

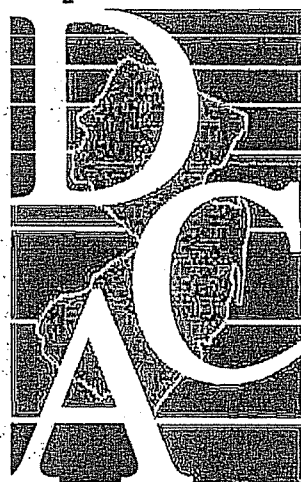
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2012

The Parking Authority of the
City of Camden
Authority Budget

Department Of



Community
Affairs

Division of Local Government Services

2012

The Parking Authority of the City of Camden

AUTHORITY BUDGET

FISCAL YEAR: FROM January 1, 2012 TO December 31, 2012

For Division Use Only

CERTIFICATION OF APPROVED BUDGET

It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S. 40A:5A-11.

*State of New Jersey
Department of Community Affairs
Director of the Division of Local Government Services*

By: _____ Date: _____

CERTIFICATION OF ADOPTED BUDGET

It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.

*State of New Jersey
Department of Community Affairs
Director of the Division of Local Government Services*

By: _____ Date: _____

2012 PREPARER'S CERTIFICATION

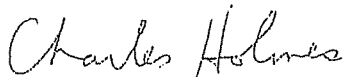
The Parking Authority of the City of Camden

AUTHORITY BUDGET

FISCAL YEAR: FROM January 1, 2012 TO December 31, 2012

It is hereby certified that the Authority Budget, including both the Annual Budget and the Capital Budget/Program annexed hereto, represents the members of the governing body's resolve with respect to statute in that; all estimates of revenue are reasonable, accurate and correctly stated, all items of appropriation are properly set forth and in itemization, form and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertions contained herein are accurate and all Supplemental Schedules required are completed and attached.



(Preparer's signature)

Charles Holmes, CPA

(Print Name)

Financial Consultant

(Title)

44 Euclid Street

(Address)

Woodbury, New Jersey 08096

(City, State, Zip Code)

856-812-0335/___/
(Phone number) (ext)

856-812-0177
(Fax number)

cholmes@holmescpas.com
(Email Address)

2012 APPROVAL CERTIFICATION

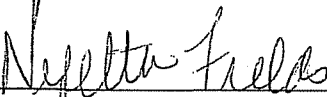
The Parking Authority of the City of Camden

AUTHORITY BUDGET

FISCAL YEAR: FROM January 1, 2012 TO December 31, 2012

It is hereby certified that the Authority Budget, including Supplemental Schedules appended hereto, are a true copy of the Annual Budget and Capital Budget/Program approved by resolution by the governing body of the Camden Parking Authority, at an open public meeting held pursuant to N.J.A.C. 5:31-2.3, on the 17th day of October, 2011.

It is further certified that the recorded vote appearing in the resolution represents a not less than a majority of the full membership of the governing body thereof.


(Secretary's signature)

Nyetta Fields
(Print Name)

Board Secretary
(Title)

10 Delaware Avenue
(Address)

Camden, New Jersey 08103
(City, State, Zip Code)

856-757-9300/____ / 856-963-9317
(Phone number) (ext) (Fax number)

nfields@camdenparking.net
(Email Address)

AUTHORITY INFORMATION SHEET

2012

Please complete the following information regarding this Authority:

Name of Authority:	The Parking Authority of the City of Camden		
Address:	10 Delaware Avenue		
City, State, Zip:	Camden	NJ	08103
Phone: (ext.)	856.757.9300	Fax:	856.964.9317

Preparer's Name:	Charles Holmes, CPA		
Preparer's Address:	44 Euclid Street		
City, State, Zip:	Woodbury	NJ	08096
Phone: (ext.)	856.812.0335	Fax:	856.812.0177

Chief Executive Officer:	VACANT*		
Phone: (ext.)		Fax:	
E-mail:			

Chief Financial Officer:	VACANT*		
Phone: (ext.)		Fax:	
E-mail:			

Name of Auditor:	Brent Lee		
Name of Firm:	John J. Maley, Jr.		
Address:	PO Box 614		
City, State, Zip:	Bordentown	NJ	08505
Phone: (ext.)	609.298.8639	Fax:	609.298.1198
E-mail:			

Membership of Board of Commissioners (Full Name)	Title
Angel L. Alamo	Chairman
Michael B. Jordan	Vice Chairman
Sanders Kendrick, Jr.	Commissioner
Barry Moore	Commissioner
Falio Leyba Martinez	Commissioner

2012 Authority Budget Resolution

The Parking Authority of the City of Camden

FISCAL YEAR: FROM January 1, 2012 TO December 31, 2012

WHEREAS, the Annual Budget and Capital Budget for the Camden Parking Authority for the fiscal year beginning, January 1, 2012 and ending, December 31, 2012 has been presented before the governing body of the Camden Parking Authority at its open public meeting of October 17, 2011; and

WHEREAS, the Annual Budget as introduced reflects Total Revenues of \$ 4,080,635, Total Appropriations, including any Accumulated Deficit if any, of \$ 4,020,040 and Total Unrestricted Net Assets utilized of \$ (60,594); and

