

**THE PARKING AUTHORITY
OF THE CITY OF CAMDEN**

**AUDIT REPORT FOR THE YEARS
ENDED DECEMBER 31, 2019 AND 2018**

THE PARKING AUTHORITY OF THE CITY OF CAMDEN

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THE PARKING AUTHORITY OF THE CITY OF CAMDEN

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THE PARKING AUTHORITY OF THE CITY OF CAMDEN

BOARD OF COMMISSIONERS

AS OF DECEMBER 31, 2019

Jose Martinez, Jr.
Chairman

Angel L. Alamo
Vice Chairman

Jasper Muhammad
Commissioner

Mary Espinal
Commissioner

Vacant
Commissioner

OTHER OFFICIALS

Willie E. Hunter, Sr.
Executive Director

Michael J. Ash of
Carlin & Ward
Board Solicitor

**INDEPENDENT AUDITOR'S REPORT
AND FINANCIAL STATEMENTS**

FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018



BRENT W. LEE & CO., LLC
Certified Public Accounting Firm

INDEPENDENT AUDITOR'S REPORT

To the Chairman and Members of the
Parking Authority of the City of Camden
County of Camden
Camden, New Jersey 08103

I have audited the accompanying financial statements of the governmental activities, the business-type activities and the aggregate remaining fund information of the Parking Authority of the City of Camden, a component unit of the City of Camden, in the County of Camden, State of New Jersey, as of and for the fiscal years ended December 31, 2019 and 2018, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit standards prescribed by the Local Finance Board and by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also

includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

Opinions

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities and the aggregate remaining fund information of the Parking Authority of the City of Camden as of December 31, 2019, and the respective changes in financial position and, where applicable, cash flows, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the Management Discussion and Analysis and Budgetary Comparison Information, as listed on the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Parking Authority of the City of Camden's basic financial statements. The Introductory section, combining and individual non-major fund financial statements, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and

other additional procedures in accordance with auditing standard generally accepted in the United States of America. In my opinion the combining and individual non-major financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, I do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, I have also issued a report dated August 20, 2020 on my consideration of the Parking Authority of the City of Camden's internal control over financial reporting and on my tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

Respectfully submitted,



Brent W. Lee
Certified Public Accountant

Cinnaminson, New Jersey
August 20, 2020

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BRENT W. LEE & CO., LLC
Certified Public Accounting Firm

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING
STANDARDS**

To the Chairman and Members of the
Parking Authority of the City of Camden
County of Camden
Camden, New Jersey 08103

I have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements of the governmental activities, business-type activities and the aggregate remaining fund information of the Parking Authority of the City of Camden, County of Camden, State of New Jersey, as of and for the fiscal year ended December 31, 2019, and related notes to the financial statements, which collectively comprise the Parking Authority of the City of Camden's basic financial statements, and have issued my report thereon dated August 20, 2020.

Internal Control over Financial Reporting

In planning and performing my audit of the financial statements, I considered the Parking Authority of the City of Camden's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Parking Authority of the City of Camden's internal control. Accordingly, I do not express an opinion on the effectiveness of the Parking Authority of the City of Camden's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be

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material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. I did identify a certain deficiency in internal control, described in the accompanying schedule of General Comments section that I consider to be a material weakness as Finding 2019-01.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Parking Authority of the City of Camden statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed two instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* or audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey and which is described in the accompanying schedule of General Comments section as Finding 2019-02.

Purpose of this Report

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



Brent W. Lee
Certified Public Accountant

Cinnaminson, New Jersey
August 20, 2020

REQUIRED SUPPLEMENTARY INFORMATION – PART I

Management's Discussion and Analysis

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED DECEMBER 31, 2019
(UNAUDITED)**

INTRODUCTION

The Parking Authority of the City of Camden, hereinafter referred to as the “Authority” presents their Annual Financial Report in accordance with the Statements of Governmental Accounting Standard No. 34 entitled, “Basic Financial Statement – Management’s Discussion and Analysis – for State and Local Governments” hereinafter referred to as GASB34, and related standards.

MISSION

The Authority’s mission since being created over 50 years ago is ongoing in coordination with the Mayor and the members of City Council toward the provision and improvement of parking throughout the City of Camden. In keeping with our mission, the Parking Authority continues to look toward the existing and future parking needs and interest of the Camden community. Our facilities and services enhance commerce throughout the City. Our various programs, such as the Residential Parking Program, Credit Card Payment System, Pay-By-Cell, Monthly Parking Specials, and the Overnight Parking Program (available only at the Waterfront Garage and Rand Transportation Terminal) help to protect the parking privileges of all. The foundation of the Authority’s Handicapped Parking Program is the American with Disabilities Act. Ensuring compliance with this Act also falls within the Authority’s scope. Wherever the need, we endeavor to meet the need with safe, convenient and affordable parking. This includes both short term event-oriented parking and long-term solutions for commercial and industrial activity.

RESPONSIBILITY AND CONTROL

The Authority has retained Brent W. Lee & Company LLC, to conduct an independent audit of the financial statements for the calendar year ended December 31, 2019. The Authority is responsible for furnishing financial statements and pertinent data for the auditor’s review and analysis.

The aforementioned financial statements above present the financial position, results of operations and cash flow for the calendar year ended December 31, 2019 in accordance with Generally Accepted Accounting Principles.

SUMMARY OF ORGANIZATION AND BUSINESS

The Authority was established by ordinance of the Council of the City of Camden (the City) and is charged with the operation of certain parking garages, parking lots and the meters throughout the City. The Authority currently operates twenty-two (22) surface lots and two (2) garage facilities comprising a total parking capacity in excess of 9,500 spaces. The Authority also collects revenues from approximately 863 parking meters located throughout the City’s central business district and conducts various parking enforcement activities on behalf of the City. The City believes that these are essential governmental functions and that the Authority, operating independently, can perform them efficiently and effectively.

ACCOMPLISHMENTS:

The Authority completed the improvements on parking lots north of the Benjamin Franklin Bridge. These lots allow for parking for Rutgers University and event parking particularly for the BB&T Center. The Authority continues its agreements with the Adventure Aquarium to operate two (2) parking lots for daily visitors at the Adventure Aquarium. At the beginning of 2017, these lots had automated equipment added to streamline parking and improve accounting control over the lots. Overflow parking for the Aquarium is now handled with the use of the Hinson Garage and other lots owned and managed by the Authority.

The Authority continues to represent the County of Camden, Department of Recreation to operate their entire event parking for events on the Camden Waterfront.

The Authority had a very active Waterfront event parking season in 2019. This included 52 events at the BB&T center along with events at the Battleship New Jersey and annual Fourth of July and New Year's Eve Fireworks displays.

The Authority continues to be the collection agent for the City of Camden Parking surcharge.

The Authority is continuing its efforts to increase the parking capacity for the Riverfront area. There are plans for a new parking garage to be built on property owned by the Authority. This garage will add over 700 parking spaces to the Authority's inventory. Additional lots are currently under construction near the Adventure Aquarium and near the Port. Management is working to consider additional parking garages along the Camden waterfront to alleviate continuing needs for additional parking.

PARKING FEES:

Parking rates are still below market, but the Authority has continued implementing minimal increases as existing contracts expire. Economic factors continue to exert pressure to keep costs and revenue increases to a minimum.

REVENUE ANALYSIS:

Actual revenue for 2019 was \$5,405,829 which is a 3.2 % or \$171,157 increase compared to the 2019 budget amount of \$5,234,672 and a 5.3 % or \$274,480 increase compared to 2018 actual amount of \$5,131,349.

METER REVENUE:

Actual Meter Revenue for 2019 was \$935,519 which is a 7.3% or \$63,319 increase compared to the 2019 budget amount of \$872,200 and a 4.00% or \$ 36,060 increase from 2018 actual amount of \$899,459.

REVENUE FROM PARKING LOTS:

Actual Parking Lot Revenue for 2019 was \$2,363,677 which is a -17.4% or \$498,002 decrease compared to the 2019 budget amount of \$2,861,680 and a 5.6% or \$125,835 increase compared to 2018 actual of \$2,237,842.

WATERFRONT GARAGE REVENUE:

Actual Garage Revenue for 2019 was \$799,363 which is a 66.5% or \$319,363 increase compared to the 2019 budget amount of \$480,000 and a 1.4% or \$11,025 increase compared to 2018 actual of \$788,338.

TRANSPORTATION TERMINAL REVENUE:

Actual Terminal Revenue for 2019 was \$480,613 which is a 100.0% or \$240,613 increase compared to the budget amount of \$240,000 and a 12.7% or \$54,014 increase compared to the 2018 actual of \$426,599.

BB&T BANK CENTER REVENUE:

Actual BB&T Bank Center Revenue for 2019 was \$479,567 which is a 23.9% or \$150,432 decrease compared to the 2019 budget amount of \$630,000 and an 24.4% or \$94,130 increase compared to the 2018 actual of \$385,437. Revenue has increased because of the increased event activity, as well as additional lots being allocated to center.

OTHER REVENUE:

Actual Other Revenue for 2019 was \$261,780 which is a 140.6% or \$152,988 increase compared to the 2019 budget of \$108,792 and a -20.1% or \$65,928 decrease compared to the 2018 actual of \$327,708. Major change in Other Revenue is fewer special events at the waterfront. In past years there were events such as Tall Ships and the Papal visit that generated more parking revenue.

EXPENSE ANALYSIS:

Actual expenses for 2019 were \$4,043,805 which is a 24.9 % or \$1,337,366 decrease compared to the 2019 budget amount of \$5,381,172 and a 0.1% or \$5,513 decrease compared to the 2018 actual of \$4,049,318.

SALARY & WAGES:

Actual Salary & Wages Expenses for 2019 was \$1,151,884 which is a 26.6% or \$419,515 decrease compared to the 2019 budget amount of \$1,571,400 and a 1.5% or \$16,789 increase compared to the 2018 actual amount of \$1,135,095.

FRINGE & BENEFITS:

Actual Fringe & Benefit Expenses for 2019 was \$191,202 which is a 78.3% or \$688,037 decrease compared to the 2019 budget amount of \$879,240 and a 66.3% or \$376,958 decrease compared to the 2018 actual amount of \$568,150.

