

OFFICE COPY

2016

The Parking Authority of the City of Camden

Authority Budget

WWW.CAMDENPARKING.NET
(Authority Web Address)

Department Of



Community
Affairs

ADOPTED COPY

LOCAL GOVT SERVICES
MAY -6 P 11 11
RECEIVED

Division of Local Government Services

2016 AUTHORITY BUDGET

Certification Section

2016

The Parking Authority of the City of Camden
AUTHORITY BUDGET

FISCAL YEAR: FROM January 1, 2016 TO December 31, 2016

For Division Use Only

CERTIFICATION OF APPROVED BUDGET

It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S.A. 40A:5A-11.

*State of New Jersey
Department of Community Affairs
Director of the Division of Local Government Services*

By: Conditional Approval Date: _____

CERTIFICATION OF ADOPTED BUDGET

It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.

*State of New Jersey
Department of Community Affairs
Director of the Division of Local Government Services*

By: Paul D. Cvent Date: 8/26/2016

STATE OF NEW JERSEY
DEPARTMENT OF COMMUNITY AFFAIRS
DIVISION OF LOCAL GOVERNMENT SERVICES
BUREAU OF AUTHORITY REGULATION
TRENTON, N.J.

CONDITIONAL CERTIFICATION OF APPROVED BUDGET

It is hereby certified that the approved budget of the City of Camden Parking Authority, County of Camden for the year ending December 31, 2016 made a part hereof complies with the requirements of law and regulation except for the conditions noted below, and approval is given pursuant to N.J.S.A. 40A:5A-11 subject to the correction of such conditions.

May 23, 2016
Date

By Paul D. Ewert
Paul D. Ewert, CPA, RMA
Supervising Municipal Finance Auditor
Division of Local Government Services

CONDITIONS

Pursuant to N.J.S.A. 40A:5A-10 and 11 of the Local Authorities Fiscal Control Law and N.J.A.C. 5:31-2.1 et seq., each Authority in the State of New Jersey is required to submit a budget for each fiscal year to the Director of the Division of Local Government Services for review and approval. In accordance with these statutory and regulatory requirements, the City of Camden Parking Authority, Camden County submitted its introduced budget for the fiscal year ending December 31, 2016 to the Director for review and approval. During the review of the 2016 budget for the Authority, it was concluded that the resolution introducing the budget did not include the correct amounts for the capital budget and the operating budget did not include a appropriation for debt principal

The 2016 budget is approved pending the adoption of resolution amending the Capital budget to agree to the actual capital budget and the operating budget include the amount of debt service principal payment to be paid in 2016.

When the 2016 approved budget is adopted, the Authority should proceed as follows:

Upon the adoption of the Budget Amending Resolution for the , Monmouth County the Authority may adopt the 2016 budget and submit two copies of the amending resolution and two copies 2016 Adopted Budget, including pages C-6, C-7 and CB-1 (which refer to the adoption), to the Division for the Director's approval.

2016 PREPARER'S CERTIFICATION

The Parking Authority of the City of Camden

AUTHORITY BUDGET

FISCAL YEAR: FROM: January 01, 2016 TO: December 31, 2016

It is hereby certified that the Authority Budget, including both the Annual Budget and the Capital Budget/Program annexed hereto, represents the members of the governing body's resolve with respect to statute in that: all estimates of revenue are reasonable, accurate and correctly stated; all items of appropriation are properly set forth; and in itemization, form and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertions contained herein are accurate and all required schedules are completed and attached.

Preparer's Signature:	<i>Charles Holmes</i>		
Name:	Charles Holmes, CPA		
Title:	Financial Consultant		
Address:	210 Lake Drive East, Suite 100 Cherry Hill, NJ 08002		
Phone Number:	856-320-4662	Fax Number:	856-812-0177
E-mail address	cholmes@holmescpas.com		

2016 APPROVAL CERTIFICATION


The Parking Authority of the City of Camden

AUTHORITY BUDGET

FISCAL YEAR: FROM: January 01, 2016 TO: December 31, 2016

It is hereby certified that the Authority Budget, including all schedules appended hereto, are a true copy of the Annual Budget and Capital Budget/Program approved by resolution by the governing body of the Camden Parking Authority, at an open public meeting held pursuant to N.J.A.C. 5:31-2.3, on the 25th day of January, 2016.

It is further certified that the recorded vote appearing in the resolution represents not less than a majority of the full membership of the governing body thereof.

Officer's Signature:			
Name:	Willie Hunter		
Title:	Executive Director		
Address:	10 Delaware Avenue Camden, New Jersey 08104		
Phone Number:	856-757-9300	Fax Number:	856-963-9317
E-mail address	whunter@camdenparking.net		

INTERNET WEBSITE CERTIFICATION

Authority's Web Address:	WWW.CAMDENPARKING.NET
--------------------------	-----------------------

All authorities shall maintain either an Internet website or a webpage on the municipality's or county's Internet website. The purpose of the website or webpage shall be to provide increased public access to the authority's operations and activities. N.J.S.A. 40A:5A-17.1 requires the following items to be included on the Authority's website at a minimum for public disclosure. Check the boxes below to certify the Authority's compliance with N.J.S.A. 40A:5A-17.1.

- A description of the Authority's mission and responsibilities
- Commencing with 2013, the budgets for the current fiscal year and immediately preceding two prior years
- The most recent Comprehensive Annual Financial Report (Unaudited) or similar financial information
- Commencing with 2012, the annual audits of the most recent fiscal year and immediately two prior years
- The Authority's rules, regulations and official policy statements deemed relevant by the governing body of the authority to the interests of the residents within the authority's service area or jurisdiction
- Notice posted pursuant to the "Open Public Meetings Act" for each meeting of the Authority, setting forth the time, date, location and agenda of each meeting
- Beginning January 1, 2013, the approved minutes of each meeting of the Authority including all resolutions of the board and their committees; for at least three consecutive fiscal years
- The name, mailing address, electronic mail address and phone number of every person who exercises day-to-day supervision or management over some or all of the operations of the Authority
- A list of attorneys, advisors, consultants and any other person, firm, business, partnership, corporation or other organization which received any remuneration of \$17,500 or more during the preceding fiscal year for any service whatsoever rendered to the Authority.

It is hereby certified by the below authorized representative of the Authority that the Authority's website or webpage as identified above complies with the minimum statutory requirements of N.J.S.A. 40A:5A-17.1 as listed above. A check in each of the above boxes signifies compliance.

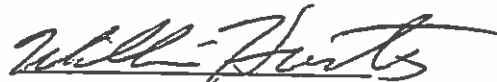
Name of Officer Certifying compliance

Willie Hunter

Title of Officer Certifying compliance

Executive Director

Signature



2016 AUTHORITY BUDGET RESOLUTION

The Parking Authority of the City of Camden

FISCAL YEAR: FROM: January 01, 2016 TO: December 31, 2016

WHEREAS, the Annual Budget and Capital Budget for the Camden Parking Authority for the fiscal year beginning, January 1, 2016 and ending, December 31, 2016 has been presented before the governing body of the Camden Parking Authority at its open public meeting of January 25, 2016; and

WHEREAS, the Annual Budget as introduced reflects Total Revenues of \$ 4,943,892 , Total Appropriations, including any Accumulated Deficit if any, of \$ 4,547,015 and Total Unrestricted Net Position utilized of \$ 216,525 ; and

WHEREAS, the Capital Budget as introduced reflects Total Capital Appropriations of \$ 6,501,036 and Total Unrestricted Net Position planned to be utilized as funding thereof, of \$ 6,501,036 ; and

WHEREAS, the schedule of rates, fees and other charges in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses, capital outlays, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

WHEREAS, the Capital Budget/Program, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget, must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Camden Parking Authority, at an open public meeting held on January 25, 2016 that the Annual Budget, including all related schedules, and the Capital Budget/Program of the Camden Parking Authority for the fiscal year beginning, January 1, 2016 and ending, December 31, 2016 is hereby approved; and

BE IT FURTHER RESOLVED, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

BE IT FURTHER RESOLVED, that the governing body of the Camden Parking Authority will consider the Annual Budget and Capital Budget/Program for adoption on January 25, 2016.