WHEREAS, the Capital Budget as introduced reflects Total Capital Appropriations of \$ 3,680,000 and Total Unrestricted Net Assets planned to be utilized as funding thereof, of \$ 3,680,000; and

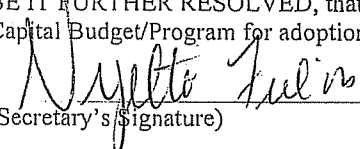
WHEREAS, the schedule of rates, fees and other charges in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses, capital outlays, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

WHEREAS, the Capital Budget/Program, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget, must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Camden Parking Authority, at an open public meeting held on October 17, 2011 that the Annual Budget, including appended Supplemental Schedules, and the Capital Budget/Program of the Camden Parking Authority for the fiscal year beginning, January 1, 2012 and ending, December 31, 2012 is hereby approved; and

BE IT FURTHER RESOLVED, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

BE IT FURTHER RESOLVED, that the governing body of the Camden Parking Authority will consider the Annual Budget and Capital Budget/Program for adoption on December 19, 2011.


(Secretary's Signature)

10/17/2011
(Date)

Governing Body Member:	Recorded Vote	Aye	Nay	Abstain	Absent
Angel L. Alamo	X				
Michael B. Jordan	X				
Sanders Kendrick, Jr.	X				
Barry Moore	X				
Falio Leyba Martinez	X				

5/5
vote @

BUDGET MESSAGE 2012
THE PARKING AUTHORITY OF THE CITY OF CAMDEN
AUTHORITY BUDGET

FISCAL YEAR FROM JANUARY 1, 2012 TO DECEMBER 31, 2012

1. Complete a brief statement on the 2012 proposed annual budget and make comparison to the current year's adopted budget, Explain significant increase or decreases, if any.

The Parking Authority of the City of Camden does not plan to increase daily or monthly parking rates in January 2012. Because the state of the economy has not fully recovered, we have not budgeted daily or monthly revenue increases; however, special event parking due to Waterfront Concerts may increase during the summer of 2012. The Camden Waterfront has a bright future and continues to expand with the construction of a new office building.

In addition, the opening of Cooper Hospital's lot, as well as Camden County College's lot has had a negative impact on revenues. This also figured in our decision not to increase the daily and monthly rates.

We purchased a parcel of land from the Camden Redevelopment Agency for the future construction of the parking garage. The parcel is currently a parking lot that is primarily used by County Correction Officers and Administrative Staff. Funding for the garage is still being negotiated. The Camden County Improvement Authority is currently conducting a parking study to determine the City's real parking needs.

Finally, the Authority would like to purchase more property from the Camden Redevelopment Agency in downtown Camden. We are looking for other parcels that are located near City Hall and a larger parcel for possible use in storing cars if towing resumes.

2. Complete a brief statement on the impact the proposed Annual Budget will have on Anticipated Revenues, especially service charges and on the general purpose/component unit financial statements, Explain Significant increases or decreases, if any.

For the fourth consecutive year, we plan to purchase and install additional parking meters in new areas of the City that are being developed. These areas are already zoned for metered parking. As stated above, no daily or monthly parking fee increase is anticipated. All State of New Jersey parking contracts have been reduced in prior years. There has been no rate increases for State employee parking since 2006.

Employee State health & pension benefits continue to increase in 2012 along with other fringe benefits. Union employee contracts were renegotiated in 2011, which resulted in an approximate increase of 2.5%.

3. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital Budget/Program.

The Camden Waterfront continues to thrive due to the Susquehanna Bank Center that brings concerts to the City. In addition, the Adventure Aquarium continues to attract visitors from all over the State and beyond. Minor League baseball continues to attract old and new visitors to the Waterfront. As stated in the prior year budget message, the Battleship USS New Jersey continues to draw visitors in the spring and summer months. Overnight encampments are held on the ship.

There will be a need for additional parking structures in the area, as a joint venture between Cooper University Hospital and Rowan University started in 2010 for the construction of the new medical school. A charter school is also in the works in the Waterfront/Downtown area.

Affordable senior housing opened in the downtown area along with the sale of market rate housing in the Rutgers area.

Finally, it is believed that the State Court System will expand in the near future.

We will continue to be a vital part of the City of Camden's rebirth, insofar as meeting the parking demands from new development.

4. Describe the reasons for utilizing Unrestricted New Assets in the proposed Annual Budget, i.e. rate stabilization, debt service reduction, to balance the budget, etc.

Unreserved Retained Earnings are being used in the 2012 Budget for the following reason(s): to balance the Annual Budget without user fee increases. The Pension and Health Care expenses along with negotiated increases for union employees will be the main things and using retained earnings in 2012.

5. If the proposed Annual Budget contains an Accumulated Deficit either existing or anticipated, pursuant to N.J.S.A. 40A:5A-12, then an explanation as to reasons for occurrence must be disclosed.

No Accumulated Deficit is proposed for the 2012 Budget year.