ADMINISTRATION:

Actual Administration Expenses for 2019 was \$940,712 which is a 14.2% or \$117,312 increase compared to the 2019 budget amount of \$823,400 and an 33.3% or \$235,390 increase compared to the 2018 actual amount of \$705,322.

COST TO PROVIDE SERVICES:

Actual Cost to Provide Services Expenses for 2019 was \$1,594,529 which is a 13.1% or \$185,729 increase compared to the 2019 budget amount of \$1,408,800 and a 11.8% or \$168,750 increase compared to the 2018 actual amount of \$1,425,779.

CAPITAL OUTLAYS:

Actual Capital Outlay for 2019 was \$21,017, a -72.4% or \$55,335 decrease compared to the 2018 actual of \$76,352. Construction of a new garage is expected to start in the future on property owned by the Parking Authority.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
STATEMENT OF NET POSITION
DECEMBER 31, 2019 AND 2018

	2019	2018
ASSETS		
Unrestricted Current Assets	\$8,992,021.35	8,786,002.21
Restricted Current Assets	414,320.49	367,241.08
Net Property, Plant & Equipment	9,256,879.90	8,645,120.73
	<hr/>	<hr/>
Total Assets	18,663,221.74	17,798,364.02
	<hr/>	<hr/>
DEFERRED OUTFLOW OF RESOURCES		
Total Deferred Outflows of Resources	593,539.00	994,068.00
	<hr/>	<hr/>
Total Assets and Deferred Outflows of Resources	\$19,256,760.74	18,792,432.02
	<hr/> <hr/>	<hr/> <hr/>
LIABILITIES		
Current Liabilities Payable From Unrestricted Assets	609,058.53	489,754.33
Current Liabilities Payable From Restricted Assets	120,000.00	120,000.00
Long-Term Liabilities Payable From Unrestricted Assets	6,110,055.99	7,734,574.54
Long-Term Liabilities Payable From Restricted Assets	64,104.91	256,839.30
	<hr/>	<hr/>
Total Liabilities	6,903,219.43	8,601,168.17
	<hr/>	<hr/>
DEFERRED INFLOWS OF RESOURCES		
Deferred Inflows of Resources	5,909,804.00	5,331,247.00
	<hr/>	<hr/>
Total Deferred Inflows of Resources	5,909,804.00	5,331,247.00
	<hr/>	<hr/>
NET POSITION		
Net Investment in Capital Assets	9,112,477.58	8,368,136.54
Restricted for:		
Reserve/(Deficit) for BB&T Center Improvements	414,320.49	367,241.08
Unrestricted Net Position	(3,083,060.76)	(3,875,360.77)
	<hr/>	<hr/>
Total Net Position	6,443,737.31	4,860,016.85
	<hr/>	<hr/>
Total Liabilities, Deferred Inflows of Resources and Net Position	\$19,256,760.74	18,792,432.02
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**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
STATEMENT OF REVENUE, EXPENSES AND
CHANGES IN NET POSITION
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

	2019	2018
Operating Revenues:		
Parking Fees	\$4,579,174.93	4,352,240.01
Other Operating Revenues	741,348.34	713,146.00
	<hr/>	<hr/>
Total Operating Revenues	5,320,523.27	5,065,386.01
	<hr/>	<hr/>
Operating Expenses:		
Administration:		
Salaries & Wages	1,151,884.72	1,135,095.46
Fringe Benefits	191,202.38	568,160.25
General & Administrative	940,712.35	705,322.85
	<hr/>	<hr/>
Total Administration	2,283,799.45	2,408,578.56
	<hr/>	<hr/>
Cost of Providing Services	1,244,415.43	1,102,711.94
	<hr/>	<hr/>
Total Operating Expenses	3,528,214.88	3,511,290.50
	<hr/>	<hr/>
Operating Income Before Other Operating Expenses	1,792,308.39	1,554,095.51
	<hr/>	<hr/>
Other Operating Expenses:		
Depreciation and Amortization	350,113.88	323,067.45
	<hr/>	<hr/>
Total Other Operating Operating Expenses	350,113.88	323,067.45
	<hr/>	<hr/>
Operating Income/(Loss) After Other Operating Expenses	1,442,194.51	1,231,028.06
	<hr/>	<hr/>
Nonoperating Income/(Expenses):		
Interest on Investments & Deposits	85,305.97	65,963.72
Interest Expense	(11,876.93)	(18,607.87)
Gain/(Loss) on Sale of Assets		
Net Change in Reserve for BB & T Center Improvements	47,079.41	(10,688.19)
	<hr/>	<hr/>
Total Nonoperating Revenue/(Expenses)	120,508.45	36,667.66
	<hr/>	<hr/>
Net Income/(Loss) Before Contributions	1,562,702.96	1,267,695.72
Contributed Capital	21,017.50	76,352.60
	<hr/>	<hr/>
Change in Net Position	1,583,720.46	1,344,048.32
Net Position - Beginning of Year, As Restated	4,860,016.85	3,515,968.53
	<hr/>	<hr/>
Net Position - End of Year	6,443,737.31	4,860,016.85
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FINANCIAL SECTION

BASIC FINANCIAL STATEMENTS

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
COMPARATIVE STATEMENT OF NET POSITION
DECEMBER 31, 2019 AND 2018**

ASSETS	2019	2018
Current Assets:		
Unrestricted Assets:		
Cash & Cash Equivalents	\$8,621,357.49	\$8,464,987.43
Change fund	20,400.00	20,850.00
Parking Fees Receivable (Net of Allowance for Doubtful Accounts, \$1,833.10 in 2019 and \$1,833.10 in 2018)	235,372.88	170,968.31
Due From BB&T Center	34,911.40	7,407.47
Due From City of Camden	79,979.58	
Prepaid Expenses		121,789.00
		<hr/>
Total Unrestricted Current Assets	8,992,021.35	8,786,002.21
		<hr/>
Restricted Assets:		
Cash & Cash Equivalents	410,419.33	366,340.15
Reserve for Improvements Receivable	3,901.16	900.93
		<hr/>
Total Restricted Current Assets	414,320.49	367,241.08
		<hr/>
Property, Plant & Equipment (Note 5):		
Property, Plant & Equipment	16,503,774.28	15,541,901.23
Less: Accumulated Depreciation	7,246,894.38	6,896,780.50
		<hr/>
Net Property, Plant & Equipment	9,256,879.90	8,645,120.73
		<hr/>
Total Assets	18,663,221.74	17,798,364.02
		<hr/>
DEFERRED OUTFLOW OF RESOURCES		
Pension and OPEB Deferred Outflows	593,539.00	994,068.00
		<hr/>
Total Deferred Outflows of Resources	593,539.00	994,068.00
		<hr/>
Total Assets and Deferred Outflows of Resources	\$19,256,760.74	18,792,432.02
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The accompanying Notes to the Financial Statements are an integral part of this statement.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
COMPARATIVE STATEMENT OF NET POSITION
DECEMBER 31, 2019 AND 2018

LIABILITIES	2019	2018
Current Liabilities Payable From Unrestricted Assets:		
Accounts Payable & Accrued Expenses	458,119.64	309,922.46
Security Deposits	918.00	738.00
Interest Payable	2,000.00	4,000.00
Lease Payable	13,357.89	12,581.87
Pension Payable	132,418.00	159,302.00
Unearned Revenue	2,245.00	3,210.00
	<hr/>	<hr/>
Total Current Liabilities Payable From Unrestricted Assets	609,058.53	489,754.33
Current Liabilities Payable From Restricted Assets:		
Note Payable	120,000.00	120,000.00
	<hr/>	<hr/>
Total Current Liabilities Payable From Restricted Assets	120,000.00	120,000.00
Long-Term Liabilities:		
Long-Term Liabilities Payable From Unrestricted Assets:		
Compensated Absences Payable	34,964.56	45,665.22
Lease Payable	11,044.43	24,402.32
Net Pension Payable	2,309,076.00	2,975,018.00
OPEB Payable	3,754,971.00	4,689,489.00
	<hr/>	<hr/>
Total Long-Term Liabilities Payable From Unrestricted Assets	6,110,055.99	7,734,574.54
Long-Term Liabilities Payable From Restricted Assets:		
Note Payable		120,000.00
Contracts Payable	64,104.91	136,839.30
	<hr/>	<hr/>
Total Long-Term Liabilities Payable From Restricted Assets	64,104.91	256,839.30
	<hr/>	<hr/>
Total Liabilities	6,903,219.43	8,601,168.17
DEFERRED INFLOWS OF RESOURCES		
Pension and OPEB Deferred Inflows	5,909,804.00	5,331,247.00
	<hr/>	<hr/>
Total Deferred Inflows of Resources	5,909,804.00	5,331,247.00
NET POSITION		
Net Investment in Capital Assets	9,112,477.58	8,368,136.54
Restricted for:		
Reserve/(Deficit) for BB&T Center Improvements	414,320.49	367,241.08
Unrestricted:		
Designated for Subsequent Year's Expenditures		180,000.00
Unrestricted	(3,083,060.76)	(4,055,360.77)
	<hr/>	<hr/>
Total Net Position	6,443,737.31	4,860,016.85
	<hr/>	<hr/>
Total Liabilities, Deferred Inflows of Resources and Net Position	\$19,256,760.74	18,792,432.02
	<hr/>	<hr/>

The accompanying Notes to the Financial Statements are an integral part of this statement.