(Secretary's Signature)

January 25, 2016
(Date)

Governing Body Member:	Recorded Vote			
	Aye	Nay	Abstain	Absent
ANGEL L. ALAMO	X			
BARRY MOORE	X			
MARY ESPINAL	X			
SHANEKA BOUCHER	X			
JOSE MARTINEZ, JR.	X			

2016 ADOPTION CERTIFICATION

The Parking Authority of the City of Camden

AUTHORITY BUDGET

FISCAL YEAR: FROM: January 01, 2016 TO: December 31, 2016

It is hereby certified that the Authority Budget and Capital Budget/Program annexed hereto is a true copy of the Budget adopted by the governing body of the Camden Parking Authority, pursuant to N.J.A.C. 5:31-2.3, on the 25th day of, January, 2016.

Officer's Signature:			
Name:	Willie Hunter		
Title:	Executive Director		
Address:	10 Delaware Avenue Camden, New Jersey 08104		
Phone Number:	856-757-9300	Phone Number:	856-757-9300
E-mail address	whunter@camdenparking.net		

RESOLUTION

OF

THE PARKING AUTHORITY OF THE CITY OF CAMDEN ADOPTING THE BUDGET FOR FISCAL YEAR JANUARY 1, 2016 TO DECEMBER 31, 2016

WHEREAS, the Annual Budget and Capital Budget Program for the Parking Authority of the City of Camden beginning January 1, 2016 and ending December 31, 2016, has been presented for adoption before the governing body of the Parking Authority of the City of Camden at its open public meeting of August 22, 2016; and

WHEREAS, the Annual Budget and Capital Budget as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services; and

WHEREAS, the Capital Budget/Program, pursuant to N.J.A.C., 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget, must be gained elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

WHEREAS, the Annual Budget as presented for adoption reflects Total Revenues of \$4,943,892, Total Appropriations, including any Accumulated Deficit, if any, of \$4,667,015 and Total Unrestricted Net Assets utilized of \$216,525; and

WHEREAS, the Capital Budget as presented for adoption reflects Total Capital Appropriations of \$38,589,715 and Total Unrestricted Net Assets planned to be utilized of \$6,169,175; and

NOW THEREFORE BE IT RESOLVED: by the governing body of the Parking Authority of the City of Camden, at an open public meeting held on January 25, 2016 that the Annual Budget and Capital Budget/Program of the Parking Authority of the City of Camden for the fiscal year beginning January 1, 2016 and

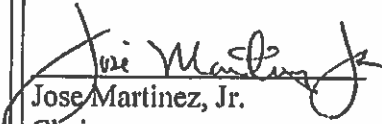
ending December 31, 2016 is hereby adopted and shall constitute appropriations for the purposes stated; and

BE IT FURTHER RESOLVED, that the Annual Budget and Capital Budget/Program as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.

Adopted: 22 August 2016

VOTING RECORD

Commissioner's	___/YEAS___/NAYS___/ABSTENTIONS___/ABSENT
Jose Martinez, Jr.	X
Barry Moore	X
Shaneka M. Boucher	X
Angel L. Alamo	X
Mary Espinal	X


Jose Martinez, Jr.
Chairman

SEAL

I hereby certify that the foregoing is a true copy of the Resolution adopted by the members of the Parking Authority of the City of Camden at a meeting held on August 22, 2016.


Marc Riandino, Esq.
City Attorney

2016 AUTHORITY BUDGET

The Parking Authority of the City of Camden (PACC) slightly increased the daily parking fee at the Hinson Waterfront Garage, Lot 45, the Walter Rand Transportation Center, and Lot 51. The fees were adjusted to eliminate the need for coin change by rounding the fee up to the closest to a dollar amount. The fee adjustment is a result of the implementation of a new pay-in-lane system that will be more efficient if the parking fee is a flat dollar rate. In 2016 the PACC will review monthly parking fees to determine if they should be adjusted. In May 2014 the City of Camden has imposed a surcharge tax for all public parking lots and garages in Camden City. PACC has been appointed by the City to collect the surcharge for all the parking lots and garages in Camden

As referenced, at the Hinson Garage, Walter Rand Transportation Center and Lot 45 the PACC has converted the daily parking payment system from a manned cashier booth to an automated, pay-in-lane system. The new system will not rely on a cashier to collect parking fees thereby improving cash control and allowing the PACC to redeploy staff to improve the delivery of parking services.

In an agreement with the Camden Redevelopment Agency, the PACC purchased several parcels of land presently used as parking facilities. The purchase will allow the PACC to have greater control of the properties to enhance parking revenue and to be able to enter into longer term parking and development agreements to enhance revenues.

For year 2016 the PACC, plans to purchase and install Kiosk Parking Meters in areas of the City. These areas are already zoned for metered parking. All State of New Jersey parking contracts have been reduced in prior years. There has been no rate increases for State employee parking since 2006.

Employee State health & pension benefits continue to increase in 2016 along with other fringe benefits. Union employee contracts were renegotiated in 2011, which resulted in an approximate increase of 2%.

The Camden Waterfront continues to thrive due to the Susquehanna Bank Center that brings concerts to the City. In addition, the Adventure Aquarium continues to attract visitors from all over the State and beyond. Minor League baseball continues to attract old and new visitors to the Waterfront. As stated in the prior year budget message, the Battleship USS New Jersey continues to draw visitors in the spring and summer months. Overnight encampments are held on the ship.

There may be a need for additional parking structures in the area, as redevelopment is contemplated in both the waterfront and downtown districts of the City. Rutgers, University, Rowan University and Cooper Hospital continue to expand and a charter school is also being planned for the Waterfront/Downtown area.

In 2014 the PACC expanded the Pay-By-Cell Meter payment system to the entire city. The new payment technology has been well accepted and the PACC is experiencing a modest increase in on-street parking meter revenue in 2016.

We will continue to be a vital part of the City of Camden's rebirth, insofar as meeting the parking demands from new development.

The Parking Authority of the City of Camden will utilize Unrestricted Net Position in to make a contribution to the City of Camden and contribute to the cost of new garage.

The Parking Authority of the City of Camden has no Accumulated Deficit in the proposed 2016 Budget.

2016 AUTHORITY BUDGET MESSAGE & ANALYSIS

The Parking Authority of the City of Camden

AUTHORITY BUDGET

FISCAL YEAR: FROM: January 01, 2016 TO: December 31, 2016

Answer all questions below. Attach additional pages and schedules as needed.

1. Complete a brief statement on the 2016 proposed Annual Budget and make comparison to the 2014 adopted budget for each operation. Explain any variances over +/-10% for each line item by operation. Explanations of variances should include a description of the reason for the increase/decrease in the budgeted line item, not just an indication of the amount and percent of the change. Attach any supporting documentation that will help to explain the reason for the increase/decrease in the budgeted line item. For example, if anticipated service charges have increased 15% due to an increase in rates, provide a copy of the resolution authorizing the rate increase.

Please See The Attached Variance

2. Complete a brief statement on the impact the proposed Annual Budget will have on Anticipated Revenues, especially service charges and on the general purpose/component unit financial statements. Explain significant increases or decreases, if any. An increase or decrease is considered significant if it is over +/-10% from the current year adopted budget.

Not Applicable

3. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital Budget/Program.

The City of Camden is experiencing an economic boon. The unemployment rate is currently down to 11%; it was 19% back in 2010. All of the major redevelopment happening in the City has caused a need for the Authority to build a garage. The Authority is currently preparing to finance a new 1,300 space garage.

4. Describe the reasons for utilizing Unrestricted Net Position in the proposed Annual Budget, i.e. rate stabilization, debt service reduction, to balance the budget, etc. If the Authority's budget anticipates a use of Unrestricted Net Position, this question must be answered.

Unrestricted net position is being utilized in anticipation of building a new garage.

5. Identify any sources of funds transferred to the County/Municipality as a budget subsidy or a shared service and explain the reason for the transfer (i.e.: to balance the County/Municipality budget, etc.).