2012

AUTHORITY BUDGET

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

---ANTICIPATED REVENUES---

OPERATING REVENUES	CROSS REF.	2012 PROPOSED BUDGET	2011 CURRENT YEAR'S ADOPTED BUDGET
SERVICE CHARGES	* A-1 *	\$0	\$0 *
CONNECTION FEES	* A-2 *	\$0	\$0 *
PARKING FEES	* A-3 *	\$3,475,104	\$4,029,636 *
OTHER OPERATING REVENUES	* A-4 *	\$392,721	\$0 *
TOTAL OPERATING REVENUES	* R-1 *	\$3,867,825	\$4,029,636 *
NON-OPERATING REVENUES	CROSS REF.	\$201,002 2012 PROPOSED BUDGET	2011 CURRENT YEAR'S ADOPTED BUDGET
OPERATING GRANTS & ENTITLEMENTS	* A-5 *	\$0	\$0
LOCAL SUBSIDIES & DONATIONS	* A-6 *	\$0	\$0 *
INTEREST ON INVESTMENTS AND DEPOSITS	* A-7 *	\$203,427	\$198,544 *
OTHER NON-OPERATING REVENUES	* A-8 *	\$9,383	\$4,021 *
TOTAL NON-OPERATING REVENUES	* R-2 *	\$212,810	\$202,565 *
TOTAL ANTICIPATED REVENUES (R-1 + R-2)	* B-1 *	\$4,080,635	\$4,232,201 *

2012

AUTHORITY BUDGET

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

---BUDGETED APPROPRIATIONS---

--OPERATING APPROPRIATIONS--

			2012 PROPOSED BUDGET	2011 CURRENT YEAR'S ADOPTED BUDGET
ADMINISTRATION	CROSS REF.			
SALARY & WAGES	*	*	\$317,228 *	\$561,285 *
FRINGE BENEFITS	*	*	\$167,047 *	\$246,393 *
OTHER EXPENSES	*	*	\$952,355 *	\$707,129 *
TOTAL ADMINISTRATION	*	E-1	\$1,436,629	\$1,514,807 *
			\$201,002	
			2012	2011
			PROPOSED	CURRENT YEAR'S
			BUDGET	ADOPTED
				BUDGET
COST OF PROVIDING SERVICES	CROSS REF.			
SALARY & WAGES	*	*	\$1,002,549 *	\$1,184,056 *
FRINGE BENEFITS	*	*	\$662,564 *	\$713,808 *
OTHER EXPENSES	*	*	\$918,299 *	\$969,168 *
TOTAL COST OF PROVIDING SERVICES	*	E-2	\$2,583,412 *	\$2,867,032 *
TOTAL PRINCIPAL PAYMENTS ON DEBT SERVICE IN LIEU OF DEPRECIATION	*	D-1	\$0	\$0 *
TOTAL OPERATING APPROPRIATIONS (E-1 + E-2 + D-1)	*	B-2	\$4,020,040	\$4,381,839 *

2012

AUTHORITY BUDGET

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

---BUDGETED APPROPRIATIONS---

--NON-OPERATING APPROPRIATIONS--

	CROSS REF.	2012 PROPOSED BUDGET	2011 CURRENT YEAR'S ADOPTED BUDGET
TOTAL INTEREST PAYMENTS ON DEBT	* D-2 *	\$0	\$0
OPERATIONS & MAINTENANCE RESERVE	* *	\$0	\$0
RENEWAL & REPLACEMENT RESERVE(S)	* C-1 *	\$0	\$0
MUNICIPALITY/COUNTY APPROPRIATION	* *	\$0	\$0
OTHER RESERVES	* C-2 *	\$201,002	\$219,092
TOTAL NON-OPERATING APPROPRIATIONS	* B-3 *	\$201,002	\$219,092
ACCUMULATED DEFICIT	* B-4 *	\$0	\$0
TOTAL OPERATING & NON-OPERATING APPROPRIATIONS & ACCUMULATED DEFICIT (B-2 + B-3 + B-4)	* B-5 *	\$4,221,042	\$4,600,931
UNRESTRICTED NET ASSETS UTILIZED:			
MUNICIPALITY/COUNTY APPROPRIATION	* R-3a *	\$201,002	\$219,092
OTHER	* R-3b *	\$149,638	\$149,638
LESS: TOTAL UNRESTRICTED NET ASSETS UTILIZED (R-3a + R-3b)	* R-3 *	\$350,640	\$368,730
NET TOTAL APPROPRIATIONS (B-5 - R-3)	* B-6 *	\$4,080,635	\$4,232,201

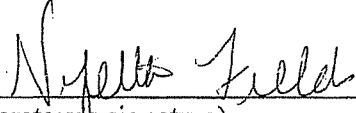
2012 ADOPTION CERTIFICATION

The Parking Authority of the City of Camden

AUTHORITY BUDGET

FISCAL YEAR: FROM January 1, 2012 TO December 31, 2012

It is hereby certified that the Authority Budget and Capital Budget/Program annexed hereto is a true copy of the Budget adopted by the governing body of the Camden Parking Authority, pursuant to N.J.A.C. 5:31-2.3, on the 19th day of December, 2011.


