

**THE PARKING AUTHORITY  
OF THE CITY OF CAMDEN**

**AUDIT REPORT FOR THE YEARS  
ENDED DECEMBER 31, 2016 AND 2015**



# THE PARKING AUTHORITY OF THE CITY OF CAMDEN

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# **THE PARKING AUTHORITY OF THE CITY OF CAMDEN**

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**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**

**BOARD OF COMMISSIONERS**

**AS OF DECEMBER 31, 2016**

Jose Martinez, Jr.  
Chairman

Shaneka M. Boucher  
Vice Chairman

Angel L. Alamo  
Commissioner

Barry Moore  
Commissioner

Mary Espinal  
Commissioner

**OTHER OFFICIALS**

Willie E. Hunter, Sr.  
Executive Director

Marc Riondino, Esquire  
Board Solicitor





**INDEPENDENT AUDITOR'S REPORT  
AND FINANCIAL STATEMENTS**

**FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015**





BRENT W. LEE & CO., LLC  
Certified Public Accounting Firm

## INDEPENDENT AUDITOR'S REPORT

To the Chairman and Members of the  
Parking Authority of the City of Camden  
County of Camden  
Camden, New Jersey 08103

### Report on the Financial Statements

I have audited the accompanying financial statements of the governmental activities, the business-type activities and the aggregate remaining fund information of the Parking Authority of the City of Camden, a component unit of the City of Camden, in the County of Camden, State of New Jersey, as of and for the fiscal years ended December 31, 2016 and 2015, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit standards prescribed by the Local Finance Board and by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also

includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

## **Opinions**

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities and the aggregate remaining fund information of the Parking Authority of the City of Camden as of December 31, 2016, and the respective changes in financial position and, where applicable, cash flows, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplemental Information*

Accounting principles generally accepted in the United States of America require that the Management Discussion and Analysis and Budgetary Comparison Information, as listed on the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Parking Authority of the City of Camden's basic financial statements. The Introductory section, combining and individual non-major fund financial statements, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and

other additional procedures in accordance with auditing standard generally accepted in the United States of America. In my opinion the combining and individual non-major financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, I do not express an opinion or provide any assurance on them.

#### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, I have also issued a report dated June 7, 2017 on my consideration of the Parking Authority of the City of Camden's internal control over financial reporting and on my tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Brent W. Lee', is positioned above the printed name.

Brent W. Lee  
Certified Public Accountant

Cinnaminson, New Jersey  
June 7, 2017

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BRENT W. LEE & CO., LLC  
Certified Public Accounting Firm

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON  
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING  
STANDARDS**

To the Chairman and Members of the  
Parking Authority of the City of Camden  
County of Camden  
Camden, New Jersey 08103

I have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements of the governmental activities, business-type activities and the aggregate remaining fund information of the Parking Authority of the City of Camden, County of Camden, State of New Jersey, as of and for the fiscal year ended December 31, 2016, and related notes to the financial statements, which collectively comprise the Parking Authority of the City of Camden's basic financial statements, and have issued my report thereon dated June 7, 2017.

**Internal Control over Financial Reporting**

In planning and performing my audit of the financial statements, I considered the Parking Authority of the City of Camden's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Parking Authority of the City of Camden's internal control. Accordingly, I do not express an opinion on the effectiveness of the Parking Authority of the City of Camden's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during my audit I did not identify deficiencies in internal control that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Parking Authority of the City of Camden statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* or audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



Brent W. Lee  
Certified Public Accountant

Cinnaminson, New Jersey  
June 7, 2017



**REQUIRED SUPPLEMENTARY INFORMATION – PART I**

Management's Discussion and Analysis



**THE PARKING AUTHORITY OF THE CITY OF CAMDEN  
MANAGEMENT DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED DECEMBER 31, 2016  
(UNAUDITED)**

**INTRODUCTION**

The Parking Authority of the City of Camden, hereinafter referred to as the "Authority" presents their Annual Financial Report in accordance with the Statements of Governmental Accounting Standard No. 34 entitled, "Basic Financial Statement – Management's Discussion and Analysis – for State and Local Governments" hereinafter referred to as GASB34, and related standards.

