fringe Benefits

The retirement of several highly paid employees and the corresponding reduction in overall salaries is reflected in the reduced budget for payroll and also is reflected in a corresponding reduction in Fringe Benefits. Use of some outside services for Snow Removal and Landscaping has also reduced the need to hire additional personnel to fill vacant positions.

# Prior Year Adopted Appropriations Schedule

The Parking Authority of the City of Camden

## FY 2018 Adopted Budget

	Parking	N/A	N/A	N/A	N/A	N/A	Total All Operations
<b>OPERATING APPROPRIATIONS</b>							
Administration - Personnel							
Salary & Wages	\$ 476,000						\$ 476,000
Fringe Benefits	262,190						262,190
Total Administration - Personnel	738,190	-	-	-	-	-	738,190
Administration - Other (List)							
Administration Cost/Support	163,600						163,600
Utilities	173,100						173,100
Professional Services	462,000						462,000
Insurance	298,800						298,800
Miscellaneous Administration*							
Total Administration - Other	1,097,500	-	-	-	-	-	1,097,500
Total Administration	1,835,690	-	-	-	-	-	1,835,690
Cost of Providing Services - Personnel							
Salary & Wages	1,229,600						1,229,600
Fringe Benefits	579,570						579,570
Total COPS - Personnel	1,809,170	-	-	-	-	-	1,809,170
Cost of Providing Services - Other (List)							
Cost of Providing Services	1,188,841						1,188,841
Type In Description							-
Type In Description							-
Type In Description							-
Miscellaneous COPS*							-
Total COPS - Other	1,188,841	-	-	-	-	-	1,188,841
Total Cost of Providing Services	2,998,011	-	-	-	-	-	2,998,011
Total Principal Payments on Debt Service in Lieu of Depreciation	131,851	-	-	-	-	-	131,851
Total Operating Appropriations	4,965,552	-	-	-	-	-	4,965,552
<b>NON-OPERATING APPROPRIATIONS</b>							
Total Interest Payments on Debt	20,608	-	-	-	-	-	20,608
Operations & Maintenance Reserve							-
Renewal & Replacement Reserve							-
Municipality/County Appropriation	180,000						180,000
Other Reserves							-
Total Non-Operating Appropriations	200,608	-	-	-	-	-	200,608
TOTAL APPROPRIATIONS	5,166,160	-	-	-	-	-	5,166,160
ACCUMULATED DEFICIT							-
TOTAL APPROPRIATIONS & ACCUMULATED DEFICIT	5,166,160	-	-	-	-	-	5,166,160
UNRESTRICTED NET POSITION UTILIZED							
Municipality/County Appropriation	180,000	-	-	-	-	-	180,000
Other							-
Total Unrestricted Net Position Utilized	180,000	-	-	-	-	-	180,000
TOTAL NET APPROPRIATIONS	\$ 4,986,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,986,160

Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 248,277.60 \$ - \$ - \$ - \$ - \$ - \$ - \$ 248,277.60

# Debt Service Schedule - Principal

If Authority has no debt X this box

The Parking Authority of the City of Camden

	Fiscal Year Ending in							Total Principal Outstanding
	Adopted Budget Year 2018	Proposed Budget Year 2019	2020	2021	2022	2023	2024	
<b>Parking</b>								
Camden Redevelopment Authority								
Bond for New Garage	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	385,325	401,100	416,100	\$ 360,000
Lease Purchase	-	87,750	355,750	370,250	-	-	-	20,000,000
Type in Issue Name	11,851	12,582	13,358	11,046	-	-	-	36,985
Total Principal	131,851	220,332	489,108	501,296	385,325	401,100	416,100	20,396,985
N/A								
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Total Principal	-	-	-	-	-	-	-	-
N/A								
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Total Principal	-	-	-	-	-	-	-	-
N/A								
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Total Principal	-	-	-	-	-	-	-	-
N/A								
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Type in Issue Name	-	-	-	-	-	-	-	-
Total Principal	-	-	-	-	-	-	-	-
<b>TOTAL PRINCIPAL ALL OPERATIONS</b>	\$ 131,851	\$ 220,332	\$ 489,108	\$ 501,296	\$ 385,325	\$ 401,100	\$ 416,100	\$ 20,396,985
Indicate the Authority's most recent bond rating and the year of the rating by ratings service.								
Bond Rating								
Year of Last Rating								
	Moody's	Fitch	Standard & Poor's					