(Secretary's signature)

Nyetta Fields
(Print Name)

Board Secretary
(Title)

10 Delaware Avenue
(Address)

Camden, New Jersey 08103
(City, State, Zip Code)

856.757.9300/____/ 856.964.9317
(Phone number) (ext.) (Fax number)

nfields@camdenparking.net
(Email Address)

2012 ADOPTED BUDGET RESOLUTION

The Parking Authority of the City of Camden

FISCAL YEAR: FROM January 1, 2012 TO December 31, 2012

WHEREAS, the Annual Budget and Capital Budget/Program for the Camden Parking Authority for the fiscal year beginning January 1, 2012 and ending, December 31, 2012 has been presented for adoption before the governing body of the Camden Parking Authority at its open public meeting of December 19, 2011; and

WHEREAS, the Annual Budget and Capital Budget as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services; and

WHEREAS, the Annual Budget as presented for adoption reflects Total Revenues of \$ 4,080,635, Total Appropriations, including any Accumulated Deficit, if any, of \$ 4,020,040 and Total Unrestricted Net Assets utilized of \$ (60,594); and

WHEREAS, the Capital Budget as presented for adoption reflects Total Capital Appropriations of \$ 3,680,000 and Total Unrestricted Net Assets planned to be utilized of \$ 3,680,000; and

NOW, THEREFORE BE IT RESOLVED, by the governing body of Camden Parking Authority, at an open public meeting held on December 19, 2011 that the Annual Budget and Capital Budget/Program of the Camden Parking Authority for the fiscal year beginning, January 1, 2012 and, ending, December 31, 2012 is hereby adopted and shall constitute appropriations for the purposes stated; and

BE IT FURTHER RESOLVED, that the Annual Budget and Capital Budget/Program as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.

Nyetta Fields
(Secretary's Signature)

10/31/2011
(Date)

Governing Body Member:	Recorded Vote Aye	Nay	Abstain	Absent
Angel L. Alamo	X			
Michael B. Jordan	X			
Sanders Kendrick, Jr	X			
Barry Moore	X			
Falio Leyba Martinez	X			

2012

The Parking Authority of
the City of Camden

AUTHORITY
CAPITAL
BUDGET/
PROGRAM

**2012 CERTIFICATION of AUTHORITY CAPITAL
BUDGET/PROGRAM**

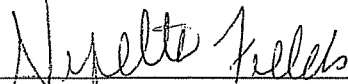
THE PARKING AUTHORITY OF THE CITY OF CAMDEN

FISCAL YEAR: FROM JANUARY 1, 2012 TO DECEMBER 31, 2012

☒ It is hereby certified that the Authority Capital Budget/Program annexed hereto is a true copy of the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, by the governing body of the Camden Parking Authority, on the 17th day of October, 2011.

OR

☐ It is further certified that the governing body of the _____ Authority have elected **NOT** to adopt a Capital Budget/Program for the aforesaid fiscal year, pursuant to N.J.A.C. 5:31-2.2 for the following reason(s): _____



(Secretary's signature)

Nyetta Fields
(Print Name)

Board Secretary
(Title)

10 Delaware Avenue
(Address)

Camden, New Jersey 08103
(City, State, Zip Code)

856.757.9300 / 856.964.9317
(Phone number) (ext.) (Fax number)

nfields@camdenparking.net
(Email Address)

2012 Capital Budget/Program Message

The Parking Authority of the City of Camden

FISCAL YEAR: FROM JANUARY 1, 2012 TO DECEMBER 31, 2012

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program?

N/A

2. Has each capital project/project financing been developed from a specific capital improvements plan or report; does it include full lifecycle costs, and is it consistent with appropriate elements of Master Plans or other plans in the jurisdictions served by the authority?

N/A

3. Has a long-term (10-20 years) infrastructure needs assessment or other capital plan with a horizon beyond six years been prepared?

NO

4. Describe the projected impacts of the proposed capital projects, including impact on the schedule of rates, fees, and service charges and the impact on current and future year's schedules.

Impact not measurable at this time.

5. Please indicate which capital projects/project financings are being undertaken in the Metropolitan or Suburban Planning Areas as defined in the State Development and Redevelopment Plan.

N/A

6. Please indicate which capital projects/project financings are being undertaken within the boundary of a State Planning Commission-designated Center and/or Endorsed Plan and if the project was included in the Plan Implementation Agenda for that Center/Endorsed Plan?

N/A

Add additional sheets if necessary.