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
COMPARATIVE STATEMENT OF REVENUE, EXPENSES AND
CHANGES IN NET POSITION
FOR THE YEARS DECEMBER 31, 2019 AND 2018**

	2019	2018
Operating Revenues:		
Parking Fees	\$4,579,174.93	4,352,240.01
Other Operating Revenues	741,348.34	713,146.00
	<hr/>	<hr/>
Total Operating Revenues	5,320,523.27	5,065,386.01
	<hr/>	<hr/>
Operating Expenses:		
Personnel and Administration:		
Salaries & Wages	1,151,884.72	1,135,095.46
Fringe Benefits	191,202.38	568,160.25
General & Administrative	940,712.35	705,322.85
	<hr/>	<hr/>
Total Personnel and Administration	2,283,799.45	2,408,578.56
	<hr/>	<hr/>
Cost of Providing Services	1,244,415.43	1,102,711.94
	<hr/>	<hr/>
Total Operating Expenses	3,528,214.88	3,511,290.50
	<hr/>	<hr/>
Operating Income Before Other Operating Expenses	1,792,308.39	1,554,095.51
	<hr/>	<hr/>
Other Operating Expenses:		
Depreciation & Amortization	350,113.88	323,067.45
	<hr/>	<hr/>
Total Other Operating Operating Expenses	350,113.88	323,067.45
	<hr/>	<hr/>
Operating Income/(Loss) After Other Operating Expenses	1,442,194.51	1,231,028.06
	<hr/>	<hr/>
Nonoperating Income/(Expenses):		
Interest on Investments & Deposits	85,305.97	65,963.72
Interest Expense	(11,876.93)	(18,607.87)
Net Change in Reserve for BB & T Center Improvements	47,079.41	(10,688.19)
	<hr/>	<hr/>
Total Nonoperating Revenue/(Expenses)	120,508.45	36,667.66
	<hr/>	<hr/>
Net Income/(Loss) Before Contributions	1,562,702.96	1,267,695.72
Capital Contributions	21,017.50	76,352.60
	<hr/>	<hr/>
Change in Net Position	1,583,720.46	1,344,048.32
Net Position - Beginning of Year	4,860,016.85	3,515,968.53
	<hr/>	<hr/>
Net Position - End of Year	\$6,443,737.31	4,860,016.85
	<hr/>	<hr/>

The accompanying Notes to the Financial Statements are an integral part of these Statements.

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
COMPARATIVE STATEMENT OF CASH FLOWS
FOR THE YEARS DECEMBER 31, 2019 AND 2018**

	2019	2018
Cash Flows from Operating Activities:		
Cash Received From Customers	\$5,144,669.96	5,216,379.68
Cash Paid to Employees	(1,151,884.72)	(1,135,095.46)
Cash Paid to Supplies & Employees	(2,767,122.64)	(2,711,243.30)
	<hr/>	<hr/>
Net Cash Provided by Operating Activities	1,225,662.60	1,370,040.92
	<hr/>	<hr/>
Cash Flows From Capital & Related Financing Activities:		
Receipts/(Disbursements) from BB & T Center Reserve	68,096.91	65,664.41
Capital Lease	(12,581.87)	(11,850.93)
Promissory Note - Principal	(120,000.00)	(120,000.00)
Additions to Property, Plant & Equipment	(1,034,607.44)	(915,078.30)
	<hr/>	<hr/>
Net Cash Used in Capital & Related Financing Activities	(1,099,092.40)	(981,264.82)
	<hr/>	<hr/>
Cash Flow from Investing Activities:		
Interest on Investments	85,305.97	65,963.72
Interest Expense	(11,876.93)	(18,607.87)
	<hr/>	<hr/>
Change in Cash & Cash Equivalents	199,999.24	436,131.95
Cash & Cash Equivalents at Beginning of Year	8,852,177.58	8,416,045.63
	<hr/>	<hr/>
Cash and Cash Equivalents at End of Year	<u>\$9,052,176.82</u>	<u>8,852,177.58</u>

Reconciliation of Operating Income to Net Cash Provided by Operating Activities:

Operating Income	\$1,442,194.51	\$1,231,028.06
Provided by Operating Activities:		
Depreciation & Amortization Expense	350,113.88	323,067.45
Changes in Operating Assets & Liabilities:		
Parking Fees Receivable	(64,404.57)	79,862.49
Due From BB & T Center	(30,504.16)	(8,308.40)
Due From City of Camden	(79,979.58)	79,979.58
Security Deposits	180.00	(220.00)
Prepaid Insurance	121,789.00	(1,524.17)
Accounts Payable	(500,060.82)	(304,197.63)
Other Payable	(2,000.00)	(2,000.00)
Unearned Revenue	(965.00)	(540.00)
Compensated Absences Payable	(10,700.66)	(27,106.46)
	<hr/>	<hr/>
Net Cash Provided by Operating Activities	<u>\$1,225,662.60</u>	<u>1,370,040.92</u>

The accompanying Notes to the Financial Statements are an integral part of these Statements.

NOTES TO THE FINANCIAL STATEMENTS

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 and 2018

Note 1. Reporting Entity

The Parking Authority of the City of Camden is a public corporate and politic of the State of New Jersey and was created by an ordinance passed by the Council of the City of Camden. The Authority was created to promote public safety, convenience and welfare by providing sufficient off-street parking facilities and through administration of parking meters.

The Camden City Parking Authority is a component unit of the City of Camden as described in Governmental Accounting Standards Board Statement No. 14 due to the existence of a service agreement between the Authority and the City. These financial statements would be either blended or discreetly present as part of the City's financial statements if the City reported using generally accepted accounting principles applicable to governmental entities.

Note 2. Summary of Significant Accounting Policies

Basis of Presentation

The financial statements of the Authority have been prepared on the accrual basis of accounting and in accordance with generally accepted accounting principles ("GAAP") applicable to enterprise funds of state and local governments.

All activities of the Authority are accounted for within a single proprietary (enterprise) fund. Proprietary funds are used to account for operations that are (a) financed and operated in a manner similar to private business enterprise where the intent of the governing body is that the cost (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The accounting and financial reporting treatment applied to the Authority is determined by its measurement focus. The transactions of the Authority are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operations are included on the balance sheet. Net position (i.e., total assets net of total liabilities) are segregated into invested capital assets, net of related debt; restricted for capital activity; restricted for debt service; and unrestricted components.

Impact of Recently Issued Accounting Principles

Adopted Accounting Pronouncements:

The following GASB Statements became effective for the year ended December 31, 2019:

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 2. Summary of Significant Accounting Policies (continued):

Basis of Presentation (continued):

Statement 83, *Certain Asset Retirement Obligations*. An asset retirement obligation is a legally enforceable liability associated with the retirement of a tangible capital asset. Statement 83 establishes guidance for determining the timing and pattern of recognition for liabilities and corresponding deferred outflow of resources related to such obligations. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 84, *Fiduciary Activities*. The statement intends to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. To that end, Statement 84 establishes criteria for identifying fiduciary activities of all state and local governments and clarifies whether and how business-type activities should report their fiduciary activities. Statement 84 is effective for the reporting period beginning after December 31, 2018. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 88, *Certain Disclosures Related to Debt, Including Direct Borrowing and Direct Placement*. The statement will improve financial reporting users of financial statements with essential information that currently is not consistently provided. In addition, information about resources to liquidate debt and risks associated with changes in terms associated with debt will be disclosed. As a result, users will have better information to understand the effects of debt on a government's future resource flows. The requirements of this statement are effective for reporting periods beginning after June 15, 2018. Management does not expect this statement to have a material impact on the Authority's financial statements.

Recently Issued Accounting Pronouncements

The GASB has issued the following statements which will become effective in future fiscal years:

Statement 86, *Accounting for Certain Debt Extinguishment*. Statement 86 provides guidance for transactions in which cash and other monetary assets acquired with only existing resources, that is, resources other than the proceeds of refunding debt, are placed in an irrevocable trust for the sole purpose of extinguishing debt. Statement 86 is effective for the period beginning after June 15, 2017. Management does not expect this statement to have a material impact on the School District's financial statements. Statement 87, *Leases*. Statement 87 establishes single approach to accounting for and reporting leases by state and local governments. The GASB based the new standard on the principle that leases are financing the right to use an underlying asset. Statement 87 is effective for the reporting period beginning after December 15, 2019. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 87, *Leases*. The statement will increase the usefulness of governments' financial statements by requiring reporting of certain lease liabilities that currently are not reported. It will enhance comparability of the financial statements among governments by requiring lessees and lessors to report leases under a single model. Also, the statement will enhance the decision-usefulness of the information provided to financial statement users by requiring notes to financial statements related to

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 2. Summary of Significant Accounting Policies (continued):

Basis of Presentation (continued):

the timing, significance, and purpose of a government's leasing arrangements. The requirements of this statement are effective for reporting periods beginning after December 15, 2019. Management does not expect this statement to have a material impact on the Authority's financial statements.

Statement 89, *Accounting for Interest Cost Incurred Before the End of a Construction Period*. This statement will improve financial reporting by providing users of financial statements with more relevant information about capital assets and the cost of borrowing for a reporting period. The resulting information also will enhance the comparability of information about capital assets and the cost of borrowing for a reporting period for both governmental activities and business-type activities. The requirements of this statement are effective for reporting periods beginning after December 15, 2019. Management has not yet determined the potential impact on the Authority's financial statements.

Budgets and Budgetary Accounting

The Parking Authority of the City of Camden must adopt an annual budget in accordance with *N.J.A.C.5:31-2*. *N.J.A.C.5:31-2* requires the governing body to introduce the annual Authority budget at least 60 days prior to the end of the current fiscal year and to adopt not later than the beginning of the Authority's fiscal year. The governing body may amend the budget at any point during the year. The budget is adopted on the accrual basis of accounting with provisions for cash payments for notes payable and capital outlays. Depreciation expense is included in the budget appropriations.

The legal level of budgetary control is established at the detail shown on the statement of Revenues, Expenses and Changes in Retained Earnings. All budget transfers and amendments to those accounts must be approved by resolution of the Authority as required by the Local Finance Board. Management may transfer among supplementary line items as long as the legal level line items are not effected. There are no statutory requirements that budgetary line items not be over-expended. However, certain budget line items were over-expended.

Investments

The Authority considers all marketable securities purchased with an initial maturity of three months or more as investments.

Investments are stated at market value. Investment income includes interest and dividend income, realized gains and losses on the sale of investments, and changes in the fair value of investment held by the Authority.

Contributed Capital

Contributed Capital consists primarily of the Waterfront Parking Garage located at Delaware Avenue and Federal Street. The parking garage was contributed by the City of Camden.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 2. Summary of Significant Accounting Policies (continued):

Inventory of Supplies

The costs of inventories of supplies are recorded as expenditures at the time the individual items are purchased. The Authority has determined that inventories were immaterial as of year-end.

Property, Plant and Equipment

Property, Plant and Equipment primarily consists of expenditures to acquire, construct, place in operation and improve the facilities of the Authority.