If Authority has no debt X this box

If Authority has no debt X this box

100

## Net Position Reconciliation

to December 31, 2019

**FY 2019 Proposed Budget**

	Parking	N/A	N/A	N/A	N/A	Total All Operations
<b>TOTAL NET POSITION BEGINNING OF LATEST AUDIT REPORT YEAR(1)</b>	\$12,218,431					
Less: Invested in Capital Assets, Net of Related Debt (1)						
Less: Restricted for Debt Service Reserve (1)	7,619,691					\$ 12,218,431
Less: Other Restricted Net Position (1)	377,929					7,619,691
Total Unrestricted Net Position (1)	4,220,811					377,929
Less: Designated for Non-Operating Improvements & Repairs						
Less: Designated for Rate Stabilization						4,220,811
Less: Other Designated by Resolution						
Plus: Accrued Unfunded Pension Liability (1)	180,000					
Plus: Accrued Unfunded Other Post-Employment Benefit Liability (1)	3,587,602					180,000
Plus: Estimated Income (Loss) on Current Year Operations (2)						3,587,602
Plus: Other Adjustments (attach schedule)						
<b>UNRESTRICTED NET POSITION AVAILABLE FOR USE IN PROPOSED BUDGET</b>	7,628,413					
Unrestricted Net Position Utilized to Balance Proposed Budget						7,628,413
Unrestricted Net Position Utilized in Proposed Capital Budget	3,700,000					
Appropriation to Municipality/County (3)	180,000					3,700,000
Total Unrestricted Net Position Utilized in Proposed Budget	3,880,000					180,000
<b>PROJECTED UNRESTRICTED UNDESIGNATED NET POSITION AT END OF YEAR</b>						
Last issued Audit Report (4)	\$ 3,748,413	\$ -	\$ -	\$ -	\$ -	\$ 3,748,413

- (1) Total of all operations for this line item must agree to audited financial statements.
- (2) Include budgeted and actual amounts.

(3) Amount may not exceed 5% of total operations.

Maximum Allowable Appropriation: \$100,000.00. This amount may not exceed 5% of total operating appropriations. See calculation below.

(4) If a portion of the maximum allowable appropriation to Municipality/County

(4) If Authority is projecting a deficit for

including the timeline for elimination of the deficit, if not already detailed in the budget narrative section.

2019

The Parking  
Authority of the  
City of Camden

AUTHORITY  
CAPITAL  
BUDGET/  
PROGRAM

# 2019 CERTIFICATION OF AUTHORITY CAPITAL BUDGET/PROGRAM

## The Parking Authority of the City of Camden

FISCAL YEAR: FROM: January 1, 2019 TO: Dec. 31, 2019

[ X ] It is hereby certified that the Authority Capital Budget/Program annexed hereto is a true copy of the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, by the governing body of the Parking Authority of the City of Camden, on the 22nd day of October, 2018.

OR

[ ] It is hereby certified that the governing body of the Parking Authority of the City of Camden have elected NOT to adopt a Capital Budget /Program for the aforesaid fiscal year, pursuant to N.J.A.C. 5:31-2.2 for the following reason(s):

\_\_\_\_\_

\_\_\_\_\_

Officer's Signature:			
Name:	Willie E. Hunter, Sr.		
Title:	Executive Director		
Address:	10 Delaware Avenue Camden, NJ 08102		
Phone Number:	856-757-9300 Ext 122	Fax Number:	856-964-9317
E-mail address	<a href="mailto:whunter@camdenparking.net">whunter@camdenparking.net</a>		

# 2019 CAPITAL BUDGET/PROGRAM MESSAGE

## The Parking Authority of the City of Camden

FISCAL YEAR: FROM: January 1, 2019 TO: Dec. 31, 2019

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program? Yes

The City of Camden as well as Camden County officials are aware of all actions of the Parking Authority.