2012

AUTHORITY CAPITAL BUDGET

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

PROPOSED YEAR'S CAPITAL IMPROVEMENT PLAN

PROJECTS	ESTIMATED TOTAL COST	FUNDING SOURCES			
		UNRESTRICTED NET ASSETS	RENEWAL & REPLACEMENT RESERVE	DEBT AUTHORIZATION	OTHER SOURCES
A. OFFICE FURNITURE/IMPROVEMENT	\$0	\$0	\$0	\$0	\$0
B. VEHICLES	\$50,000	\$50,000	\$0	\$0	\$0
C. TOW TRUCKS	\$80,000	\$80,000	\$0	\$0	\$0
D. PARKING LOT RE-STRIPING	\$15,000	\$15,000	\$0	\$0	\$0
E. SURVEILLANCE EQUIPMENT	\$100,000	\$100,000	\$0	\$0	\$0
F. REVENUE CONTROL SYSTEMS	\$110,000	\$110,000	\$0	\$0	\$0
G. HARDWARE/SOFTWARE UPGRADE	\$10,000	\$10,000	\$0	\$0	\$0
H. GARAGE CONSTRUCTION	\$2,500,000	\$2,500,000	\$0	\$0	\$0
I. LAND ACQUISITION	\$500,000	\$500,000	\$0	\$0	\$0
J. SIGN/SIGN MACHINE	\$10,000	\$10,000	\$0	\$0	\$0
K. LOT IMPROVEMENT	\$175,000	\$175,000	\$0	\$0	\$0
L. GARAGE REPAIRS	\$100,000	\$100,000	\$0	\$0	\$0
M. Snow Equip	\$30,000	\$30,000	\$0	\$0	\$0
N	\$0	\$0	\$0	\$0	\$0
TOTAL	\$3,680,000	\$3,680,000	\$0	\$0	\$0

2012

AUTHORITY CAPITAL PROGRAM

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

5 YEAR CAPITAL IMPROVEMENT PLAN COSTS

PROJECTS	ESTIMATED TOTAL COST	2012	2013	2014	2015	2016
A. OFFICE FURNITURE/IMPROVEMENT	\$0	\$0	\$0	\$0	\$0	\$0
B. VEHICLES	\$50,000	\$0	\$25,000	\$25,000	\$0	\$0
C. TOW TRUCKS	\$80,000	\$80,000	\$0	\$0	\$0	\$0
D. PARKING LOT RE-STRIPING	\$15,000	\$15,000	\$0	\$0	\$0	\$0
E. SURVEILLANCE EQUIPMENT	\$100,000	\$50,000	\$50,000	\$0	\$0	\$0
F. REVENUE CONTROL SYSTEMS	\$110,000	\$110,000	\$0	\$0	\$0	\$0
G. HARDWARE/SOFTWARE UPGRADE	\$10,000	\$10,000	\$0	\$0	\$0	\$0
H. GARAGE CONSTRUCTION	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0
I. LAND ACQUISITION	\$500,000	\$500,000	\$0	\$0	\$0	\$0
J. SIGN/SIGN MACHINE	\$10,000	\$10,000	\$0	\$0	\$0	\$0
K. LOT IMPROVEMENT	\$175,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
L. GARAGE REPAIRS	\$100,000	\$100,000	\$0	\$0	\$0	\$0
M. Snow Equip	\$30,000	\$15,000	\$15,000	\$0	\$0	\$0
N	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$3,680,000	\$3,425,000	\$125,000	\$60,000	\$35,000	\$35,000

2012

AUTHORITY CAPITAL PROGRAM

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

5 YEAR CAPITAL PLAN FUNDING SOURCES: From 2011 to 2015

PROJECTS	ESTIMATED TOTAL COST	FUNDING SOURCES			
		UNRESTRICTED NET ASSETS	RENEWAL & REPLACEMENT RESERVE	DEBT AUTHORIZATION	OTHER SOURCES
A. OFFICE FURNITURE/IMPROVEMENT	\$0	\$0	\$0	\$0	\$0
B. VEHICLES	\$50,000	\$50,000	\$0	\$0	\$0
C. TOW TRUCKS	\$80,000	\$80,000	\$0	\$0	\$0
D. PARKING LOT RE-STRIPING	\$15,000	\$15,000	\$0	\$0	\$0
E. SURVEILLANCE EQUIPMENT	\$100,000	\$100,000	\$0	\$0	\$0
F. REVENUE CONTROL SYSTEMS	\$110,000	\$110,000	\$0	\$0	\$0
G. HARDWARE/SOFTWARE UPGRADE	\$10,000	\$10,000	\$0	\$0	\$0
H. GARAGE CONSTRUCTION	\$2,500,000	\$2,500,000	\$0	\$0	\$0
I. LAND ACQUISITION	\$500,000	\$500,000	\$0	\$0	\$0
J. SIGN/SIGN MACHINE	\$10,000	\$10,000	\$0	\$0	\$0
K. LOT IMPROVEMENT	\$175,000	\$175,000	\$0	\$0	\$0
L. GARAGE REPAIRS	\$100,000	\$100,000	\$0	\$0	\$0
M. Snow Equipment	\$30,000	\$30,000	\$0	\$0	\$0
N	\$0	\$0	\$0	\$0	\$0
TOTAL	\$3,680,000	\$3,680,000	\$0	\$0	\$0

2012

THE PARKING AUTHORITY OF
THE CITY OF CAMDEN
AUTHORITY

SUPPLEMENTAL SCHEDULES
STATE OF NEW JERSEY

DIVISION OF LOCAL GOVERNMENT SERVICES

2012

**AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES**

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

==== OPERATING REVENUES ====

----SERVICE CHARGES----	CROSS REF.	# UNITS	2012 PROPOSED ANNUAL COLLECTION	# UNITS	2011 CURRENT YEAR'S ADOPTED BUDGET
RESIDENTIAL	*	0	\$0	0	\$0
BUSINESS/COMMERCIAL	*	0	\$0	0	\$0
INDUSTRIAL	*	0	\$0	0	\$0
INTERGOVERNMENTAL	*	0	\$0	0	\$0
OTHER	*	0	\$0	0	\$0
TOTAL SERVICE CHARGES	* A-1		\$0		\$0