To Balance Municipal Budget

6. The proposed budget must not reflect an anticipated deficit from 2016 operations. If there exists an accumulated deficit from prior years' budgets (and funding is included in the proposed budget as a result of a prior deficit) explain the funding plan to eliminate said deficit (N.J.S.A. 40A:5A-12). If the Authority has a net deficit reported in its most recent audit, it must provide a deficit reduction plan in response to this question.

Not Applicable

7. Attach a schedule of the Authority's existing rate structure (connection fees, parking fees, service charges, etc.) and a schedule of the proposed rate structure for the upcoming fiscal year. Explain any proposed changes in the rate structure and attach the resolution approving the change in the rate structure, if applicable.

Please See The Attached Rate Sheet

8. Attach a copy of the Authority's most recent Annual Operating Data submission to the Municipal Securities Rulemaking Board's Electronic Municipal Marketplace Access (EMMA) under the Authority's Continuing Disclosure Agreements for any debt issuances outstanding. Examples of Annual Operating Data may include sewer and water billings; parking rents and collections; number of customers; number of available parking spaces; etc. See Local Finance Notice 2014-9 for more information.

Not Applicable

Explanations of Variances Over +/- 10 %
2016 Budget Summary - Budget Message and Analysis
The Parking Authority of the City of Camden

Budget Page	Item Type	Item Description	% Increase/Decrease (All Operations)	Explanation
F-1	Grand Total	Total Cost of Providing Service	-11.5%	Decrease due to letting our contracted labor work more with our staff in 2016
F-1	Grand Total	Anticipated Surplus (Deficit)	175.0%	Increase due to 1.9% increase in total anticipated revenues, as well as a 6.0% decrease in total anticipated appropriations.
F-4	Line Item	Fringe Benefits	17.6%	Increase due to the anticipation of filling vacant positions, as the Authority was understaffed in 2015.
F-4	Total	Total Admin. - Personnel	10.7%	Total increase reflects increases in Salaries & Fringe explanations mentioned above.
F-4	Line Item	Utilities	-17.1%	Decrease due to lower energy costs, implementation of more energy efficient lighting, and reduced fuel costs.
F-4	Line Item	Salary & Wages	14.6%	Increase due to the anticipation of filling vacant positions, as the Authority was understaffed in 2015.
F-4	Line Item	Fringe Benefits	22.3%	Increase due to healthcare and pension obligation costs related to the anticipated staff increase.
F-4	Total	Total COPS - Personnel	17.6%	Total increase reflects increases in Salaries & Fringe explanations mentioned above.
F-4	Total	Total COPS - Other	-45.2%	Decrease due to 2015 adopted budget, which overestimated the number of special events. 2016 proposed budget projects a more accurate estimation of events.

**PARKING AUTHORITY CITY OF CAMDEN
MAY . 2016 -MONTHLY PARKING BILLING**

		Rate per Parkers		#of Parkers	Total	7% surcharge 2220	Rate per Month
<u>LOT 553-TRANSPORTATION TERMINAL</u>							
CCBCC	BD. OF SOCIAL SERVICES	\$ 85.00	7%	122	\$ 10,370.00	\$ 725.90	\$ 11,095.90
DCA	COM. AFFAIRS/ HOUSING SERVICES	\$ 95.00	7%	15	\$ 1,425.00	\$ 99.75	\$ 1,524.75
CORIEL	CORIEL INSTITUTE	\$ 85.00	7%	24	\$ 2,040.00	\$ 142.80	\$ 2,182.80
DYFS	DYFS/ STATE CAR OVERNIGHT	\$ 125.00	7%	92	\$ 11,500.00	\$ 805.00	\$ 12,305.00
DYFS	DYFS/ STAFF-NORTH	\$ 90.00	7%	68	\$ 6,120.00	\$ 428.40	\$ 6,548.40
	DYFS/ STAFF-CENTRAL	\$ 90.00	7%	73	\$ 6,570.00	\$ 459.90	\$ 7,029.90
JISP	JUDICIARY/ JISP	\$ 90.00	7%	6	\$ 540.00	\$ 37.80	\$ 577.80
PROP	ISP/ LEASING	\$ 90.00	7%	7	\$ 630.00	\$ 44.10	\$ 674.10
DPA	PUBLIC DEFENDER	\$ 95.00	7%	24	\$ 2,280.00	\$ 159.60	\$ 2,439.60
DPA	PUBLIC DEFENDER STATE CARS	\$ 130.00	7%	1	\$ 130.00	\$ 9.10	\$ 139.10
CCOS	SHERIFF'S DEPARTMENT	\$ 80.00	7%	4	\$ 320.00	\$ 22.40	\$ 342.40
JJC	PAROLE/ AFTERCARE SERVICES	\$ 80.00	7%	7	\$ 560.00	\$ 39.20	\$ 599.20
<u>LOT 550- FEDERAL & HUDSON</u>							
CCBSS	BD. OF SOCIAL SERVICES	\$ 85.00	7%	22	\$ 1,870.00	\$ 130.90	\$ 2,000.90
L&PS	LAW & PUBLIC SAFETY	\$ 75.00	7%	4	\$ 300.00	\$ 21.00	\$ 321.00
<u>LOT 511- DELAWARE & COOPER STREETS</u>							
RUTGER2	RUTGERS UNIVERSITY	\$ 17,500.00		Lot Rental	\$ -	\$ -	\$ 17,500.00
<u>LOT 547 3RD & FEDERAL STREETS</u>							
CCCF	CAMDEN COUNTY CORRECTIONAL	\$ -	No Charge	17	\$ -	\$ -	\$ -
CCCF	CAMDEN COUNTY CORRECTIONAL	\$ 50.00	7%	40	\$ 2,000.00	\$ 140.00	\$ 2,140.00
PBA	P.B.A. LOCAL 351	\$ 50.00	7%	282	\$ 14,100.00	\$ 987.00	\$ 15,087.00
<u>LOT 506-3RD & MICKLE BLVD</u>							
JUROR	OFFICE OF COUNTY ADJUSTER	\$ 55.00	7%	225	\$ 8,550.00	\$ 598.50	\$ 9,148.50
JUROR-2	(40 Officers on lot 7 per Chris Orlando)	\$ 55.00	7%	40	\$ 2,200.00	\$ 154.00	\$ 2,354.00

STREET METERS

PROS	OFFICE OF THE PROSECUTOR ARCH	\$ 65.00	7%	22	\$ 1,430.00	\$ 100.10	\$ 1,530.10
CAMCARE	CAMCARE GATEWAY HEALTH SERVICES	\$ 65.00	7%	4	\$ 260.00	\$ 18.20	\$ 278.20

LOT 509

DRANOFF	DRANOFF PROPERTIES	\$ 250.00	7%	92	\$ 1,104.00	\$ 77.28	\$ 1,181.28
---------	--------------------	----------------------	----	----	-------------	----------	-------------

LOT 503- WATERFRONT GARAGE

AQUA	ADVENTURE AQUARIUM	\$ 40.00	7%	143	\$ 5,720.00	\$ 400.40	\$ 6,120.40
	access cards	\$ 20.00		10	\$ 200.00	\$ -	\$ 200.00

NIEA	NJ EDUCATION ASSOCIATION	\$ 90.00	7%	3	\$ 270.00	\$ 18.90	\$ 288.90
------	--------------------------	----------	----	---	-----------	----------	-----------

ARAMARK	ARAMARK- ADVENT AQUAR	\$ 65.00	7%	14	\$ 910.00	\$ 63.70	\$ 973.70
---------	-----------------------	---------------------	----	----	-----------	----------	-----------

GARDENCLUB	CAMDEN CHILDREN GARDEN	\$ 25.00	7%	20	\$ 500.00	\$ 35.00	\$ 535.00
------------	------------------------	---------------------	----	----	-----------	----------	-----------

IMAGINE	IMAGINE OUTDOOR ADVERTISING LLC	\$ 1,000.00 per month			\$ -	\$ -	\$ 1,000.00
	Jan-16						

COCF	ENFORCEMENT DEPT REVENUE FROM TICKET WRITERS- for						\$ 1,000.00
------	---	--	--	--	--	--	------------------------