2. Has each capital project/project financing been developed from a specific capital improvement plan or report; does it include full lifecycle costs; and is it consistent with appropriate elements of Master Plans or other plans in the jurisdiction(s) served by the authority? Yes

Each project is evaluated and planned on its own with an estimated budget and regular monitoring to ensure conformity with budgeted amounts.

3. Has a long-term (10-20 years) infrastructure needs assessment or other capital plan with a horizon beyond six years been prepared? No
4. Describe the projected impact of the proposed capital projects, including impact on the schedule of rates, fees, and service charges and the impact on current and future year's schedules.

The addition of a new parking garage will allow Rutgers University students to park in a garage within four (4) blocks from the Camden campus as opposed to the open/ground level lots five blocks or more from campus. Commitments from Rutgers Camden will ensure the new parking garage will be self-sustaining. Additional projects are/will be undertaken to address both short and long term parking needs of the City of Camden and are individually calculated to have no adverse financial impact on other operations of either the Parking Authority or the City of Camden.

A proposed addition to the smart meter program for the Parking Authority is expected to have a net increase in meter revenue with a corresponding slight decrease in service costs for the meters due to the expected significant use of credit cards and other mobile payment arrangements that will reduce the labor collection costs and the coin handling costs associated with coin only meters.

5. Please indicate which capital projects/project financings are being undertaken in the Metropolitan or Suburban Planning Areas as defined in the State Development and Redevelopment Plan.

The addition of a parking garage in the Center City section of Camden is the major project anticipated by the Parking Authority. This project is anticipated to be at least partially financed by tax free municipal bonds. This project has been coordinated with State, City and County officials for the overall improvement of parking in the City of Camden, NJ.

6. Please indicate which capital projects/project financings are being undertaken within the boundary of a State Planning Commission-designated Center and/or Endorsed Plan and if the project was included in the Plan Implementation Agenda for that Center/Endorsed Plan.

The parking garage

*Add additional sheets if necessary.*

# Proposed Capital Budget

The Parking Authority of the City of Camden  
For the Period January 1, 2019 to December 31, 2019

	Estimated Total Cost	Funding Sources				
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants	Other Sources
<b>Parking</b>						
See Attached Schedule	\$ 36,700,000	\$ 3,700,000		\$ 20,000,000	\$ 3,000,000	\$ 10,000,000
Total	36,700,000	3,700,000		20,000,000	3,000,000	10,000,000
<b>V/A</b>						
Type in Description	-					
Type in Description	-					
Type in Description	-					
Type in Description	-					
Total	-					
<b>V/A</b>						
Type in Description	-					
Type in Description	-					
Type in Description	-					
Type in Description	-					
Total	-					
<b>I/A</b>						
Type in Description	-					
Type in Description	-					
Type in Description	-					
Type in Description	-					
Total	-					
<b>I/A</b>						
Type in Description	-					
Type in Description	-					
Type in Description	-					
Type in Description	-					
Total	-					
<b>I/A</b>						
Type in Description	-					
Type in Description	-					
Type in Description	-					
Type in Description	-					
Total	-					
<b>TOTAL PROPOSED CAPITAL BUDGET</b>	<b>\$ 36,700,000</b>	<b>\$ 3,700,000</b>	<b>\$ -</b>	<b>\$ 20,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 10,000,000</b>

Enter brief description of up to four projects for each operation above. For operations with more than four budgeted projects, please attach additional schedules. Input total amount of all projects for the operation on single line and enter "See Attached Schedule" instead of project description.