----CONNECTION FEES----	CROSS REF.	# UNITS	2012 PROPOSED ANNUAL COLLECTION	# UNITS	2011 CURRENT YEAR'S ADOPTED BUDGET
RESIDENTIAL	*	0	\$0	0	\$0
BUSINESS/COMMERCIAL	*	0	\$0	0	\$0
INDUSTRIAL	*	0	\$0	0	\$0
INTERGOVERNMENTAL	*	0	\$0	0	\$0
OTHER	*	0	\$0	0	\$0
TOTAL CONNECTION FEES	* A-2		\$0		\$0

* INCLUDE ALL APPLICABLE RATE SCHEDULES TO SUPPORT SUCH FEES

2012

AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

==== OPERATING REVENUES ====

---PARKING FEES---

	CROSS REF.	# UNITS	2012 PROPOSED ANNUAL COLLECTION	# UNITS	2011 CURRENT YEAR'S ADOPTED BUDGET
METERS		800	\$922,141	0	\$929,246
PERMITS		0		0	\$0
FINES/PENALTIES		0		0	\$0
OTHER			\$3,158,494		\$3,302,955
TOTAL PARKING FEES	A-3		\$4,080,635		\$4,232,201

---OTHER OPERATING REVENUES---

	CROSS REF.	2012 PROPOSED ANNUAL COLLECTION	2011 CURRENT YEAR'S ADOPTED BUDGET
LIST IN DETAIL:			
TOTAL OTHER REVENUES	A-4	\$0	\$0

* INCLUDE ALL APPLICABLE RATE SCHEDULES TO SUPPORT SUCH FEES

2012

AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

==== NON-OPERATING REVENUES ====

----GRANTS &---- ----ENTITLEMENTS----			2012	2011
	CROSS REF.		PROPOSED BUDGET	CURRENT YEAR'S ADOPTED BUDGET
LIST IN DETAIL:				
	*	*	*	*
	*	*	*	*
	*	*	*	*
	*	*	*	*
TOTAL GRANTS & ENT.	*	A-5	\$0	\$0
			=====	=====

---LOCAL SUBSIDIES--- ---& DONATIONS---			2012	2011
	CROSS REF.		PROPOSED BUDGET	CURRENT YEAR'S ADOPTED BUDGET
LIST IN DETAIL:				
	*	*	*	*
	*	*	*	*
	*	*	*	*
	*	*	*	*
TOTAL SUB. & DONATIONS	*	A-6	\$0	\$0
			=====	=====

2012

AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

==== NON-OPERATING REVENUES ====

---INTEREST ON INVESTMENTS--- ---AND DEPOSITS---			2012 PROPOSED BUDGET	2011 CURRENT YEAR'S ADOPTED BUDGET
	CROSS REF.			
INVESTMENTS	*	*	\$349,804 *	\$198,544 *
SECURITY DEPOSITS	*	*	*	*
PENALTIES	-	*	*	*
OTHER INVESTMENTS	*	*	\$0 *	*
TOTAL INTEREST ON INVESTMENTS & DEPOSITS	-	A-7 *	\$349,804 X	\$198,544 *
---OTHER NON-OPERATING REVENUES---				
	CROSS REF.		2012 PROPOSED BUDGET	2011 CURRENT YEAR'S ADOPTED BUDGET
LIST IN DETAIL:	*	*	*	*
VENDING MACHINE COMMISSION	*	*	\$252 *	\$317 *
AUCTION PROCEEDS	*	*	*	*
	*	*	*	*
MISCELLANEOUS	*	*	\$3,781 *	\$1,184 *
TOTAL OTHER REVENUES	*	A-8 *	\$4,033 X	\$1,501 *

2012

AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

==== NON-OPERATING APPROPRIATIONS ====

---RENEWAL &---
---REPLACEMENT RESERVE(S)---

	CROSS REF.	2012 PROPOSED BUDGET	2011 CURRENT YEAR'S ADOPTED BUDGET
LIST IN DETAIL:			
*	*	*	*
*	*	*	*
*	*	*	*
*	*	*	*
TOTAL RENEWAL & REPLACEMENT RESERVE(S)	* C-1	\$0	\$0

---OTHER RESERVES---

	CROSS REF.	2012 PROPOSED BUDGET	2011 CURRENT YEAR'S ADOPTED BUDGET
LIST IN DETAIL:			
OFFICE FURNITURE/IMPROVEMENT		\$0	\$10,000
VEHICLES		\$50,000	\$50,000
TOW TRUCKS		\$80,000	\$80,000
PARKING LOT RE-STRIPING		\$15,000	\$15,000
SURVEILLIANCE EQUIPMENT		\$100,000	\$100,000
REVENUE CONTROL SYSTEMS		\$110,000	\$15,000
HARDWARE/SOFTWARE UPGRADE		\$10,000	\$10,000
GARAGE CONSTRUCTION		\$2,500,000	\$2,500,000
LAND ACQUISITION		\$500,000	\$1,000,000
SIGN/SIGN MACHINE	*	\$10,000 *	\$10,000 *
LOT IMPROVEMENT		\$175,000	\$175,000
GARAGE REPAIRS	*	\$100,000 *	\$100,000 *
Snow Equipment	*	\$30,000	\$30,000
TOTAL OTHER RESERVES	* C-2	\$3,680,000	\$4,095,000