COOPER13	COOPER HOSPITAL	\$ 50.00	7%	600	\$ 30,000.00	\$ 2,100.00	\$ 32,100.00
----------	-----------------	---------------------	----	-----	--------------	-------------	--------------

ACADEMY	ACADEMY FOR AQUATIC SERVICES	\$ 40.00	7%	13	\$ 520.00	\$ 36.40	\$ 556.40
							\$ -

CFDA	COOPER FERRY DEVELOPMENT	\$ 35.00	7%	0	\$ -	\$ -	\$ -
					\$ -	\$ -	\$ -

AQUA	BUS CONTRACT- contractual bus agreement (3 per bus), Aquar parked ?? For the M				\$ -	\$ -	\$ -
					\$ -	\$ -	\$ -

LOCKHEED	NEW (LOT 13)	\$ 75.00	7%	200	\$ 15,000.00	\$ 1,050.00	\$ 16,050.00
	Lockheed Martin Corporation						

RUTG		\$ 40.00		19	\$ 760.00	\$ -	\$ 760.00
	Beverly Wilson 225-6137 Lot 12						

CFG Health Services	(Lot 48)	\$ 85.00	7%	31	\$ 2,635.00	\$ 184.45	\$ 2,819.45
	(Lot 47)	\$ 85.00	7%	1	\$ 85.00	\$ 5.95	\$ 90.95

Project HOPE		\$ 50.00	7%	15	\$ 750.00	\$ 52.50	\$ 802.50
	519-525 West Street, Camden NJ						

Paid for the year 2016

CAM WOMAN CENTER		\$ 750.00	7%	11	\$ 550.00	\$ 38.50	\$ 7,062.00
------------------	--	----------------------	----	----	-----------	----------	-------------

OXFORD	OXFORD ENGINEERING	\$ 125.00	7%	7	\$ 875.00	\$ 61.25	\$ 936.25
--------	--------------------	----------------------	----	---	-----------	----------	-----------

DRPA	Delaware River Port Authority	\$ 85.00	7%	4	\$ 340.00	\$ 23.80	\$ 363.80 PD
------	-------------------------------	----------	----	---	-----------	----------	--------------

SOUTH JERSEY EYE CENTER		\$ 50.00		3	\$ 150.00	\$ 10.50	\$ 160.50
	Individual parkers (window)						

CAMDEN DAY NURSERY- PARK 327 STEVENS STREET		\$ 50.00 per person		5	\$ 250.00	\$ 17.50	\$ 267.50
	Individual parkers (window)						
	Janice 365-2200/ just pay per month						

AUTHORITY CONTACT INFORMATION 2016

Please complete the following information regarding this Authority. All information requested below must be completed.

Name of Authority:	The Parking Authority of the City of Camden		
Address:	10 Delaware Avenue		
City, State, Zip:	Camden	NJ	08103
Phone: (ext.)	856-757-9300	Fax:	856-964-9317

Preparer's Name:	Charles Holmes, CPA		
Preparer's Address:	Financial Consultant		
City, State, Zip:	210 Lake Drive East, Suite 100		
Phone: (ext.)	Cherry Hill	NJ	08002
E-mail:	856-320-4662	Fax:	856-812-0177

Chief Executive Officer:	Willie Hunter		
Phone: (ext.)	856-757-9300	Fax:	856-964-9317
E-mail:	whunter@camdenparking.net		

Chief Financial Officer:	VACANT*		
Phone: (ext.)		Fax:	
E-mail:			

Name of Auditor:	Brent Lee		
Name of Firm:	Brent W. Lee & Associates		
Address:	3008 New Albany Road		
City, State, Zip:	Cinnaminson	NJ	08083
Phone: (ext.)	609-456-8804	Fax:	
E-mail:	brentlee1963@yahoo.com		

AUTHORITY INFORMATIONAL QUESTIONNAIRE

The Parking Authority of the City of Camden

FISCAL YEAR: FROM: January 01, 2016 TO: December 31, 2016

Answer all questions below completely and attach additional information as required.

- 1) Provide the number of individuals employed in calendar year 2015 as reported on the Authority's Form W-3, Transmittal of Wage and Tax Statements: 63
- 2) Provide the amount of total salaries and wages for calendar year 2015 as reported on the Authority's Form W-3, Transmittal of Wage and Tax Statements: 63
- 3) Provide the number of regular voting members of the governing body: 5
- 4) Provide the number of alternate voting members of the governing body: N/A
- 5) Did any person listed on Page N-4 have a family or business relationship with any other person listed on Page N-4 during the current fiscal year? NO If "yes," attach a description of the relationship including the names of the individuals involved and their positions at the Authority.
- 6) Did all individuals that were required to file a Financial Disclosure Statement for the current fiscal year because of their relationship with the Authority file the form as required? YES If "no," provide a list of those individuals who failed to file a Financial Disclosure Statement and an explanation as to the reason for their failure to file.
- 7) Does the Authority have any amounts receivable from current or former commissioners, officers, key employees or highest compensated employees? NO If "yes," attach a list of those individuals, their position, the amount receivable, and a description of the amount due to the Authority.
- 8) Was the Authority a party to a business transaction with one of the following parties:
 - a. A current or former commissioner, officer, key employee, or highest compensated employee? NO
 - b. A family member of a current or former commissioner, officer, key employee, or highest compensated employee? NO
 - c. An entity of which a current or former commissioner, officer, key employee, or highest compensated employee (or family member thereof) was an officer or direct or indirect owner? NOIf the answer to any of the above is "yes," attach a description of the transaction including the name of the commissioner, officer, key employee, or highest compensated employee (or family member thereof) of the Authority; the name of the entity and relationship to the individual or family member; the amount paid; and whether the transaction was subject to a competitive bid process.
- 9) Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract? A personal benefit contract is generally any life insurance, annuity, or endowment contract that benefits, directly or indirectly, the transferor, a member of the transferor's family, or any other person designated by the transferor. NO If "yes," attach a description of the arrangement, the premiums paid, and indicate the beneficiary of the contract.
- 10) Explain the Authority's process for determining compensation for all persons listed on Page N-4. Include whether the Authority's process includes any of the following: 1) review and approval by the commissioners or a committee thereof; 2) study or survey of compensation data for comparable positions in similarly sized entities; 3) annual or periodic performance evaluation; 4) independent compensation consultant; and/or 5) written employment contract. *Attach narrative.*
- 11) Did the Authority pay for meals or catering during the current fiscal year? NO If "yes," attach a detailed list of all meals and/or catering invoices for the current fiscal year and provide an explanation for each expenditure listed.
- 12) Did the Authority pay for travel expenses for any employee or individual listed on Page N-4? NO If "yes," attach a detailed list of all travel expenses for the current fiscal year and provide an explanation for each expenditure listed.

AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

The Parking Authority of the City of Camden

FISCAL YEAR: FROM: January 01, 2016 TO: December 31, 2016

- 13) Did the Authority provide any of the following to or for a person listed on Page N-4 or any other employee of the Authority:
- a. First class or charter travel NO
 - b. Travel for companions NO
 - c. Tax indemnification and gross-up payments NO
 - d. Discretionary spending account NO
 - e. Housing allowance or residence for personal use NO
 - f. Payments for business use of personal residence NO
 - g. Vehicle/auto allowance or vehicle for personal use NO
 - h. Health or social club dues or initiation fees NO
 - i. Personal services (i.e.: maid, chauffeur, chef) NO
- If the answer to any of the above is "yes," attach a description of the transaction including the name and position of the individual and the amount expended.*
- 14) Did the Authority follow a written policy regarding payment or reimbursement for expenses incurred by employees and/or commissioners during the course of Authority business and does that policy require substantiation of expenses through receipts or invoices prior to reimbursement? YES *If "no," attach an explanation of the Authority's process for reimbursing employees and commissioners for expenses.*
- 15) Did the Authority make any payments to current or former commissioners or employees for severance or termination? NO *If "yes," attach explanation including amount paid.*
- 16) Did the Authority make any payments to current or former commissioners or employees that were contingent upon the performance of the Authority or that were considered discretionary bonuses? NO *If "yes," attach explanation including amount paid.*
- 17) Did the Authority comply with its Continuing Disclosure Agreements for all debt issuances outstanding by submitting its audited annual financial statements, annual operating data, and notice of material events to the Municipal Securities Rulemaking Board's Electronic Municipal Marketplace Access (EMMA) as required? N/A *If "no," attach a description of the Authority's plan to ensure compliance with its Continuing Disclosure Agreements in the future.*
- 18) Did the Authority receive any notices from the Department of Environmental Protection or any other entity regarding maintenance or repairs required to the Authority's systems to bring them into compliance with current regulations and standards that it has not yet taken action to remediate? NO *If "yes," attach explanation as to why the Authority has not yet undertaken the required maintenance or repairs and describe the Authority's plan to address the conditions identified.*
- 19) Did the Authority receive any notices of fines or assessments from the Department of Environmental Protection or any other entity due to noncompliance with current regulations (i.e.: sewer overflow, etc.)? NO *If "yes," attach a description of the event or condition that resulted in the fine or assessment and indicate the amount of the fine or assessment.*