# 5 Year Capital Improvement Plan

The Parking Authority of the City of Camden  
For the Period January 1, 2019 to December 31, 2019

Fiscal Year Beginning in

	Estimated Total Cost	Current Budget Year 2019	2020	2021	2022	2023	2024
<b>Parking</b>							
See Attached Schedule	\$ 46,700,000	\$ 36,700,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
\$0	-	-					
\$0	-	-					
\$0	-	-					
Total	46,700,000	36,700,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
N/A							
Type in Description	-	-					
Type in Description	-	-					
Type in Description	-	-					
Type in Description	-	-					
Total	-	-					
N/A							
Type in Description	-	-					
Type in Description	-	-					
Type in Description	-	-					
Type in Description	-	-					
Total	-	-					
N/A							
Type in Description	-	-					
Type in Description	-	-					
Type in Description	-	-					
Type in Description	-	-					
Total	-	-					
N/A							
Type in Description	-	-					
Type in Description	-	-					
Type in Description	-	-					
Type in Description	-	-					
Total	-	-					
N/A							
Type in Description	-	-					
Type in Description	-	-					
Type in Description	-	-					
Type in Description	-	-					
Total	-	-					
<b>TOTAL</b>	<b>\$ 46,700,000</b>	<b>\$ 36,700,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>

Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.

# 5 Year Capital Improvement Plan Funding Sources

The Parking Authority of the City of Camden  
For the Period January 1, 2019 to December 31, 2019

	Estimated Total Cost	Funding Sources			
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorizatio n	Capital Grants Other Sources
Parking					
See Attached Schedule	\$ 46,700,000	\$ 13,700,000		\$20,000,000	\$ 3,000,000 \$ 10,000,000
\$0	-				
\$0	-				
\$0	-				
Total	46,700,000	13,700,000	-	20,000,000	3,000,000 10,000,000
N/A					
Type in Description	-				
Type in Description	-				
Type in Description	-				
Type in Description	-				
Total	-	-	-	-	-
N/A					
Type in Description	-				
Type in Description	-				
Type in Description	-				
Type in Description	-				
Total	-	-	-	-	-
N/A					
Type in Description	-				
Type in Description	-				
Type in Description	-				
Type in Description	-				
Total	-	-	-	-	-
N/A					
Type in Description	-				
Type in Description	-				
Type in Description	-				
Type in Description	-				
Total	-	-	-	-	-
N/A					
Type in Description	-				
Type in Description	-				
Type in Description	-				
Type in Description	-				
Total	-	-	-	-	-
TOTAL	\$ 46,700,000	\$ 13,700,000	\$ -	\$20,000,000	\$ 3,000,000 \$ 10,000,000
Total 5 Year Plan per CB-4	\$ 46,700,000				
Balance check					

- If amount is other than zero, verify that projects listed above match projects listed on CB-4.

Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.

The Parking Authority of the City of Camden  
Proposed Capital Budget  
For the Period January 1, 2019 to December 31, 2019

	Estimated Total Cost	Funding Sources			
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants Other Sources
Parking					
Office Furniture & Equipment	\$ 50,000	\$ 50,000	\$	\$	\$
Vehicles	250,000	250,000			
Lot Improvements	600,000	600,000			
Garage Repairs	500,000	500,000			
Surveillance Equipment	250,000	250,000			
Meter Housings	750,000	750,000			
Revenue Control Equip	250,000	150,000			
Maintenance Equipment	150,000	150,000			
Parking Garage or Garages	30,000,000	0		17,000,000	3,000,000
Parking Lots	4,000,000	1,000,000		3,000,000	10,000,000
<b>TOTAL PROPOSED CAPITAL BUDGET</b>	<b>\$ 36,800,000</b>	<b>\$ 3,700,000</b>	<b>\$ 0</b>	<b>\$ 20,000,000</b>	<b>\$ 3,000,000</b>
					<b>\$ 10,000,000</b>

Grants is the \$3,000,000 grant for the parking garage  
Other Sources is the estimated net sale price of our \$14,000,000 in Tax credits.  
Estimated total for Parking Lots is for potential acquisition of new lots. The Parking Authority will resubmit for financing approval if needed.