2012

**AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES**

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

==== BUDGETED DEBT SERVICE REQUIREMENTS ====

---PRINCIPAL PAYMENTS---

	CROSS REF.	2012 PROPOSED BUDGET	2011 CURRENT YEAR'S ADOPTED BUDGET
AUTHORITY NOTES	* P-1 *	\$0 *	\$0 *
AUTHORITY BONDS	* P-2 *	\$0 *	\$0 *
CAPITAL LEASES	* P-3 *	\$0 *	\$0 *
INTERGOVERN. LOANS	* P-4 *	\$0 *	\$0 *
OTHER OBLIGATIONS	* P-5 *	\$0 *	\$0 *
TOTAL PRINCIPAL PAYMENTS	* D-1 *	\$0 *	\$0 *

---INTEREST PAYMENTS---

	CROSS REF.	2012 PROPOSED BUDGET	2011 CURRENT YEAR'S ADOPTED BUDGET
AUTHORITY NOTES	* I-1 *	\$0 *	\$0 *
AUTHORITY BONDS	* I-2 *	\$0 *	\$0 *
CAPITAL LEASES	* I-3 *	\$0 *	\$0 *
INTERGOVERN. LOANS	* I-4 *	\$0 *	\$0 *
OTHER OBLIGATIONS	* I-5 *	\$0 *	\$0 *
TOTAL INTEREST PAYMENTS	* D-2 *	\$0 *	\$0 *

2012

AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

PRINCIPAL PAYMENTS	5 YEAR DEBT SERVICE SCHEDULE				
	YEARS				
	2012	2013	2014	2015	2016
--AUTHORITY NOTES--					
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS P-1	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY BONDS--					
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS P-2	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY CAPITAL LEASES--					
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS P-3	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY INTERGOVERNMENTAL LOANS--					
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS P-4	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY OBLIGATIONS (LIST):--					
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
*	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS P-5	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PRINCIPAL DEBT PAYMENTS SS-6	\$0 *	\$0 *	\$0 *	\$0 *	\$0 *

2012

AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

INTEREST PAYMENTS	5 YEAR DEBT SERVICE SCHEDULE				
	YEARS				
	2012	2013	2014	2015	2016
--AUTHORITY NOTES--					
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS I-1	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY BONDS--					
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS I-2	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY CAPITAL LEASES--					
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS I-3	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY INTERGOVERNMENTAL LOANS--					
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS I-4	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY OBLIGATIONS (LIST):--					
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS I-5	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL INTEREST					
DEBT PAYMENTS SS-6	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	=====	=====	=====	=====	=====

2012

AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES

PARKING
(OPERATION)

The Parking of the City of Camden Authority

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

INTEREST PAYMENTS	5 YEAR DEBT SERVICE SCHEDULE				
	YEARS				
	2012	2013	2014	2015	2016
--AUTHORITY NOTES--					
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS I-1	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY BONDS--					
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS I-2	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY CAPITAL LEASES--					
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS I-3	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY INTERGOVERNMENTAL LOANS--					
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS I-4	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
--AUTHORITY OBLIGATIONS (LIST)--					
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL PAYMENTS I-5	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *
TOTAL INTEREST					
DEBT PAYMENTS SS-6	* \$0 *	\$0 *	\$0 *	\$0 *	\$0 *

The Parking of the City of Camden Authority

AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES

PARKING
(OPERATION)