**AUTHORITY SCHEDULE OF COMMISSIONERS, OFFICERS, KEY EMPLOYEES,
HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS**

The Parking Authority of the City of Camden

FISCAL YEAR: FROM: January 01, 2016 TO: December 31, 2016

Complete the attached table for all persons required to be listed per #1-4 below.

- 1) List all of the Authority's current commissioners and officers and amount of compensation from the Authority and any other public entities as defined below. Enter zero if no compensation was paid.
- 2) List all of the Authority's key employees and highest compensated employees other than a commissioner or officer as defined below and amount of compensation from the Authority and any other public entities.
- 3) List all of the Authority's former officers, key employees and highest compensated employees who received more than \$100,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.
- 4) List all of the Authority's former commissioners who received more than \$10,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.

Commissioner: A member of the governing body of the authority with voting rights. Include alternates for purposes of this schedule.

Officer: A person elected or appointed to manage the authority's daily operations at any time during the year, such as the chairperson, vice-chairperson, secretary, or treasurer. For the purposes of this schedule, treat the authority's top management official and top financial official as officers. A member of the governing body may be both a commissioner and an officer for the purposes of this schedule.

Key employee: An employee or independent contractor of the authority (other than a commissioner or officer) who meets both of the following criteria:

- a) The individual received reportable compensation from the authority and all related entities in excess of \$150,000 for the most recent fiscal year completed; and
- b) The individual has responsibilities or influence over the authority as a whole or has power to control or determine 10% or more of the authority's capital expenditures or operating budget.

Highest compensated employee: One of the five highest compensated employees or independent contractors of the authority other than current commissioners, officers, or key employees whose aggregate reportable compensation from the authority and related entities is greater than \$100,000 for the most recent fiscal year completed.

Compensation: All forms of cash and non-cash payments or benefits provided in exchange for services, including salaries and wages, bonuses, severance payments, deferred payments, retirement benefits, fringe benefits, and other financial arrangements or transactions such as personal vehicles, meals, housing, personal and family education benefits, below-market loans, payment of personal or family travel, entertainment, and personal use of the Authority's property. Compensation includes payments and other benefits provided to both employees and independent contractors in exchange for services.

Reportable compensation: The aggregate compensation that is reported (or is required to be reported) on Form W-2, box 1 or 5, whichever amount is greater, and/or Form 1099-MISC, box 7, for the most recent calendar year ended 60 days before the start of the proposed budget year. For example, for fiscal years ending December 31, 2016, the calendar year 2014 W-2 and 1099 should be used (60 days prior to start of budget year is November 1, 2015, with 2014 being the most recent calendar year ended), and for fiscal years ending June 30, 2017, the calendar year 2015 W-2 and 1099 should be used (60 days prior to start of budget year is May 1, 2016, with 2015 being the most recent calendar year ended).

Other Public Entity: Any municipality, county, local authority, fire district, or other government unit, regardless of whether it is related in any way to the Authority either by function or by physical location.

Schedule of Health Benefits - Detailed Cost Analysis

The Parking Authority of the City of Camden
 For the Period January 1, 2016 to December 31, 2016

	# of Covered Members (Medical & Rx)	Annual Cost Estimate per Employee		# of Covered Members (Medical & Rx)	Annual Cost per Employee	Total Current Year Cost	% Increase (Decrease)
		Proposed Budget	Estimate				
Active Employees - Health Benefits - Annual Cost							
Single Coverage	14	\$ 15,173	\$ 212,422	13	\$ 14,864	\$ 193,232	\$ 19,190 9.9%
Parent & Child	2	5,901	11,802	2	2,654	5,308	6,494 122.3%
Employee & Spouse (or Partner)	2	3,372	6,744	2	3,498	6,996	(252) -3.6%
Family	10	17,046	170,460	7	15,647	109,529	60,931 55.6%
Employee Cost Sharing Contribution (enter as negative -)			(36,663)				(36,663) #DIV/0!
Subtotal	28		364,765	24		315,065	49,700 15.8%
Commissioners - Health Benefits - Annual Cost							
Single Coverage							#DIV/0!
Parent & Child							#DIV/0!
Employee & Spouse (or Partner)							#DIV/0!
Family							#DIV/0!
Employee Cost Sharing Contribution (enter as negative -)							#DIV/0!
Subtotal	0			0			#DIV/0!
Retirees - Health Benefits - Annual Cost							
Single Coverage	5	12,712	63,560	4	12,712	50,848	12,712 25.0%
Parent & Child	1	25,712	25,712	1	25,712	25,712	- 0.0%
Employee & Spouse (or Partner)	1	18,938	18,938	1	18,938	18,938	- 0.0%
Family	1	27,717	27,717	1	27,717	27,717	- 0.0%
Employee Cost Sharing Contribution (enter as negative -)							#DIV/0!
Subtotal	8		135,927	7		123,215	12,712 10.3%
GRAND TOTAL	36		\$ 500,692	31		\$ 438,280	\$ 62,412 14.2%

Is medical coverage provided by the SHBP (Yes or No)?
 Is prescription drug coverage provided by the SHBP (Yes or No)?

Yes
 Yes

**CAMDEN PARKING AUTHORITY CITY OF CAMDEN
10 DELAWARE AVE. CAMDEN NJ 08103**

ENDING DECEMBER - 2014 COMPENSATING BALANCE

<u>ADMINISTRATION</u>	<u>Total Days</u>	<u>Total Dollar Value</u>
Dixon Cheryl Y.	24	\$ 548.64
Irrgang Lana T.	64.75	\$ 1,568.25
Kemp Ethel	24	\$ 447.60
Milan Debbie	8.25	\$ 184.88
Hunter, Willie	315	\$ 13,630.05
Mercado Herman	26.58	\$ 654.93
Edwards, Mervyn	40	\$ 554.40
Belfiore Joseph	23	\$ 471.27
Duffy Michael	282.25	\$ 5,111.55
Tatem, Jr. Joseph	59.75	\$ 1,246.98
Carter, Herbert	56	\$ 776.16
Hoke Theresa	8	\$ 108.08
Watkins Antoinette	32	\$ 837.44
Bell Deborah	172.35	\$ 3,247.07
Fontanez Joaquin	9	\$ 251.46
Hill Lois	16.5	\$ 234.80
Sanchez Mildred	14.75	\$ 209.89
Taylor Basilisa	34.75	\$ 494.49
Taylor Michael	8.5	\$ 244.55
Buckingham Glenn	70.25	\$ 949.08
Bowers Sharonda	16	\$ 216.16
Damon Shakera	9	\$ 121.59
Dunlap, Eric	64.5	\$ 870.75
Mickens Charles	146.83	\$ 1,983.67
Jackson Denise	51.04	\$ 1,077.96
Brown, Charisse	32	\$ 675.84
Perez Yolanda	12	\$ 162.12
Singleton Cassandra	8.5	\$ 114.84
Smith, Barry	55.5	\$ 749.25
GRAND TOTAL	\$ 70.21	\$ 37,743.75

2016 AUTHORITY BUDGET

Financial Schedules Section

2016 Budget Summary

The Parking Authority of the City of Camden
 For the Period January 1, 2016 to December 31, 2016