Expenditures are capitalized when they meet the following requirements:

- 1) Cost of \$2,000.00 or more.
- 2) Useful life of more than one year.
- 3) Asset is not affected by consumption

Interest costs incurred during construction are not capitalized into the cost of the asset.

Depreciation

Depreciation is provided using the straight-line method over the following estimated useful life of the assets:

	Years
Buildings	30-40
Furniture, Fixtures & Equipment	5-15

A half-year of depreciation is taken in the year of acquisition.

Net Position:

Net Position is distributed into three categories:

Net Investments in Capital Assets - The Authority's equity in Property, Plant and Equipment, which, consequently cannot be appropriated to support operations.

Unrestricted - Represents cumulative earnings that are currently available and may be appropriated for any lawful purpose. Unrestricted net assets are calculated by taking total net assets less restricted net assets and invested in capital assets, net of related debt. Included is working capital, which is provided by current assets less current liabilities payable from current assets. (See Note 8 for calculation)

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Net Position (continued):

Restricted - Represents reserve funds set aside as part of an agreement for use of the Authority's parking facilities by the Susquehanna Center. For the year ended December 31, 2019 funds collected by the Authority in accordance with this agreement exceeded the amount of funds expended to date by \$414,320.49 (see Note 9).

Income Taxes

The Authority operates as defined by Internal Revenue Code Section 115 and appropriately is exempt from income taxes under Section 115.

Note 3. Stewardship, Compliance and Accounting Ability

A. Compliance with finance related legal and contractual provisions

The Authority has no material violations of finance related legal and contractual provisions.

B. Budgetary Compliance

The Authority adopts an operating budget on another comprehensive basis of accounting, which is not the same basis of accounting as that used to account for the actual results or operations on an accrual basis. The following items indicate the primary differences between the budgetary basis and the GAAP basis.

Cash outlays to acquire or construct capital assets is included as a non-operating budget appropriation.

The budget to actual schedules are presented in the Authority's audit report. Also included is a reconciliation of Excess Revenues Over Expenses - Budgetary Basis to Net Income - GAAP basis.

Note 4. Cash and Cash Equivalents and Investments

The Authority is governed by the deposit and investment limitations of New Jersey state law. The Deposits and investments held at December 31, 2019 and 2018, and reported at fair value are as follows:

Type	2019 Carrying Value	2018 Carrying Value
Deposits:		
Demand Deposits	\$8,742,942.88	\$8,549,725.36
New Jersey Cash Management Fund	<u>309,233.94</u>	<u>302,452.22</u>
Total Deposits & Investments	<u>\$9,089,102.61</u>	<u>\$8,852,177.58</u>

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 6. Pension Note (continued):

N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full-time employees of the State or any county, municipality, school district or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 8 to 10 years of service and 25 years for health care coverage.

At December 31, 2019 the Authority reported a liability of \$2,441,494.00 for its proportionate share of the net pension liability as measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The authority elected to record \$132,418.00 as current pension liability from the above amount. The authority's proportion of the net pension liability was based on a projection of the authority's long – term share of contributions to the pension plan relative to the projected contributions of all participating authorities, actuarially determined. At June 30, 2019, the authority's proportion was .0135499397% which increased slightly by .00237% from its proportion measured as of June 30, 2018.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For the year ended December 31, 2019 and 2018 the Authority recognized pension expense of \$17,241.21 and \$106,350.87 respectively. At December 31, 2019 and 2018, the Authority reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>December 31, 2019</u>		<u>December 31, 2018</u>	
	<u>Deferred Outflow of Resources</u>	<u>Deferred Inflow of Resources</u>	<u>Deferred Outflow of Resources</u>	<u>Deferred Inflow of Resources</u>
Difference Between Expected and Actual Experience	43,822	10,785	\$ 59,772	16,162
Changes of Assumptions	243,792	847,435	516,484	1,002,189
Net Difference Between Projected and Actual Earnings on Pension Plan Investments		38,540		29,400
Changes in Proportion and Differences Between Authority Contributions and Proportionate Share of Contributions	302,832	725,317	415,334	476,321
Authority Contributions Subsequent to The Measurement Date	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 590,446</u>	<u>\$1,622,077</u>	<u>\$ 991,590</u>	<u>\$1,524,072</u>

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 6. Pension Note (continued):

\$ 590,446 and \$991,590 are reported as deferred outflows of resources related to pensions resulting from Authority contributions subsequent to the measurement date are recognized as a reduction of the net pension liability in the years ended December 31, 2019 and 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as shown below. The amounts represent the Authority's proportionate share of deferred outflows of resources and deferred inflows of resources.

Year ended December 31, :		Year ended December 31, :	
2020	\$ (193,250.00)	2019	\$ (72,388.00)
2021	(193,250.00)	2020	(72,388.00)
2022	(193,250.00)	2021	(72,388.00)
2023	(193,250.00)	2022	(72,388.00)
2024	(193,250.00)	2023	(72,388.00)
Thereafter	<u>(65,382.00)</u>	Thereafter	<u>(170,542.00)</u>
Total	\$ <u>(1,031,632.00)</u>	Total	\$ <u>(532,482.00)</u>

Additional Information

Collective local balances at December 31, 2019 and 2018 are as follows

	12/31/2019	12/31/2018
Collective Deferred outflows of resources	\$ 3,149,522,616	\$ 4,684,852,302
Collective Deferred inflows of resources	7,645,087,574	7,646,736,226
Collective net pension liability	18,143,832,135	19,689,501,539
Authority's Proportion	0.01355%	0.01592%

Actuarial Assumptions

The total pension liability in the June 30, 2017 and 2016 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement as follows:

<u>2019</u>		<u>2018</u>	
Inflation Rate		Inflation Rate	2.25%
Price	2.75%		
Wage	3.25%		
Salary Increases: Through 2026	2.00 – 6.00% Based on Years of Service	Salary Increases: Through 2026	1.65 – 4.15% Based on Age
Thereafter	3.00 – 7.00% Based on Years of Service	Thereafter	2.65 – 5.15% Based on Age

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 6. Pension Note (continued):

The actuarial assumptions used in the July 1, 2018 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2019) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2019 and 2018 are summarized in the following tables:

Asset Class	2019 Target Allocation	2019 Long-Term Expected Real Rate of Return
Risk Mitigation Strategies	3.00%	4.67%
Cash Equivalents	5.00%	2.00%
U.S. Treasuries	5.00%	2.68%
Investment Grade Credit	10.00%	4.25%
High Yield	2.00%	5.37%
Private Credit	6.00%	7.92%
Real Assets	2.50%	9.31%
Real Estate	7.50%	8.33%
U.S. Equity	28.00%	8.26%
Non-U.S. Develop Equity	12.50%	9.00%
Emerging Markets Equity	6.50%	11.37%
Private Equity	12.00%	10.85%

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 6. Pension Note (continued):

Asset Class	2018 Target Allocation	2018 Long-Term Expected Real Rate of Return
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Asset	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Develop Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

Discount Rate

The discount rate used to measure the total pension liability was 6.28% and 5.66% as of June 30, 2019 and 2018, respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% as of June 30 2019 and 2018, respectively, and a municipal bond rate of 3.50% and 3.87% as of June 30, 2019 and 2018, respectively, based on the Bond Buyer GO 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on 70% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2057. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2057 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 6. Pension Note (continued):

Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate

The following presents the collective net pension liability of the participating employers as of June 30, 2019 and 2018, respectively, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

2019			
	<u>At 1% Decrease (4.66%)</u>	<u>At Current Discount Rate (5.66%)</u>	<u>At 1% Increase (6.66%)</u>
Authority's Proportionate Share of Net Pension Liability	\$ 3,084,004	\$ 2,441,494	\$ 1,900,089
2018			
	<u>At 1% Decrease (4.66%)</u>	<u>At Current Discount Rate (5.66%)</u>	<u>At 1% Increase (6.66%)</u>
Authority's Proportionate Share of Net Pension Liability	\$ 3,941,046	\$ 3,134,320	\$ 2,457,528

Description of System and Vesting

Members are eligible for retirement at age 60 with an annual benefit generally determined to be 1/55th of the average annual compensation for the highest three fiscal years' compensation for each year of membership during years of creditable service. Early retirement is available to those under age 60 with 25 or more years of credited service. Anyone who retires early and is under age 55 receives retirement benefits as calculated in the above-mentioned formula but at a reduced rate (one quarter of one percent for each month the member lacks of attaining age 55).

The State of New Jersey, Department of Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include financial statements and required supplementary information for PERS. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

Contribution Requirements

The contribution policy is set by *N.J.S.A.43:15A*, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and *N.J.S.A.18:66*, and requires contributions by active members and contributing employers. Plan member and

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 6. Pension Note (continued):

employer contributions may be amended by State of New Jersey legislation. PERS provide for employee contributions of 7.50%, effective October 1, 2018, of employees' annual compensation as defined. Employers are required to contribute at an actuarially determined rate in PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, noncontributory death benefits and post-retirement medical premiums. The Authority's contributions to P.E.R.S. for the year ending December 31, 2019 was \$131,801.

Additional detailed information about the pension plan is available in the separately issued State of New Jersey Public Employees' Retirement System – Schedules of Employer Allocations and Schedules of Pension Amounts by Employer at <http://www.nj.gov/treasury/pensions/gasb-68-rpts.shtml>

Note 7. Liabilities

A. Compensated Absences

Authority employees may accumulate unused sick days with no restrictions. Unused sick leave at retirement lapses. Vacation days not used during the year may not be carried forward without authorization of the Executive Director. Upon separation from the Authority, the employee is paid for all accrued vacation time at their current hourly rate. The estimated liability for compensated absences at December 31, 2019 and 2018 are \$16,047.84 and \$23,867.70 respectively.