**MISSION**

The Authority's mission since being created over 50 years ago is ongoing in coordination with the Mayor and the members of City Council toward the provision and improvement of parking throughout the City of Camden. In keeping with our mission, the Parking Authority continues to look toward the existing and future parking needs and interest of the Camden community. Our facilities and services enhance commerce throughout the City. Our various programs, such as the Residential Parking Program, Credit Card Payment System, Pay-By-Cell, Monthly Parking Specials, and the Overnight Parking Program (available only at the Waterfront Garage and Rand Transportation Terminal) help to protect the parking privileges of all. The foundation of the Authority's Handicapped Parking Program is the American with Disabilities Act. Ensuring compliance with this Act also falls within the Authority's scope. Wherever the need, we endeavor to meet the need with safe, convenient and affordable parking. This includes both short term event oriented parking and long term solutions for commercial and institutional activity.

**RESPONSIBILITY AND CONTROL**

The Authority has retained Brent W. Lee & Company LLC, to conduct an independent audit of the financial statements for the calendar year ended December 31, 2016. The Authority is responsible for furnishing financial statements and pertinent data for the auditor's review and analysis.

The aforementioned financial statements above present the financial position, results of operations and cash flow for the calendar year ended December 31, 2016 in accordance with Generally Accepted Accounting Principles.

**SUMMARY OF ORGANIZATION AND BUSINESS**

The Authority was established by ordinance of the Council of the City of Camden (the City) and is charged with the operation of certain parking garages, parking lots and the meters throughout the City. The Authority currently operates twenty five (25) surface lots and two (2) garage facilities comprising a total parking capacity in excess of 9,500 spaces. The Authority also collects revenues from approximately 975 parking meters located throughout the City's central business district and conducts various parking enforcement activities on behalf of the City. The City believes that these are essential governmental functions and that the Authority, operating independently, can perform them efficiently and effectively. The Parking Authority also assists in handling over 500 handicap parking authorizations for the City of Camden.

### **ACCOMPLISHMENTS:**

The Authority continues its agreement with the Adventure Aquarium to continue to operate two (2) parking lots for daily visitors at the Adventure Aquarium. Rates remained the same as in 2015. At the end of 2016, the Authority completed a change to automated equipment on the Aquarium lots. This enables the Authority to more efficiently handle parking fee collections and provides additional internal control over the parking receipts.

The Authority was the parking operator for the Camden Riversharks minor league baseball team. The baseball team folded after the 2015 season and no new team has been signed to occupy the Stadium at Campbell's Field. This represents an opportunity loss. However, with the recent purchase of parking lots near Campbell's field by Liberty Property Trust and related entities, parking adjacent to the stadium is at a minimum. If another minor league team is signed to occupy the stadium, parking lots owned or managed by the Authority north of the Ben Franklin Bridge will likely become the primary parking lots for the new team and the stadium.

The Authority spent significant amounts for lot improvements specifically on the Authority's north of the Ben Franklin Bridge lots 16 and 21. These improvements included adding lighting on both lots, directional signs and painting on both lots and paving on Lot 16. Use of these lots partially offsets the loss of other lots for construction along the waterfront.

The Authority continues to represent the County of Camden, Department of Recreation to operate their entire event parking for events on the Camden Waterfront including Jazz concerts and Fourth of July Fireworks.

The Authority had a very active Waterfront event parking season in 2016. This included 52 events at the BB&T Center along with events at the Battleship New Jersey and annual Fourth of July and New Year's Eve Fireworks displays in addition to a record year of attendance at the Aquarium.

The Authority continues to be the collection agent for the City of Camden Parking surcharge.

The Authority is continuing its efforts to increase the parking capacity for the Riverfront area. Plans for a new parking garage continue to move forward but continue to be hampered by site cost concerns and the effects of a likely temporary decrease in parking capacity during the construction phase. Management is working to alleviate concerns of all parties to make this long term solution a reality.

Management is also working on the eventual construction of a parking garage on property the Authority owns on Broadway and Federal Streets in Camden. The potential garage will include some commercial and or retail space in addition to parking for an estimated 500 +/- cars.

The Authority sold a lot to Rutgers for the new Rutgers Nursing Science Building. The sale was consummated in April 2016 for a gross price of \$970,000. Rutgers retains the option to purchase an additional lot but no election to consummate the purchase has been made.

### **PARKING FEES:**

Parking rates are still below market, but the Authority has continued implementing minimal increases as existing contracts expire. Economic factors continue to exert pressure to keep costs and revenue increases to a minimum.

**REVENUE ANALYSIS:**

Actual revenue for 2016 was \$5,020,952 which is a 1.56% or \$77,060 increase compared to the 2016 budget amount of \$4,943,892 and a 4.05% or \$195,372 increase compared to 2015 actual amount of \$4,825,580. Events at the BB&T Center and increased attendance at the New Jersey Aquarium as well as increases in monthly parking collections, accounts for the significant increase in revenue.