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

(1) PY UNRESTRICTED NET ASSETS	PY AUDIT	*	*	\$5,974,555 *
ADJUSTMENTS DURING CURRENT YEAR				
(a) EST. NET INCOME OR (LOSS) ON CURRENT YEAR'S RESULTS OF OPERATIONS (Include unbudgeted use of unrestricted net assets)	*	*	*	60,594
(b) ADJUSTMENTS: OTHER (Attach list):	*	*		
(2) SUBTOTAL - ADJUSTMENTS	(ADD AMOUNTS ON LINES a-b)		*	60,594 *
(3) ADD LINES 1 AND 2			*	6,035,149 *
CURRENT YEAR ESTIMATED CHANGES IN RESTRICTIONS (attach documentation)				
(c) DEBT SERVICE		*	INC./(DEC.)	
(d) MAINTENANCE RESERVE		*	*	
(e) OPERATING REQUIREMENT		*	*	
(f) OTHER LEGAL RESERVATIONS		*	*	0
(4) SUB-TOTAL - RESTRICTIONS	(ADD AMOUNTS ON LINES c-f)		*	\$0 *
DESIGNATIONS (attach documentation)				
(g) NON-OPERATING IMPROVEMENTS & REPAIRS (CB-4&5)		*	*	
(h) CONTRIBUTION TO RATE STABILIZATION PLAN (#)		*	*	
(i) OTHER BOARD DESIGNATION		*	*	
(j) ADJUSTMENTS /OTHER (Attach list):	*	*	*	
(5) SUBTOTAL - DESIGNATIONS	(ADD AMOUNTS ON LINES g-j)		*	0 *
(6) ADD LINES 4 and 5			*	0 *
(7) UNRESTRICTED NET ASSETS AVAILABLE FOR USE IN PROPOSED BUDGET	(SUBTRACT LINE 6 FROM LINE 3)		*	6,035,149 *
PROPOSED UTILIZATION OF AVAILABLE UNRESTRICTED NET ASSETS				
(8) AS REVENUE IN ANNUAL BUDGET (PAGE 6, LINE R-3b)		*	*	\$60,594
(9) FOR CURRENT YEAR CAPITAL BUDGET (PAGE CB-3)		*	*	\$3,680,000
(10) SUBTOTAL - U/R NET ASSETS UTILIZED	(ADD AMOUNTS ON LINES 8-9)		*	3,740,594 *
(11) MAXIMUM ALLOWABLE FOR APPROPRIATION TO MUNICIPALITY/COUNTY (Budget Item B-2 times 5%)	\$201,002			
(12) AS APPROPRIATED TO MUNICIPALITY/COUNTY (PAGE 6, LINE R-3a)			*	201,002 *
(13) TOTAL UNRESTRICTED/UNDESIGNATED NET ASSETS	(SUBTRACT LINES 10 AND 12 FROM LINE 7)		*	\$2,093,553 *

Phone #/ Fax#

CERTIFIED BY: _____
CHAIRMAN OF THE BOARD OF COMMISSIONER

(#) Explain in detail in the Budget Message

DATE: _____

The Parking of the City of Camden Authority

AUTHORITY BUDGET
SUPPLEMENTAL SCHEDULES

PARKING
(OPERATION)

FISCAL YEAR: FROM JANUARY 1ST, 2012 TO DECEMBER 31ST, 2012

(1) PY UNRESTRICTED NET ASSETS	PY AUDIT	*	\$5,974,555	7
ADJUSTMENTS DURING CURRENT YEAR				
(a) EST. NET INCOME OR (LOSS) ON CURRENT YEAR'S RESULTS OF OPERATIONS		*	(149,638)	
(Include unbudgeted use of unrestricted net assets)				
(b) ADJUSTMENTS; OTHER (Attach list):		*		
(2) SUBTOTAL - ADJUSTMENTS	(ADD AMOUNTS ON LINES a-b)	*	(149,638)	*
(3) ADD LINES 1 AND 2		*	5,824,917	*
CURRENT YEAR ESTIMATED CHANGES IN RESTRICTIONS				
(attach documentation)				
(c) DEBT SERVICE		INC./(DEC.)		
(d) MAINTENANCE RESERVE		*		
(e) OPERATING REQUIREMENT		*	0	
(f) OTHER LEGAL RESERVATIONS		*		
(4) SUB-TOTAL - RESTRICTIONS	(ADD AMOUNTS ON LINES c-f)	*	\$0	*
DESIGNATIONS (attach documentation)				
(g) NON-OPERATING IMPROVEMENTS & REPAIRS (CB-4&5)		*		
(h) CONTRIBUTION TO RATE STABILIZATION PLAN (#)		*		
(i) OTHER BOARD DESIGNATION		*		
(j) ADJUSTMENTS /OTHER (Attach list):		*		
(5) SUBTOTAL - DESIGNATIONS	(ADD AMOUNTS ON LINES g-i)	*	0	*
(6) ADD LINES 4 and 5		*	0	*
(7) UNRESTRICTED NET ASSETS AVAILABLE FOR USE IN PROPOSED BUDGET	(SUBTRACT LINE 6 FROM LINE 3)	*	5,824,917	*
PROPOSED UTILIZATION OF AVAILABLE UNRESTRICTED NET ASSETS				
(8) AS REVENUE IN ANNUAL BUDGET (PAGE 6, LINE R-3b)		*	(\$60,594)	
(9) FOR CURRENT YEAR CAPITAL BUDGET (PAGE CB-3)		*	\$3,680,000	7
(10) SUBTOTAL - U/R NET ASSETS UTILIZED	(ADD AMOUNTS ON LINES 8-9)	*	3,619,406	*
(11) MAXIMUM ALLOWABLE FOR APPROPRIATION TO MUNICIPALITY/COUNTY				
(Budget Item B-2 times 5%)	\$201,002			
(12) AS APPROPRIATED TO MUNICIPALITY/COUNTY (PAGE 6, LINE R-3a)		*	201,002	*
(13) TOTAL UNRESTRICTED/UNDESIGNATED NET ASSETS	(SUBTRACT LINES 10 AND 12 FROM LINE 7)	*	\$2,004,509	*

Phone #/ Fax#

(#) Explain in detail in the Budget Message

CERTIFIED BY:

Angel L. Alonso
CHAIRMAN OF THE BOARD OF COMMISSIONER

DATE:

10/28/2011