B. Severance Pay

Authority employees who terminate their employment voluntarily because of a retirement program of the Parking Authority or the State of New Jersey or who has passed away while in Parking Authority employment or have their jobs abolished for purpose of economy will receive severance pay. This severance pay will be based on the number of years of service and will be paid at the employee's regular rate according to the following schedule:

Years of Service	Weeks Pay
5-15	1
15-20	2
Over 20	3

The Authority has accrued expenses totaling \$18,916.72 at December 31, 2019 and \$21,797.52 at December 31, 2018 for severance pay.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

C. Promissory Note

On August 9, 2010 the Authority entered into an agreement with Camden City Redevelopment Agency to purchase property at Block 150, Lot 35.01 located on Federal Street in Camden City. The purchase price was for \$1,104,250 of which \$600,000 consist of a promissory note with an annual interest rate of 5% to Camden City Redevelopment Agency. The financial statements reflect accrued interest payable of \$2,000.00 at December 31, 2019 and \$4,000.00 at December 31, 2018 that is related to this promissory note.

The annual payments are according to the following schedule:

<u>Payment Date</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
8/27/20	\$120,000	6,000	\$126,000

Note 8. Segment Information of Enterprise Funds

Working Capital

The Authority's working capital is calculated as follows:

	<u>2019</u>	<u>2018</u>
Current Assets	\$9,406,341.84	\$9,153,243.29
Current Liabilities Payable from Current Assets	<u>(729,058.53)</u>	<u>(609,754.33)</u>
Total Working Capital	<u>\$8,677,283.31</u>	<u>\$8,543,488.96</u>

Note 9. Contractual Agreements

A. Live Nation

The Authority has entered into an agreement with Live Nation to provide parking facilities for the use of the BB & T Center at the Camden Waterfront. The agreement allows Live Nation to operate the parking facilities in return for the Authority receiving a percentage of the gross parking revenues. The initial term of the parking agreement is thirty-one years with two successive lease options for twenty and ten years respectively.

The agreement also calls for an additional 2.5% of gross parking revenues to be paid to the Authority and segregated in a separate reserve fund. The moneys in the reserve fund are to be utilized by the Authority to provide the necessary installation and replacement of capital items at the parking facilities utilized by Live Nation. Amounts held in the reserve fund at the end of the parking agreement shall be distributed equally to both Live Nation and the Authority. At December 31, 2019 and 2018, revenues earned from the reserve-exceeded expenditures by \$414,320.49 and \$367,241.08 respectively.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

B. Operating Leases

On December 5, 2017 the Authority entered into an operating lease for two copiers. As of December 31, 2019 the minimum lease payments for the operating lease are as follows:

Fiscal Year Ending November 30	Minimum Annual Lease Payments
2020	\$ 3,306.00
2021	<u>3,306.00</u>
Total	<u>\$ 6,612.00</u>

Note 10. Economic Dependency

The Authority generates a large portion of its revenue (estimated at between 30% - 40%) from events held at two different public facilities in the general vicinity of its Waterfront Garage. One of these facilities, “the Aquarium”, has constructed its own parking facility. The effect of this facility on the Authority’s revenue is not known at this time. As of June of 2005, the Authority has entered into a contract with “The Aquarium” to be the operator of the Aquarium parking facility. Based upon a fixed parking rate of \$10.00 per car the Authority retains \$3.00 per car.

The Authority also generates a large portion of its revenue (estimated at between 15% - 25%) from the New Jersey Transit Building known as the Walter Rand Transportation Terminal. Currently the Authority is the operator of the parking facility without having a fully executed agreement with NJ Transit. The Authority pays NJ Transit \$37,500 per quarter and in return the Authority retains 100% of the parking fees.

Note 11: Post-Retirement Benefits

General Information About the OPEB Plan

The State Health Benefit Local Government Retired Employees Plan (the Plan) is a cost-sharing multiple-employer defined benefit other postemployment benefit (OPEB) plan with a special funding situation. It covers employees of local government employers that have adopted a resolution to participate in the Plan. For additional information about the Plan, please refer to the State of New Jersey (the State), Division of Pension and Benefits’ (the Division) Comprehensive Annual Financial Report (CAFR), which can be found at <https://www.state.nj.us/treasury/pensions/financial-reports.shtml>.

The Plan provides medical and prescription drug to retirees and their covered dependents of the participating employers. Under the provisions of Chapter 88, P.L 1974 and Chapter 48, P.L. 1999, local government employers electing to provide postretirement medical coverage to their employees must file a resolution with the Division. Under Chapter 88, local employers elect to provide benefit coverage based the eligibility rules and regulations promulgated by the State Health Benefits Commission. Chapter 48 allows local employers to establish their own age and service eligibility for employer paid health benefits coverage for retired employees. Under Chapter 48, the employer may assume the cost of postretirement medical coverage for employees and their dependents who: 1) retired on disability pension; or 2) retired with 25 or more years of service credit in a State or locally administered retirement system and a period

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 11. Post-retirement Benefits (continued):

General Information About the OPEB Plan (continued):

of service of up to 25 years with the employer at the time of retirement as established by the employer; 3) retired and reached the age of 65 with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; 4) retired and reached age 62 with at 15 years of service with the employer. Further, the law provides that the employer paid obligations for retiree coverage may be determined by means of a collective negotiation agreement.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

State Health Benefits Plan Description

The Parking Authority of the City of Camden contributes to the State Health Benefits Program (SHBP), a cost-sharing, multiple-employer defined benefit post-employment healthcare plan administered by the State of New Jersey Division of Pensions and Benefits. SHBP was established in 1961 under N.J.S.A. 52: 14-17.25 et seq., to provide health benefits to State employees, retirees, and their dependents. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. SHBP provides medical, prescription drugs, mental health/substance abuse, and Medicare Part B reimbursement to retirees and their covered dependents.

The SHBP was extended to employees, retirees, and dependents of participating local public employers in 1964. Local employers must adopt a resolution to participate in the SHBP. In 1990, The Parking Authority of the City of Camden authorized participation in the SHBP's post-retirement benefit program through a resolution. At this particular time the Authority is unable to locate and identify the actual resolution. The Authority adopted the provision of Chapter 88, Public Laws of 1974 as amended by Chapter 436, P.L. 1981 to permit local public employers to pay the premium charges for certain eligible pensioners and their dependents and to pay Medicare charges for such retirees and their spouses covered by the New Jersey Health Benefits Program. In 2011 Authority employees began making health benefit contributions of 1.5% of their base salaries towards the health benefit costs.

Funding Policy

Participating employers are contractually required to contribute based on the amount of premiums attributable to their retirees. Post-retirement medical benefits under the plan have been funded on a pay-as-you-go basis since 1994. Prior to 1994, medical benefits were funded on an actuarial basis.

Contributions to pay for the health premiums of participating retirees in the SHBP are billed to The Parking Authority of the City of Camden on a monthly basis. As a participating employer the Authority will pay and remit to the State treasury contributions to cover the full cost of premiums for eligible pensioners on a

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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 11. Post-retirement Benefits (continued):

Funding Policy (continued):

basis comparable to the reimbursement made by the State to its eligible pensioners and their spouses in accordance with provisions of chapter 75, Public Laws of 1972.

The Parking Authority of the City of Camden contributions to SHBP for the years ended December 31, 2019 and 2018 were \$111,534 and \$121,188 respectively, which equaled the required contributions for each year. There were twelve (12) retired participants eligible at December 31, 2019 and 2018.

Allocation Methodology

GASB Statement No. 75 requires participating employers in the Plan to recognize their proportionate share of the collective net OPEB liability, collective deferred outflows of resources, collective deferred inflows of resources, and collective OPEB (benefit) expense. The special funding situation's and nonspecial funding situation's net OPEB liability, deferred outflows of resources, deferred inflows of resources, and OPEB (benefit) expense are based on separately calculated total OPEB liabilities. For the special funding situation and the nonspecial funding situation, the total OPEB liabilities for the year ended June 30, 2019 were \$5,637,151,775 and \$8,182,092,807, respectively. The nonspecial funding situation's net OPEB liability, deferred outflows of resources, deferred inflows of resources, and OPEB (benefit) expense are further allocated to employers based on the ratio of the plan members of an individual employer to the total members of the Plan's nonspecial funding situation during the measurement period July 1, 2018 through June 30, 2019.

Net OPEB Liability

Components of Net OPEB Liability

The components of the collective net OPEB liability of the participating employers in the Plan as of December 31, 2019 and 2018 are as follows:

	December 31, <u>2018</u>	December 31, <u>2018</u>
Total OPEB Liability	\$ 3,830,695	\$ 4,783,624
Plan Fiduciary Net Position	<u>75,724</u>	<u>94,135</u>
Net OPEB Liability	<u>\$ 3,754,971</u>	<u>\$ 4,689,489</u>
Plan Fiduciary Net Position		
As a % of Total OPEB Liability	1.98%	1.97%

The total OPEB liability as of December 31, 2018 was determined by an actuarial valuation as of June 30, 2018. The total OPEB liability as of December 31, 2017 was determined by an actuarial valuation as of June 30, 2017. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of the City of Camden)
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018**

Note 11. Post-retirement Benefits (continued):

Inflation Rate	2.50%
Salary Increases*:	
Through 2026	2.00% to 6.00%
Thereafter	3.00% to 7.00%
Mortality:	
PERS	Pub-2010 General classification headcount weighted mortality with fully generational mortality improvement projections from the central year using Scale MP-2019

* Salary increases are based on years of service within the respective plan.

Actuarial assumptions used in the July 1, 2018 valuation were based on the results of the PERS experience studies prepared for the July 1, 2013 to June 2018 and July 1, 2014 to June 30, 2018, respectively.

100% of active members are considered to participate in the Plan upon retirement.

Health Care Trend Assumptions

For pre-Medicare benefits, the trend is initially 5.8% and decreases to a 5.7% and decreases to a 4.5% long-term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rates for fiscal year 2020 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.5% and decreased to a 4.5% long-term trend rate after eight years.