	Proposed Budget		Adopted Budget		\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adopted
	Parking	Total All Operations	Total All Operations	All Operations		
REVENUES						
Total Operating Revenues	\$ 4,887,260	\$ -	\$ 4,887,260	\$ 4,797,827	\$ 89,433	1.9%
Total Non-Operating Revenues	56,632	-	56,632	54,669	1,963	3.6%
Total Anticipated Revenues	4,943,892	-	4,943,892	4,852,496	91,396	1.9%
APPROPRIATIONS						
Total Administration	1,685,030	-	1,685,030	1,641,135	43,895	2.7%
Total Cost of Providing Services	2,645,460	-	2,645,460	2,988,930	(342,870)	-11.5%
Total Principal Payments on Debt Service in Lieu of Depreciation	120,000	-	120,000	-	120,000	#DIV/0!
Total Operating Appropriations	4,450,490	-	4,450,490	4,629,465	(178,975)	-3.9%
Total Interest Payments on Debt	-	-	-	-	-	#DIV/0!
Total Other Non-Operating Appropriations	216,525	-	216,525	231,478	(14,953)	-6.5%
Total Non-Operating Appropriations	216,525	-	216,525	231,478	(14,953)	-6.5%
Accumulated Deficit	-	-	-	-	-	#DIV/0!
Total Appropriations and Accumulated Deficit	4,667,015	-	4,667,015	4,860,943	(193,928)	-4.0%
Less: Total Unrestricted Net Position Utilized	216,525	-	216,525	231,478	(14,953)	-6.5%
Net Total Appropriations	4,450,490	-	4,450,490	4,629,465	(178,975)	-3.9%
ANTICIPATED SURPLUS (DEFICIT)	\$ 493,402	\$ -	\$ 493,402	\$ 223,031	\$ 270,371	121.2%

2016 Revenue Schedule

The Parking Authority of the City of Camden
For the Period January 1, 2016 to December 31, 2016

	Proposed Budget		Adopted Budget		\$ Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adopted
	Parking	Total All Operations	Total All Operations	All Operations		
OPERATING REVENUES						
<i>Service Charges</i>						
Residential		\$ -	\$ -	\$ -		#DIV/0!
Business/Commercial		-	-	-		#DIV/0!
Industrial		-	-	-		#DIV/0!
Intergovernmental		-	-	-		#DIV/0!
Other		-	-	-		#DIV/0!
Total Service Charges		-	-	-		#DIV/0!
<i>Connection Fees</i>						
Residential		-	-	-		#DIV/0!
Business/Commercial		-	-	-		#DIV/0!
Industrial		-	-	-		#DIV/0!
Intergovernmental		-	-	-		#DIV/0!
Other		-	-	-		#DIV/0!
Total Connection Fees		-	-	-		#DIV/0!
<i>Parking Fees</i>						
Meters	990,260	990,260	952,766	37,494		3.9%
Permits	1,583,958	1,583,958	1,580,246	3,712		0.2%
Fines/Penalties	160,310	160,310	159,145	1,165		0.7%
Other	2,152,732	2,152,732	2,105,670	47,062		2.2%
Total Parking Fees	4,887,260	4,887,260	4,797,827	89,433		1.9%
<i>Other Operating Revenues (List)</i>						
						#DIV/0!
						#DIV/0!
						#DIV/0!
						#DIV/0!
Total Other Revenue						#DIV/0!
Total Operating Revenues	4,887,260	4,887,260	4,797,827	89,433		1.9%
NON-OPERATING REVENUES						
<i>Grants & Entitlements (List)</i>						
						#DIV/0!
						#DIV/0!
						#DIV/0!
						#DIV/0!
Total Grants & Entitlements						#DIV/0!
<i>Local Subsidies & Donations (List)</i>						
						#DIV/0!
						#DIV/0!
						#DIV/0!
						#DIV/0!
Total Local Subsidies & Donations						#DIV/0!
<i>Interest on Investments & Deposits</i>						
Investments	9,851	9,851	9,304	547		5.9%
Security Deposits		-	-	-		#DIV/0!
Penalties		-	-	-		#DIV/0!
Other Investments		-	-	-		#DIV/0!
Total Interest	9,851	9,851	9,304	547		5.9%
<i>Other Non-Operating Revenues (List)</i>						
Other Non-Operating Revenues	46,781	46,781	45,365	1,416		3.1%
						#DIV/0!
						#DIV/0!
Other Non-Operating Revenues	46,781	46,781	45,365	1,416		3.1%
Total Non-Operating Revenues	56,632	56,632	54,669	1,963		3.6%
TOTAL ANTICIPATED REVENUES	\$4,943,892	\$4,943,892	\$4,852,496	\$91,396		1.9%

2015 Adopted Revenue Schedule

The Parking Authority of the City of Camden

	<i>Adopted Budget</i>						Total All Operations
	Parking						
OPERATING REVENUES							
<i>Service Charges</i>							
Residential							\$ -
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Service Charges	-	-	-	-	-	-	-
<i>Connection Fees</i>							
Residential							-
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Connection Fees	-	-	-	-	-	-	-
<i>Parking Fees</i>							
Meters	952,766						952,766
Permits	1,580,246						1,580,246
Fines/Penalties	159,145						159,145
Other	2,105,670						2,105,670
Total Parking Fees	4,797,827	-	-	-	-	-	4,797,827
<i>Other Operating Revenues (List)</i>							
							-
							-
							-
Total Other Revenue	-	-	-	-	-	-	-
Total Operating Revenues	4,797,827	-	-	-	-	-	4,797,827
NON-OPERATING REVENUES							
<i>Grants & Entitlements (List)</i>							
							-
							-
							-
Total Grants & Entitlements	-	-	-	-	-	-	-
<i>Local Subsidies & Donations (List)</i>							
							-
							-
							-
Total Local Subsidies & Donations	-	-	-	-	-	-	-
<i>Interest on Investments & Deposits</i>							
Investments	9,304						9,304
Security Deposits							-
Penalties							-
Other Investments							-
Total Interest	9,304	-	-	-	-	-	9,304
<i>Other Non-Operating Revenues (List)</i>							
Other Non-Operating Revenues	45,365						45,365
							-
							-
Other Non-Operating Revenues	45,365	-	-	-	-	-	45,365
Total Non-Operating Revenues	54,669	-	-	-	-	-	54,669
TOTAL ANTICIPATED REVENUES	\$ 4,852,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,852,496

2016 Appropriations Schedule

The Parking Authority of the City of Camden
For the Period January 1, 2015 to December 31, 2016