**METER REVENUE:**

Actual Meter Revenue for 2016 was \$1,003,355 which is a 1.31% or \$13,095 increase compared to the 2016 budget amount of \$990,260 and a (.12)% or \$1,241 decrease from the 2015 actual amount of \$1,004,596. Revenue reduction is primarily the result of broken meters that the Authority is considering replacing as opposed to repairing.

**REVENUE FROM PARKING LOTS:**

Actual Parking Lot Revenue for 2016 was \$1,886,210 which is a (6.26)% or \$125,987 decrease compared to the 2016 budget amount of \$2,012,197 and a (1.39)% or \$26,536 decrease compared to 2015 actual of \$1,912,745.

**WATERFRONT GARAGE REVENUE:**

Actual Garage Revenue for 2016 was \$738,725 which is a 28.61% or \$164,333 increase compared to the 2016 budget amount of \$574,392 and a 23.92% or \$142,572 increase compared to 2015 actual of \$596,154.

**TRANSPORTATION TERMINAL REVENUE:**

Actual Terminal Revenue for 2016 was \$535,088 which is a (7.13)% or \$41,057 decrease compared to the budget amount of \$576,145 and a 6.65% or \$33,369 increase compared to the 2015 actual of \$501,719.

**BRANCH BANKING & TRUST CENTER REVENUE:**

Actual Branch Banking & Trust (formerly Susquehanna) Center Revenue for 2016 was \$577,826 which is a 38.75% or \$223,922 increase compared to the 2016 budget amount of \$353,904 and a 13.60% or \$69,181 increase compared to the 2015 actual of \$508,645.

**OTHER REVENUE:**

Actual Other Revenue for 2016 was \$270,089 which is a (58.15)% or \$157,054 decrease compared to the 2016 budget of \$427,143 and a (7.54)% or \$22,019 decrease compared to the 2015 actual of \$292,108. There were fewer special events in 2016.

**EXPENSE ANALYSIS:**

Actual expenses for 2016 were \$5,669,605 which is a 21.48% or \$1,002,590 increase compared to the 2016 budget amount of \$4,667,015 and a (23.13)% or \$1,706,221 decrease compared to the 2015 actual of \$7,375,826.

**OTHER EXPENSES:**

Actual Other Expenses for 2016 was \$2,286 which is a (98.94)% or \$1,142 decrease compared to the 2016 budget amount of \$216,525 and a (33.33)% or \$1,143 decrease compared to the 2015 actual amount of \$4,429.

**SALARY & WAGES:**

Actual Salary & Wages Expenses for 2016 was \$1,197,580 which is a (29.39)% or \$351,940 decrease compared to the 2016 budget amount of \$1,549,520 and a (14.35)% or \$200,606 decrease compared to the 2015 actual amount of \$1,398,186.

**FRINGE & BENEFITS:**

Actual Fringe & Benefit Expenses for 2016 was \$1,139,115 which is a 10.71% or \$110,160 increase compared to the 2016 budget amount of \$1,028,955 and a (13.45)% or \$176,980 decrease compared to the 2015 actual amount of \$1,316,094.

**ADMINISTRATION:**

Actual Administration Expenses for 2016 was \$685,348 which is a 14.20% or \$85,234 increase compared to the 2016 budget amount of \$600,114 and an 9.32% or \$58,455 increase compared to the 2015 actual amount of \$626,894.

**COST TO PROVIDE SERVICES:**

Actual Cost to Provide Services Expenses for 2016 was \$1,248,399 which is a 8.38% or \$96,497 increase compared to the 2016 budget amount of \$1,151,901 and a (5.81)% or \$68,532 increase compared to the 2015 actual amount of \$1,179,866.

**CAPITAL OUTLAYS:**

Actual Capital Outlay for 2016 was \$1,276,878 which is a (96.69)% or a \$37,312,837 decrease compared to the 2016 budget amount of \$38,589,715 and a (55.22)% or \$1,574,480 decrease compared to the 2015 actual of \$2,851,357. The 2016 Budget included \$37,920,000 for a new garage. The building of the garage has not started due to difficulty with the land purchase. The capital budget for 2017 includes funds for building the garage.