Discount Rate

The discount rate for June 30, 2019 and 2018 was 3.50% and 3.87%, respectively. This represents the municipal bond return rate as chosen by the State. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Sensitivity of Net OPEB Liability to Changes in the Discount Rate

The following presents the collective net OPEB liability of the participating employers as of June 30, 2019 and 2018, calculated using the discount rate as disclosed above as well as what the collective net OPEB liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 11. Post-retirement Benefits (continued):

2019			
	<u>At 1% Decrease (2.50%)</u>	<u>At Current Discount Rate (3.50%)</u>	<u>At 1% Increase (4.50%)</u>
Authority's Proportionate Share of Net OPEB Liability	\$ 4,341,702	\$ 3,754,971	\$ 3,278,175

2018			
	<u>At 1% Decrease (2.87%)</u>	<u>At Current Discount Rate (3.87%)</u>	<u>At 1% Increase (4.87%)</u>
Authority's Proportionate Share of Net OPEB Liability	\$ 5,502,010	\$ 4,689,489	\$ 4,040,468

Sensitivity of Net OPEB Liability to Changes in the Healthcare Trend Rate:

The following presents the net OPEB liability as of June 30, 2019 and 2018, respectively, calculated using the healthcare trend rate as disclosed above as well as what the net OPEB liability would be if it was calculated using a healthcare trend rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

2019			
	<u>At 1% Decrease</u>	<u>Healthcare Cost Trend Rate</u>	<u>At 1% Increase</u>
Authority's Proportionate Share of Net OPEB Liability	\$ 2,168,733	\$ 4,689,489	\$ 4,502,817

2018			
	<u>At 1% Decrease</u>	<u>Healthcare Cost Trend Rate</u>	<u>At 1% Increase</u>
Authority's Proportionate Share of Net OPEB Liability	\$ 3,911,786	\$ 4,689,489	\$ 5,695,952

Deferred Outflows of Resources and Deferred Inflows of Resources

The amounts reported as a deferred outflow of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense for December 31, 2019 and 2018 respectively are as follows:

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 11. Post-retirement Benefits (continued):

Year ended December 31, :		Year ended December 31, :	
2020	\$ (532,018.00)	2019	\$ (467,216.00)
2021	(532,018.00)	2020	(467,216.00)
2022	(532,018.00)	2021	(467,216.00)
2023	(532,018.00)	2022	(467,216.00)
2024	(532,020.00)	2023	(467,216.00)
Thereafter	<u>(1,624,542.00)</u>	Thereafter	<u>(1,468,615.00)</u>
 Total	 <u>\$ (4,284,634.00)</u>	 Total	 <u>\$ (3,804,695.00)</u>

Note 12: Litigation

The Authority is a defendant in a legal proceeding that resulted in an unfavorable verdict for the Authority in the amount of \$3,429,179.99 as of February 25, 2020. The Authority has sufficiently budgeted for this settlement in the Authority's 2020 budget.

Note 13: Redevelopment Agreement

On September 12, 2013 the Authority entered into an agreement with the City of Camden Redevelopment Agency (CCRA) to purchase six lots from CCRA for \$1,200,000 of which the Authority paid \$300,000 at settlement and the remaining \$900,000 which may be owed to CCRA based on various contingent conditions set forth in the agreement based on possible Future-Parking Projects developed on these lots. As of December 31, 2019, the Authority has not recorded a liability of \$900,000 due to the uncertainty on when any Future-Parking Projects will commence.

Note 14: Unrestricted Net Position Appropriated

Unrestricted Net Position before the pension and OPEB unfunded liabilities, amounts to \$8,429,669.24 at December 31, 2019. \$0.00 was appropriated and anticipated as revenue in the 2020 budget as adopted. Of the \$8,385,627.23 Unrestricted Net Position before the pension and OPEB unfunded liabilities at December 31, 2018, \$180,000.00 was appropriated and anticipated as revenue in the 2019 budget as adopted.

Note 16: Subsequent Events

The Parking Authority of the City of Camden has evaluated subsequent events occurring after December 31, 2019 through the date of August 20 2020, which is the date the financial statements were available to be issued.

Note 17: Credits and Grants

The Parking Authority applied for and has received approval from the New Jersey Economic Development Authority (NJEDA) and the Economic Recovery Board of Camden (ERB) for a \$3,000,000 grant from funds

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019 AND 2018

Note 17: Credits and Grants (continued):

with the development of a parking garage in the City of Camden. The grant was ratified at a New Jersey Economic Development Authority meeting on July 14, 2016 in the amount of \$3,000,000. However, the Authority is awaiting approval since the site of the garage location was changed from the site, in which the original approval was granted. As of December 31, 2019, the Board issuing the \$3,000,000 grant to the Authority was disbanded. Attempts to reconstitute the Board and transfer the grant to another Authority property was unsuccessful.

In addition to the grant from the NJEDA the Authority also received a tax credit of \$14,000,000 from the New Jersey Economic Redevelopment and Growth Program (NJERG). This credit was awarded contingent upon construction of a parking garage in the City of Camden. The Authority, as a public entity, will not be able to use the tax credit on its own but will be in position to sell the rights to the tax credit. The sale of these credits is subject to the same restrictions on actually receiving them as the receipt is contingent upon the construction of a parking garage meeting the requirements of the grant. As of December 31, 2019, tax credits in the amount of \$14,000,000 issued to the Authority have been rescinded.

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REQUIRED SUPPLEMENTARY INFORMATION – PART II

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
COMPARATIVE STATEMENT OF OPERATING REVENUES AND COST FUNDED BY
OPERATING REVENUES COMPARED TO BUDGET
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

	DECEMBER 31, 2019				DECEMBER 31, 2018																																																																																																																																																																																																
	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)																																																																																																																																																																																													
Operating Revenues:									Parking Fees:									Meters	872,200.00	872,200.00	935,519.86	63,319.86	1,079,000.00	1,079,000.00	899,459.78	(179,540.22)	Parking Lots	2,861,680.00	2,861,680.00	2,363,677.68	(498,002.32)	2,585,200.00	2,585,200.00	2,237,842.93	(347,357.07)	Waterfront Garage	480,000.00	480,000.00	799,363.88	319,363.88	507,000.00	507,000.00	788,338.00	281,338.00	Transportation Terminal	240,000.00	240,000.00	480,613.51	240,613.51	526,800.00	526,800.00	426,599.30	(100,200.70)	Total	4,453,880.00	4,453,880.00	4,579,174.93	125,294.93	4,698,000.00	4,698,000.00	4,352,240.01	(345,759.99)	Other Operating Revenues:									BB&T Center Revenues	630,000.00	630,000.00	479,567.45	(150,432.55)	285,000.00	285,000.00	385,437.05	100,437.05	Other	108,792.00	108,792.00	261,780.89	152,988.89	27,000.00	27,000.00	327,708.95	300,708.95	Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54
Parking Fees:									Meters	872,200.00	872,200.00	935,519.86	63,319.86	1,079,000.00	1,079,000.00	899,459.78	(179,540.22)	Parking Lots	2,861,680.00	2,861,680.00	2,363,677.68	(498,002.32)	2,585,200.00	2,585,200.00	2,237,842.93	(347,357.07)	Waterfront Garage	480,000.00	480,000.00	799,363.88	319,363.88	507,000.00	507,000.00	788,338.00	281,338.00	Transportation Terminal	240,000.00	240,000.00	480,613.51	240,613.51	526,800.00	526,800.00	426,599.30	(100,200.70)	Total	4,453,880.00	4,453,880.00	4,579,174.93	125,294.93	4,698,000.00	4,698,000.00	4,352,240.01	(345,759.99)	Other Operating Revenues:									BB&T Center Revenues	630,000.00	630,000.00	479,567.45	(150,432.55)	285,000.00	285,000.00	385,437.05	100,437.05	Other	108,792.00	108,792.00	261,780.89	152,988.89	27,000.00	27,000.00	327,708.95	300,708.95	Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54									
Meters	872,200.00	872,200.00	935,519.86	63,319.86	1,079,000.00	1,079,000.00	899,459.78	(179,540.22)	Parking Lots	2,861,680.00	2,861,680.00	2,363,677.68	(498,002.32)	2,585,200.00	2,585,200.00	2,237,842.93	(347,357.07)	Waterfront Garage	480,000.00	480,000.00	799,363.88	319,363.88	507,000.00	507,000.00	788,338.00	281,338.00	Transportation Terminal	240,000.00	240,000.00	480,613.51	240,613.51	526,800.00	526,800.00	426,599.30	(100,200.70)	Total	4,453,880.00	4,453,880.00	4,579,174.93	125,294.93	4,698,000.00	4,698,000.00	4,352,240.01	(345,759.99)	Other Operating Revenues:									BB&T Center Revenues	630,000.00	630,000.00	479,567.45	(150,432.55)	285,000.00	285,000.00	385,437.05	100,437.05	Other	108,792.00	108,792.00	261,780.89	152,988.89	27,000.00	27,000.00	327,708.95	300,708.95	Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																		
Parking Lots	2,861,680.00	2,861,680.00	2,363,677.68	(498,002.32)	2,585,200.00	2,585,200.00	2,237,842.93	(347,357.07)	Waterfront Garage	480,000.00	480,000.00	799,363.88	319,363.88	507,000.00	507,000.00	788,338.00	281,338.00	Transportation Terminal	240,000.00	240,000.00	480,613.51	240,613.51	526,800.00	526,800.00	426,599.30	(100,200.70)	Total	4,453,880.00	4,453,880.00	4,579,174.93	125,294.93	4,698,000.00	4,698,000.00	4,352,240.01	(345,759.99)	Other Operating Revenues:									BB&T Center Revenues	630,000.00	630,000.00	479,567.45	(150,432.55)	285,000.00	285,000.00	385,437.05	100,437.05	Other	108,792.00	108,792.00	261,780.89	152,988.89	27,000.00	27,000.00	327,708.95	300,708.95	Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																											
Waterfront Garage	480,000.00	480,000.00	799,363.88	319,363.88	507,000.00	507,000.00	788,338.00	281,338.00	Transportation Terminal	240,000.00	240,000.00	480,613.51	240,613.51	526,800.00	526,800.00	426,599.30	(100,200.70)	Total	4,453,880.00	4,453,880.00	4,579,174.93	125,294.93	4,698,000.00	4,698,000.00	4,352,240.01	(345,759.99)	Other Operating Revenues:									BB&T Center Revenues	630,000.00	630,000.00	479,567.45	(150,432.55)	285,000.00	285,000.00	385,437.05	100,437.05	Other	108,792.00	108,792.00	261,780.89	152,988.89	27,000.00	27,000.00	327,708.95	300,708.95	Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																				
Transportation Terminal	240,000.00	240,000.00	480,613.51	240,613.51	526,800.00	526,800.00	426,599.30	(100,200.70)	Total	4,453,880.00	4,453,880.00	4,579,174.93	125,294.93	4,698,000.00	4,698,000.00	4,352,240.01	(345,759.99)	Other Operating Revenues:									BB&T Center Revenues	630,000.00	630,000.00	479,567.45	(150,432.55)	285,000.00	285,000.00	385,437.05	100,437.05	Other	108,792.00	108,792.00	261,780.89	152,988.89	27,000.00	27,000.00	327,708.95	300,708.95	Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																													
Total	4,453,880.00	4,453,880.00	4,579,174.93	125,294.93	4,698,000.00	4,698,000.00	4,352,240.01	(345,759.99)	Other Operating Revenues:									BB&T Center Revenues	630,000.00	630,000.00	479,567.45	(150,432.55)	285,000.00	285,000.00	385,437.05	100,437.05	Other	108,792.00	108,792.00	261,780.89	152,988.89	27,000.00	27,000.00	327,708.95	300,708.95	Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																						
Other Operating Revenues:									BB&T Center Revenues	630,000.00	630,000.00	479,567.45	(150,432.55)	285,000.00	285,000.00	385,437.05	100,437.05	Other	108,792.00	108,792.00	261,780.89	152,988.89	27,000.00	27,000.00	327,708.95	300,708.95	Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																															
BB&T Center Revenues	630,000.00	630,000.00	479,567.45	(150,432.55)	285,000.00	285,000.00	385,437.05	100,437.05	Other	108,792.00	108,792.00	261,780.89	152,988.89	27,000.00	27,000.00	327,708.95	300,708.95	Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																								
Other	108,792.00	108,792.00	261,780.89	152,988.89	27,000.00	27,000.00	327,708.95	300,708.95	Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																	
Total Other Operating Revenues	738,792.00	738,792.00	741,348.34	2,556.34	312,000.00	312,000.00	713,146.00	401,146.00	Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																										
Total Operating Revenues	5,192,672.00	5,192,672.00	5,320,523.27	127,851.27	5,010,000.00	5,010,000.00	5,065,386.01	55,386.01	Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																			
Nonoperating Revenues:									Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																												
Interest on Investments & Deposits	42,000.00	42,000.00	85,305.97	43,305.97	15,000.00	15,000.00	65,963.72	50,963.72	Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																																					
Total Budget Revenues	5,234,672.00	5,234,672.00	5,405,829.24	171,157.24	5,025,000.00	5,025,000.00	5,131,349.73	106,349.73	Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																																														
Salaries & Wages:									Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																																																							
Collections	62,400.00	62,400.00	63,548.73	(1,148.73)	68,224.00	68,224.00	60,887.24	7,336.76	Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																																																																
Maintenance	237,600.00	237,600.00	150,479.97	87,120.03	332,614.00	332,614.00	157,742.81	174,871.19	Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																																																																									
Facilities	242,400.00	242,400.00	207,409.44	34,990.56	336,051.00	336,051.00	195,143.22	140,907.78	Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																																																																																		
Office	537,000.00	537,000.00	444,752.08	92,247.92	511,115.00	511,115.00	360,891.64	150,223.36	Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																																																																																											
Violations	492,000.00	492,000.00	285,694.50	206,305.50	457,956.00	457,956.00	360,430.55	97,525.45	Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																																																																																																				
Total Salaries & Wages	1,571,400.00	1,571,400.00	1,151,884.72	419,515.28	1,705,960.00	1,705,960.00	1,135,095.46	570,864.54																																																																																																																																																																																													