	Proposed Budget				Adopted Budget		\$ Increase (Decrease)	% Increase (Decrease)	
					Total All		Proposed vs. Adopted	Proposed vs. Adopted	
	Parking				Operations	Operations	All Operations	All Operations	
OPERATING APPROPRIATIONS									
<i>Administration - Personnel</i>									
Salary & Wages	\$ 435,781				\$ 435,781	\$ 406,462	\$ 29,319	7.2%	
Fringe Benefits	242,917				242,917	206,543	36,374	17.6%	
Total Administration - Personnel	678,698				678,698	613,005	65,693	10.7%	
<i>Administration - Other (List)</i>									
Administration Cost \ Support	308,029				308,029	301,898	6,131	2.0%	
Utilities	78,242				78,242	94,363	(16,121)	-17.1%	
Professional Services	420,207				420,207	442,601	(22,394)	-5.1%	
Insurance	199,854				199,854	189,268	10,586	5.6%	
Miscellaneous Administration*					-	-	-	#DIV/0!	
Total Administration - Other	1,006,332				1,006,332	1,028,130	(21,798)	-2.1%	
Total Administration	1,685,030				1,685,030	1,641,135	43,895	2.7%	
<i>Cost of Providing Services - Personnel</i>									
Salary & Wages	1,113,739				1,113,739	972,234	141,505	14.6%	
Fringe Benefits	773,394				773,394	632,348	141,046	22.3%	
Total COPS - Personnel	1,887,133				1,887,133	1,604,582	282,551	17.6%	
<i>Cost of Providing Services - Other (List)</i>									
Other COPS Expense	758,327				758,327	1,383,748	(625,421)	-45.2%	
					-	-	-	#DIV/0!	
					-	-	-	#DIV/0!	
					-	-	-	#DIV/0!	
					-	-	-	#DIV/0!	
Miscellaneous COPS*					-	-	-	#DIV/0!	
Total COPS - Other	758,327				758,327	1,383,748	(625,421)	-45.2%	
Total Cost of Providing Services	2,645,460				2,645,460	2,988,330	(342,870)	-11.5%	
<i>Total Principal Payments on Debt Service in Lieu of Depreciation</i>									
	120,000				120,000	-	120,000	#DIV/0!	
Total Operating Appropriations	4,450,490				4,450,490	4,629,465	(178,975)	-3.9%	
NON-OPERATING APPROPRIATIONS									
Total Interest Payments on Debt	-				-	-	-	#DIV/0!	
Operations & Maintenance Reserve	-				-	-	-	#DIV/0!	
Renewal & Replacement Reserve	-				-	-	-	#DIV/0!	
Municipality/County Appropriation	216,525				216,525	231,478	(14,953)	-6.5%	
Other Reserves	-				-	-	-	#DIV/0!	
Total Non-Operating Appropriations	216,525				216,525	231,478	(14,953)	-6.5%	
TOTAL APPROPRIATIONS	4,667,015				4,667,015	4,860,943	(193,928)	-4.0%	
ACCUMULATED DEFICIT									
	-				-	-	-	#DIV/0!	
TOTAL APPROPRIATIONS & ACCUMULATED DEFICIT	4,667,015				4,667,015	4,860,943	(193,928)	-4.0%	
UNRESTRICTED NET POSITION UTILIZED									
Municipality/County Appropriation	216,525				216,525	231,478	(14,953)	-6.5%	
Other	-				-	-	-	#DIV/0!	
Total Unrestricted Net Position Utilized	216,525				216,525	231,478	(14,953)	-6.5%	
TOTAL NET APPROPRIATIONS	\$ 4,450,490	\$ -	\$ -	\$ -	\$ -	\$ 4,450,490	\$ 4,629,465	\$ (178,975)	-3.9%

* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 222,524.50 \$ - \$ - \$ - \$ - \$ - \$ - \$ 222,524.50

2015 Adopted Appropriations Schedule

The Parking Authority of the City of Camden

	<i>Adopted Budget</i>						Total All
	Parking						Operations
OPERATING APPROPRIATIONS							
<i>Administration - Personnel</i>							
Salary & Wages	\$ 406,462						\$ 406,462
Fringe Benefits	206,543						206,543
Total Administration - Personnel	613,005	-	-	-	-	-	613,005
<i>Administration - Other (List)</i>							
Administration Cost \ Support	301,898						301,898
Utilities	94,363						94,363
Professional Services	442,601						442,601
Insurance	189,268						189,268
Miscellaneous Administration*							-
Total Administration - Other	1,028,130	-	-	-	-	-	1,028,130
Total Administration	1,641,135	-	-	-	-	-	1,641,135
<i>Cost of Providing Services - Personnel</i>							
Salary & Wages	972,234						972,234
Fringe Benefits	632,348						632,348
Total COPS - Personnel	1,604,582	-	-	-	-	-	1,604,582
<i>Cost of Providing Services - Other (List)</i>							
Other COPS Expense	1,383,748						1,383,748
							-
							-
							-
Miscellaneous COPS*							-
Total COPS - Other	1,383,748	-	-	-	-	-	1,383,748
Total Cost of Providing Services	2,988,330	-	-	-	-	-	2,988,330
Total Principal Payments on Debt Service in Lieu of Depreciation							
	-	-	-	-	-	-	-
Total Operating Appropriations	4,629,465	-	-	-	-	-	4,629,465
NON-OPERATING APPROPRIATIONS							
Total Interest Payments on Debt	-	-	-	-	-	-	-
Operations & Maintenance Reserve							-
Renewal & Replacement Reserve							-
Municipality/County Appropriation	231,478						231,478
Other Reserves							-
Total Non-Operating Appropriations	231,478	-	-	-	-	-	231,478
TOTAL APPROPRIATIONS	4,860,943	-	-	-	-	-	4,860,943
ACCUMULATED DEFICIT							
							-
TOTAL APPROPRIATIONS & ACCUMULATED DEFICIT	4,860,943	-	-	-	-	-	4,860,943
UNRESTRICTED NET POSITION UTILIZED							
Municipality/County Appropriation	231,478	-	-	-	-	-	231,478
Other							-
Total Unrestricted Net Position Utilized	231,478	-	-	-	-	-	231,478
TOTAL NET APPROPRIATIONS	\$ 4,629,465	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,629,465

* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 231,473.25 \$ - \$ - \$ - \$ - \$ - \$ 231,473.25

5 Year Debt Service Schedule - Principal

The Parking Authority of the City of Camden

	Current Year (2015)	Fiscal Year Beginning in					Total Principal Outstanding	
		2016	2017	2018	2019	2020		2021
Parking								
Camden City Redevelopment Agency	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000	
Total Principal	120,000	120,000	120,000	120,000	120,000	120,000	600,000	
Total Principal	-	-	-	-	-	-	-	-
Total Principal	-	-	-	-	-	-	-	-
Total Principal	-	-	-	-	-	-	-	-
Total Principal	-	-	-	-	-	-	-	-
Total Principal	-	-	-	-	-	-	-	-
Total Principal	-	-	-	-	-	-	-	-
TOTAL PRINCIPAL ALL OPERATIONS	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000	

Indicate the Authority's most recent bond rating and the year of the rating by ratings service.

Moody's		Standard & Poors
Fitch		
Bond Rating		
Year of Last Rating		

5 Year Debt Service Schedule - Interest

The Parking Authority of the City of Camden

Fiscal Year Beginning in

	Current Year (2015)	2016	2017	2018	2019	2020	2021	Thereafter	Total Interest Payments Outstanding
<i>Parking</i>									
Camden City Redevelopment Agency			\$ 24,000	\$ 18,000	\$ 12,000	\$ 6,000			\$ 60,000
Total Interest Payments	-	-	24,000	18,000	12,000	6,000			60,000
Total Interest Payments	-	-	-	-	-	-	-	-	-
Total Interest Payments	-	-	-	-	-	-	-	-	-
Total Interest Payments	-	-	-	-	-	-	-	-	-
Total Interest Payments	-	-	-	-	-	-	-	-	-
Total Interest Payments	-	-	-	-	-	-	-	-	-
TOTAL INTEREST ALL OPERATIONS	\$ -	\$ -	\$ 24,000	\$ 18,000	\$ 12,000	\$ 6,000	\$ -	\$ -	\$ 60,000

2016 Net Position Reconciliation

The Parking Authority of the City of Camden
 For the Period January 1, 2016 to December 31, 2016

Proposed Budget

	Parking	Total All Operations
TOTAL NET POSITION BEGINNING OF CURRENT YEAR (1)		
Less: Invested in Capital Assets, Net of Related Debt (1)	\$ 13,782,309	\$ 13,782,309
Less: Restricted for Debt Service Reserve (1)	6,398,389	6,398,389
Less: Other Restricted Net Position (1)	223,121	-
Total Unrestricted Net Position (1)	7,160,799	223,121
Less: Designated for Non-Operating Improvements & Repairs	-	-
Less: Designated for Rate Stabilization	-	-
Less: Other Designated by Resolution	-	-
Plus: Accrued Unfunded Pension Liability (1)	-	-
Plus: Accrued Unfunded Other Post-Employment Benefit Liability (1)	-	-
Plus: Estimated Income (Loss) on Current Year Operations (2)	-	-
Plus: Other Adjustments (attach schedule)	-	-

UNRESTRICTED NET POSITION AVAILABLE FOR USE IN PROPOSED BUDGET

Unrestricted Net Position Utilized to Balance Proposed Budget	7,160,799	-	-	-	7,160,799
Unrestricted Net Position Utilized in Proposed Capital Budget	6,169,715	-	-	-	6,169,715
Appropriation to Municipality/County (3)	216,525	-	-	-	216,525
Total Unrestricted Net Position Utilized in Proposed Budget	6,386,240	-	-	-	6,386,240
PROJECTED UNRESTRICTED UNDESIGNATED NET POSITION AT END OF YEAR (4)	\$ 774,559	\$ -	\$ -	\$ -	\$ 774,559

(1) Total of all operations for this line item must agree to audited financial statements.