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
COMPARATIVE STATEMENT OF OPERATING REVENUES AND COST FUNDED BY
OPERATING REVENUES COMPARED TO BUDGET
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

	DECEMBER 31, 2019				DECEMBER 31, 2018			
	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Fringe Benefits:								
Payroll Taxes	152,640.00	152,640.00	90,072.01	62,567.99	103,293.00	103,293.00	98,993.65	4,299.35
Prescription/Dental Insurance	8,400.00	8,400.00	10,286.34	(1,886.34)	14,318.00	14,318.00	11,171.58	3,146.42
Pension	150,600.00	150,600.00	17,241.21	133,358.79	112,037.00	112,037.00	106,350.87	5,686.13
Health Insurance	536,400.00	536,400.00	53,236.11	483,163.89	596,260.00	596,260.00	334,493.12	261,766.88
Other - Uniforms	31,200.00	31,200.00	20,366.71	10,833.29	15,852.00	15,852.00	17,151.03	(1,299.03)
Total Fringe Benefits	879,240.00	879,240.00	191,202.38	688,037.62	841,760.00	841,760.00	568,160.25	273,599.75
General & Administrative:								
Travel and Conferences	9,600.00	9,600.00	4,107.63	5,492.37	3,000.00	3,000.00	961.00	2,039.00
Employee Training	4,500.00	4,500.00	2,987.00	1,513.00	1,200.00	1,200.00	638.00	562.00
Supplies & Printing	193,500.00	193,500.00	100,435.11	93,064.89	59,600.00	59,600.00	106,660.60	(47,060.60)
Advertisement	1,800.00	1,800.00	1,561.38	238.62	2,400.00	2,400.00	1,822.44	577.56
Publication & Dues	3,000.00	3,000.00	150.00	(150.00)	3,000.00	3,000.00	150.00	(150.00)
Postage & Freight	452,000.00	452,000.00	2,740.85	259.15	462,000.00	462,000.00	2,633.26	366.74
Professional Fees	105,600.00	105,600.00	644,069.88	(192,069.88)	105,000.00	105,000.00	431,174.03	30,825.97
Bank Charges	15,600.00	15,600.00	80,206.34	25,393.66	30,000.00	30,000.00	82,320.39	22,679.61
Computer Expense	37,800.00	37,800.00	54,930.20	(39,330.20)	36,000.00	36,000.00	39,257.00	(9,257.00)
Telephone			46,547.95	(8,747.95)			39,582.21	(3,582.21)
Miscellaneous			2,976.01	(2,976.01)			123.92	11,876.08
Total General & Administrative	823,400.00	823,400.00	940,712.35	(117,312.35)	714,200.00	714,200.00	705,322.85	8,877.15
Cost of Providing Service:								
Operating Leases - Rent	297,000.00	297,000.00	348,540.93	(51,540.93)	321,200.00	321,200.00	342,539.94	(21,339.94)
Insurance	257,400.00	257,400.00	244,702.00	12,698.00	298,800.00	298,800.00	240,366.43	58,433.57
Vehicle Maintenance	69,000.00	69,000.00	13,479.03	55,520.97	21,000.00	21,000.00	10,690.02	10,309.98
Maintenance	500,400.00	500,400.00	250,130.86	250,269.14	120,600.00	120,600.00	321,969.78	(201,369.78)
Utilities	166,100.00	166,100.00	108,528.41	57,571.59	173,100.00	173,100.00	125,456.60	47,643.40
Signage	15,600.00	15,600.00	25,124.00	(9,524.00)	13,800.00	13,800.00	485.00	13,315.00

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
COMPARATIVE STATEMENT OF OPERATING REVENUES AND COST FUNDED BY
OPERATING REVENUES COMPARED TO BUDGET
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

	DECEMBER 31, 2019			DECEMBER 31, 2018			
	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Cost of Providing Service (continued):							
Elevator	7,900.00	7,900.00	69,857.13	18,000.00	18,000.00	23,520.76	(5,520.76)
Gasoline	6,000.00	6,000.00	7,812.87	6,600.00	6,600.00	7,441.73	(841.73)
Equipment Rental	10,800.00	10,800.00	27,306.81	10,450.00	10,450.00	7,145.66	3,304.34
Towing Costs			340.00				(340.00)
Snow Removal Costs	60,600.00	60,600.00	148,593.39	15,000.00	15,000.00	23,096.02	(8,096.02)
Miscellaneous	18,000.00	18,000.00					18,000.00
Depreciation			350,113.88	573,231.00	573,231.00	323,067.45	250,163.55
Total Cost of Providing Service	1,408,800.00	1,408,800.00	1,594,529.31	1,571,781.00	1,571,781.00	1,425,779.39	146,001.61
Principal Payments on Debt Service							
Lieu of Depreciation	220,332.00	220,332.00	132,581.87	131,851.00	131,851.00	120,000.00	11,851.00
Total Operating Appropriations	4,903,172.00	4,903,172.00	4,010,910.63	4,965,552.00	4,965,552.00	3,954,357.95	1,011,194.05
Nonoperating Appropriations:							
Interest Expense	298,000.00	298,000.00	11,876.93	20,608.00	20,608.00	18,607.87	2,000.13
Pilot Payment - City of Camden	180,000.00	180,000.00		180,000.00	180,000.00		180,000.00
Capital Outlays			21,017.50			76,352.60	(76,352.60)
Total Nonoperating Appropriations	478,000.00	478,000.00	32,894.43	200,608.00	200,608.00	94,960.47	105,647.53
Total Operating & Nonoperating Appropriations	5,381,172.00	5,381,172.00	4,043,805.06	5,166,160.00	5,166,160.00	4,049,318.42	1,116,841.58
Excess Revenues Over Expenditures	(\$146,500.00)	(146,500.00)	1,362,024.18	(\$141,160.00)	(141,160.00)	1,082,031.31	1,223,191.31
Adjustments to Reconcile Excess Revenues Over Expenditures to GAAP Basis for Change in Net Position:							
Excess Expenditures Over Revenues			\$1,362,024.18			\$1,082,031.31	
Add:							
Additions to Property, Plant & Equipment			21,017.50			76,352.60	
Gain/(Loss) on Sale of Assets							
Net Change in Reserve for Susquehanna Center Improvements			47,079.41			(10,688.19)	
Principal Payments			132,581.87			120,000.00	
Capital Contributions			21,017.50			76,352.60	
Change in Net Position (Exhibit B)			\$1,583,720.46			\$1,344,048.32	

SCHEDULE 2

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
ANALYSIS OF PARKING FEES RECEIVABLE
AS OF DECEMBER 31, 2019**

Balance January 1, 2018		\$170,968.31
Increased by:		
Accrued		<u>4,579,174.93</u>
Subtotal		4,750,143.24
Decreased by:		
Collections	\$4,512,937.26	
Allowance for Doubtful Accounts	<u>1,833.10</u>	<u>4,514,770.36</u>
Balance December 31, 2019		<u><u>\$235,372.88</u></u>

SCHEDULE 3

**ANALYSIS OF DUE FROM BB&T CENTER
AND RESERVE FOR IMPROVEMENTS RECEIVABLE
AS OF DECEMBER 31, 2019**

Balance January 1, 2019		\$8,308.40
Increased by:		
Event Revenue Accrued	\$527,930.47	
Miscellaneous Revenue Accrued	1,700.00	
Reserve for Improvements Accrued	<u>66,329.50</u>	<u>595,959.97</u>
Subtotal		604,268.37
Decreased by:		
Event Revenue - Per Agreement with BB & T Center	501,426.54	
Miscellaneous Revenue - Per Agreement with BB & T Center	700.00	
Reserve for Improvements - Per Agreement with BB & T Center	<u>63,329.27</u>	<u>565,455.81</u>
Balance December 31, 2019		<u><u>38,812.56</u></u>

SCHEDULE 4

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
ANALYSIS OF ACCRUED INTEREST RECEIVABLE
AS OF DECEMBER 31, 2019**

Balance January 1, 2019		\$ -
Increased by:		
Interest Earned		<u>(85,305.97)</u>
Subtotal		(85,305.97)
Decreased by:		
Interest Received		<u>85,305.97</u>
Balance December 31, 2019		<u><u>\$ -</u></u>

SCHEDULE 5

**ANALYSIS OF RESERVE FOR BB & T CENTER IMPROVEMENTS
AS OF DECEMBER 31, 2019**

Balance January 1, 2019		\$367,241.08
Increased by:		
Received From BB & T Center	\$62,428.34	
Due From BB & T Center	3,901.16	
Interest Earnings	<u>1,767.41</u>	68,096.91
Subtotal		<u>435,337.99</u>
Decreased by:		
Capital Outlay		<u>21,017.50</u>
Balance December 31, 2019		<u><u>\$414,320.49</u></u>

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN
SCHEDULE OF THE AUTHORITY'S PROPORTIONATE SHARE
OF THE NET PENSION LIABILITY - PERS ***

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Authority's Proportion of the Net Pension Liability (Asset)	0.00723%	0.00563%	0.00685%	0.00842%	0.00746%	0.00826%	0.00902%
Authority's Proportionate Share of the Net Pension Liability (Asset)	\$2,975,018	\$2,441,494	\$3,349,637	\$4,967,884	\$3,442,821	\$3,209,606	3,462,775
Authority's covered employee payroll	\$900,323	\$963,049	\$1,052,711	\$1,059,940	\$1,407,854	\$1,369,103	\$1,141,273
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	56.27%	53.60%	47.44%	40.14%	52.08%	47.92%	48.72%

**SCHEDULE OF THE AUTHORITY'S CONTRIBUTIONS - PERS
SCHEDULE OF CONTRIBUTIONS ***

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Actuarially Determined Contribution	\$131,801	\$158,340	\$133,303	\$149,015	\$131,856	\$141,323	\$136,518
Contributions in relation to the Actuarially Determined Contributions	131,801	158,340	133,303	149,015	131,856	141,323	136,518
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Covered-Employee Payroll	\$900,323	\$963,049	\$1,052,711	\$1,059,940	\$1,407,854	\$1,369,103	\$1,141,273
Contributions as a Percentage of Covered - Employee Payroll	14.639%	16.442%	12.663%	14.059%	9.366%	10.322%	11.962%

* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
SCHEDULE OF PROPORTIONATE SHARE OF THE NET OPEB LIABILITY
AND RELATED RATIOS *

	Last 10 Fiscal Years*			
	2019	2018	2017	2016
Proportion of the net OPEB liability	0.027720%	0.029933%	0.035266%	0.038972%
Proportionate share of net OPEB liability	\$ 3,754,968	\$ 4,689,489	\$ 7,199,832	\$ 8,463,730
Authority's covered employee payroll	\$ 900,323	\$ 963,049	\$ 1,052,711	\$ 1,059,940
Authority's proportionate share of the net OPEB liability (asset) as a percentage of its covered employee payroll	417.07%	486.94%	683.93%	798.51%
Plan Fiduciary Net Position as a % of total OPEB liability	1.98%	1.97%	1.03%	0.69%

Source Documents:

All data for the measurement period was provided by the State of New Jersey Department of the Treasury.

* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.

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REQUIRED SUPPLEMENTARY INFORMATION – PART III

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of Camden City, New Jersey)
NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION
DECEMBER 31, 2019 AND 2018

Public Employees' Retirement System (PERS)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

Allocation Methodology. GASB Statement No. 68, Accounting and Reporting for Pensions, requires participating employers in PERS to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources, and collective pension expense. The employer allocation percentages presented in the schedule of employer allocations and applied to amounts presented in the schedule of pension amounts by employer are based on the ratio of the contributions of an individual employer to the total contributions to PERS during the measurement period July 1, 2018 through June 30, 2019. Employer allocation percentages have been rounded for presentation purposes; therefore, amounts presented in the schedule of pension amounts by employer may result in immaterial differences. Contributions for employers are recognized when due, based on statutory requirements.

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2019, the State's pension contribution was less than the actuarial determined amount.

The local employers' contribution amounts are based on an actuarially determined rate, which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers were credited with the full payment and any such amounts were not included in their unfunded liability. The actuaries determined the unfunded liability of the System, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability is being paid by the employer in level annual payments over a period of 15 years, which began with the payments due in the fiscal year ended June 30, 2012 and are adjusted by the rate of return on the actuarial value of assets.

Changes of assumptions. Preretirement Mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2019.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN
(A Component Unit of Camden City, New Jersey)
NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION
DECEMBER 31, 2019 AND 2018

Public Employees' Retirement System (PERS) (continued):

Additional detailed information about the pension plans is available in the separately issued State of New Jersey Public Employees' Retirement System – Schedules of Employer Allocations and Schedules of Pension Amounts by Employer at <http://www.nj.gov/treasury/pensions/financial-rpts-home.shtml>

Special Funding Situation – State Health Benefit Local Education Retired Employee Plan

The participating employer allocations included in the supplemental schedule of employer special funding allocations and the supplemental schedule of special funding amounts by employer for each employer are provided as each employer is required to record in their financial statements, as an expense and corresponding revenue, their proportionate share of the OPEB expense allocated to the State of New Jersey under the special funding situation and to include their proportionate share of collective net OPEB liability in their respective notes to their financial statements. For this purpose, the proportionate share was developed based on eligible plan members subject to the special funding situation. This data takes into account active members from both participating and non-participating employer locations and retired members currently receiving OPEB benefits.

GENERAL COMMENTS AND RECOMMENDATIONS



BRENT W. LEE & CO., LLC
Certified Public Accounting Firm

To the Chairman and Members of the
The Parking Authority of the City of Camden
Camden, New Jersey 08103

I have audited the financial accounts and transactions of the Parking Authority of the City of Camden in the County of Camden for the year ended December 31, 2019. In accordance with requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the following are the *General Comments* and *Recommendations* for the year then ended.

GENERAL COMMENTS

Contracts and Agreements Required to be advertised by (N.J.S.A.40A:11-4)

N.J.S.A.40A:11-4 - Every contract or agreement, for the performance of any work or furnishing or hiring of any materials or supplies, the cost or the contract price whereof is to be paid with or out of public funds not included within the terms of Section 3 of this act, shall be made or awarded only by the governing body of the contracting unit after public advertising for bids and bidding therefore, except as is provided otherwise in this act or specifically by any other Law. No work, materials or supplies shall be undertaken, acquired or furnished for a sum exceeding in the aggregate \$17,500 except by contract or agreement.

It is pointed out that the governing body of the Authority has the responsibility of determining whether the expenditures in any category will exceed the statutory minimum within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the solicitor's opinion should be sought before a commitment is made.

The minutes indicate that resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services," per *N.J.S.A.40A:11-5*.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

The minutes indicate that bids were requested by public advertising for the following items:

Snow removal, pipeline cleaning and inspection services, and stormwater system upgrades

609-456-8804
3008 New Albany Rd., Cinnaminson, NJ 08077

Contracts and Agreements Requiring Solicitation of Quotations

The examination of expenditures did not reveal any instances where individual payments, contracts or agreements in excess of \$2,625 "for the performance of any work or the furnishing or hiring of any materials or supplies", other than those where bids had been previously sought by public advertisement or where a resolution had been previously adopted under the provision of (*N.J.S.A.40A:11-6.1*).

Examination of Bills

A test check of paid bills was made and each bill, upon proper approval, was considered as a separate and individual contract unless the records disclosed it to be a part payment or estimate. The results of the examination did not disclose any discrepancies with respect to signatures, certification or supporting documentation.

Payroll Fund

The examination of the payroll account included the detailed computation of various deductions or other credits from the payroll of the Authority employees and ascertained that the accumulated withholdings were disbursed to the proper agencies.

Finance

Finding 2019-01:

The Authority did not adhere to its internal control procedures that are designed to reconcile the general ledger with other subsidiary records as required by N.J.A.C. 5:31-7.

Recommendation:

The Authority should review their internal controls over the general ledger to ensure compliance with N.J.A.C. 5:31-7 and as required, reconcile the general ledger to other subsidiary records.

Finding 2019-02:

The Authority did not implement and approve the required corrective action plan for the prior year.

Recommendation:

The Authority should implement and approve a corrective action plan when required.

Follow-up on Prior Year's Findings

In accordance with government auditing standards, my procedures included a review of all prior year findings. Corrective action had been taken on all prior year findings with exception of the following, which is repeated in this year's recommendations noted as current year finding "2019-02."

The Authority should implement and approve a corrective action plan when required.

Acknowledgment

I received the complete cooperation of all officials and employees of the Authority and I greatly appreciate the courtesies extended to the audit team.

The problems and weaknesses noted in my review were not of such magnitude that they would affect my ability to express an opinion on the financial statements taken as a whole.

Should you have any questions concerning our comments or recommendations, or should you desire any assistance in implementing my recommendations, please call me.

A handwritten signature in black ink, appearing to read "Brent W. Lee". The signature is fluid and cursive, with the first letters of each word being capitalized and prominent.

Brent W. Lee
Certified Public Accountant

Cinnaminson, New Jersey
August 20, 2020

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