(2) Include budgeted and unbudgeted use of unrestricted net position in the current year's operations.

(3) Amount may not exceed 5% of total operating appropriations. See calculation below.

Maximum Allowable Appropriation to Municipality/County \$ 222,525 \$ - \$ - \$ - \$ - \$ 222,525
 (4) If Authority is projecting a deficit for any operation at the end of the budget period, the Authority must attach a statement explaining its plan to reduce the deficit, including the timeline for elimination of the deficit, if not already detailed in the budget narrative section.

2016

The Parking Authority of
the City of Camden

AUTHORITY
CAPITAL
BUDGET/
PROGRAM

2016 CERTIFICATION OF AUTHORITY CAPITAL BUDGET/PROGRAM

The Parking Authority of the City of Camden

FISCAL YEAR: FROM: January 01, 2016 TO: December 31, 2016

It is hereby certified that the Authority Capital Budget/Program annexed hereto is a true copy of the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, by the governing body of the Camden Parking Authority, on the 23rd day of May, 2016.

OR

It is hereby certified that the governing body of the _____ Authority have elected **NOT** to adopt a Capital Budget /Program for the aforesaid fiscal year, pursuant to N.J.A.C. 5:31-2.2 for the following reason(s): _____

Officer's Signature:			
Name:	Willie Hunter		
Title:	Executive Director		
Address:	10 Delaware Avenue Camden, New Jersey 08104		
Phone Number:	856-757-9300	Fax Number:	856-963-9317
E-mail address	whunter@camdenparking.net		

2016 CAPITAL BUDGET/PROGRAM MESSAGE

The Parking Authority of the City of Camden

FISCAL YEAR: FROM: January 01, 2016 TO: December 31, 2016

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program?

N/A

2. Has each capital project/project financing been developed from a specific capital improvement plan or report; does it include full lifecycle costs; and is it consistent with appropriate elements of Master Plans or other plans in the jurisdiction(s) served by the authority?

N/A

3. Has a long-term (10-20 years) infrastructure needs assessment or other capital plan with a horizon beyond six years been prepared?

NO

4. Describe the projected impact of the proposed capital projects, including impact on the schedule of rates, fees, and service charges and the impact on current and future year's schedules.

The projected impact for the construction of the proposed parking garage is difficult to assess at this time because we have not yet secured an agreement of sale on the property for the proposed site. The garage is projected to have in excess of 1,200 parking spaces and the Parking Authority has tentative agreements with Cooper Hospital for 400 spaces and with Rutgers University for 800 spaces during the main college term and at least 300 spaces for the summer. These rentals will generate sufficient revenue to support the needed cash flow for the projected cost of the garage indicated in the Capital Budget for 2016. However, the land acquisition and the delay in construction may have an effect on the eventual cash flow of the property. Parking in the Waterfront area is currently in high demand and it is assumed that whenever construction can be completed, there will be sufficient need for the 1,200+ car capacity to enable the project to provide adequate cash flow to support the projected debt.

5. Please indicate which capital projects/project financings are being undertaken in the Metropolitan or Suburban Planning Areas as defined in the State Development and Redevelopment Plan.

N/A

6. Please indicate which capital projects/project financings are being undertaken within the boundary of a State Planning Commission-designated Center and/or Endorsed Plan and if the project was included in the Plan Implementation Agenda for that Center/Endorsed Plan.

N/A

Add additional sheets if necessary.

2016 Proposed Capital Budget

The Parking Authority of the City of Camden
For the Period January 1, 2016 to December 31, 2016

	Estimated Total Cost	Funding Sources				
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants	Other Sources
<i>Parking</i>						
See Attached Schedule	\$ 38,589,715	\$ 6,169,715		\$ 24,920,000	\$ 3,000,000	\$ 4,500,000
	-					
	-					
	-					
Total	38,589,715	6,169,715	-	24,920,000	3,000,000	4,500,000
	-					
	-					
Total	-	-	-	-	-	-
	-					
	-					
Total	-	-	-	-	-	-
	-					
	-					
Total	-	-	-	-	-	-
	-					
	-					
Total	-	-	-	-	-	-
TOTAL PROPOSED CAPITAL BUDGET	\$ 38,589,715	\$ 6,169,715	\$ -	\$ 24,920,000	\$ 3,000,000	\$ 4,500,000

Enter brief description of up to four projects for each operation above. For operations with more than four budgeted projects, please attach additional schedules. Input total amount of all projects for the operation on single line and enter "See Attached Schedule" instead of project description.

5 Year Capital Improvement Plan

The Parking Authority of the City of Camden

For the Period January 1, 2016 to December 31, 2016

	Estimated Total Cost	<i>Fiscal Year Beginning in</i>						
		Current Year Proposed Budget	2017	2018	2019	2020	2021	
<i>Parking</i>								
See Attached Schedule	\$ 38,589,715	\$ 38,589,715						
	-	-						
	-	-						
Total	38,589,715	38,589,715	-	-	-	-	-	-
\$0	-	-						
\$0	-	-						
	-	-						
Total	-	-	-	-	-	-	-	-
\$0	-	-						
\$0	-	-						
\$0	-	-						
\$0	-	-						
Total	-	-	-	-	-	-	-	-
\$0	-	-						
\$0	-	-						
\$0	-	-						
Total	-	-	-	-	-	-	-	-
\$0	-	-						
\$0	-	-						
\$0	-	-						
Total	-	-	-	-	-	-	-	-
TOTAL	\$ 38,589,715	\$ 38,589,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.

5 Year Capital Improvement Plan Funding Sources

The Parking Authority of the City of Camden

For the Period January 1, 2016 to December 31, 2016

	Estimated Total Cost	Funding Sources				
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants	Other Sources
<i>Parking</i>						
See Attached Schedule	\$ 38,589,715	\$ 6,169,715		\$ 24,920,000	\$ 3,000,000	\$ 4,500,000
	-					
	-					
Total	38,589,715	6,169,715	-	24,920,000	3,000,000	4,500,000
	\$0					
	\$0					
	-					
Total	-	-	-	-	-	-
	\$0					
	\$0					
	\$0					
Total	-	-	-	-	-	-
	\$0					
	\$0					
	\$0					
Total	-	-	-	-	-	-
	\$0					
	\$0					
Total	-	-	-	-	-	-
	\$0					
	\$0					
TOTAL	\$ 38,589,715	\$ 6,169,715	\$ -	\$ 24,920,000	\$ 3,000,000	\$ 4,500,000
Total 5 Year Plan per CB-4	\$ 38,589,715					
Balance check						

- If amount is other than zero, verify that projects listed above match projects listed on CB-4.

Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.

The Parking Authority of the City of Camden

Proposed Capital Budget

For the Period January 1, 2016 to December 31, 2016

	Estimated Total Cost	Funding Sources				
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants	Other Sources
<i>Parking</i>						
Office Furniture / Improvement	\$ 10,000	\$ 10,000				
Vehicles	60,000	60,000				
Tow Trucks	100,000	100,000				
Parking Lot Re-Striping	20,000	20,000				
Lot Improvements	175,000	175,000				
Garage Repairs	25,000	25,000				
Green Machine (Clean Garage)	20,000	20,000				
Surveillance Equipment	25,000	25,000				
Sign / Sign Machine	1,000	1,000				
Meter Housing and Equipment	41,300	41,300				
Garage Construction	37,920,000	5,500,000		24,920,000	3,000,000	4,500,000
Hardware / Software Upgrade	10,000	10,000				
Revenue Control Systems	160,000	160,000				
Inventory Control System	22,415	22,415				
TOTAL PROPOSED CAPITAL BUDGET	\$ 38,589,715	\$ 6,169,715	\$ -	\$ 24,920,000	\$ 3,000,000	\$ 4,500,000