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
**STATEMENT OF NET POSITION**  
**DECEMBER 31, 2016 AND 2015**

	2016	2015
<b>ASSETS</b>		
Unrestricted Current Assets	\$8,231,993.89	7,343,267.50
Restricted Current Assets	356,282.33	269,184.15
Net Property, Plant & Equipment	8,852,975.47	8,110,834.68
	<hr/>	<hr/>
Total Assets	17,441,251.69	15,723,286.33
<b>DEFERRED OUTFLOW OF RESOURCES</b>		
Pension Deferred Outflows	1,545,049.00	451,866.00
	<hr/>	<hr/>
Total Deferred Outflows of Resources	1,545,049.00	451,866.00
	<hr/>	<hr/>
Total Assets and Deferred Outflows of Resources	\$18,986,300.69	16,175,152.33
	<hr/>	<hr/>
<b>LIABILITIES</b>		
Current Liabilities Payable From Unrestricted Assets	731,372.06	656,712.78
Current Liabilities Payable From Restricted Assets	120,000.00	120,000.00
Long-Term Liabilities Payable From Unrestricted Assets	4,895,835.05	3,398,063.13
Long-Term Liabilities Payable From Restricted Assets	360,000.00	480,000.00
	<hr/>	<hr/>
Total Liabilities	6,107,207.11	4,654,775.91
<b>DEFERRED INFLOWS OF RESOURCES</b>		
Deferred Inflows of Resources	328,522.00	474,572.00
	<hr/>	<hr/>
Total Deferred Inflows of Resources	328,522.00	474,572.00
	<hr/>	<hr/>
<b>NET POSITION</b>		
Net Investment in Capital Assets	8,372,975.47	7,510,834.68
Restricted for:		
Reserve/(Deficit) for BB&T Center Improvements	356,282.33	269,184.15
Unrestricted Net Position	3,821,313.78	3,265,785.59
	<hr/>	<hr/>
Total Net Position	12,550,571.58	11,045,804.42
	<hr/>	<hr/>
Total Liabilities, Deferred Inflows of Resources and Net Position	\$18,986,300.69	16,175,152.33
	<hr/>	<hr/>

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
**STATEMENT OF REVENUE, EXPENSES AND**  
**CHANGES IN NET POSITION**  
**FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015**

	2016	2015
Operating Revenues:		
Parking Fees	\$4,163,378.42	4,015,214.38
Other Operating Revenues	847,915.70	800,753.38
	<hr/>	<hr/>
Total Operating Revenues	5,011,294.12	4,815,967.76
	<hr/>	<hr/>
Operating Expenses:		
Administration:		
Salaries & Wages	1,197,579.89	1,398,185.87
Fringe Benefits	1,139,114.76	1,316,094.33
General & Administrative	685,348.34	626,893.74
	<hr/>	<hr/>
Total Administration	3,022,042.99	3,341,173.94
	<hr/>	<hr/>
Cost of Providing Services	979,940.67	843,215.13
	<hr/>	<hr/>
Total Operating Expenses	4,001,983.66	4,184,389.07
	<hr/>	<hr/>
Operating Income Before Other Operating Expenses	1,009,310.46	631,578.69
	<hr/>	<hr/>
Other Operating Expenses:		
Depreciation and Amortization	268,457.98	336,651.12
	<hr/>	<hr/>
Total Other Operating Operating Expenses	268,457.98	336,651.12
	<hr/>	<hr/>
Operating Income/(Loss) After Other Operating Expenses	740,852.48	294,927.57
	<hr/>	<hr/>
Nonoperating Income/(Expenses):		
Interest on Investments & Deposits	9,658.22	9,612.38
Interest Expense	(2,285.72)	(3,428.57)
Gain/(Loss) on Sale of Assets	669,444.00	
Net Change in Reserve for BB & T Center Improvements	87,098.18	46,063.31
	<hr/>	<hr/>
Total Nonoperating Revenue/(Expenses)	763,914.68	52,247.12
	<hr/>	<hr/>
Net Income/(Loss) Before Contributions	1,504,767.16	347,174.69
Contributed Capital		25,000.00
	<hr/>	<hr/>
Change in Net Position	1,504,767.16	372,174.69
Net Position - Beginning of Year, As Restated	11,045,804.42	10,673,629.73
	<hr/>	<hr/>
Net Position - End of Year	12,550,571.58	11,045,804.42
	<hr/>	<hr/>



## **FINANCIAL SECTION**



## **BASIC FINANCIAL STATEMENTS**



**THE PARKING AUTHORITY OF THE CITY OF CAMDEN  
COMPARATIVE STATEMENT OF NET POSITION  
DECEMBER 31, 2016 AND 2015**

ASSETS	2016	2015
Current Assets:		
Unrestricted Assets:		
Cash & Cash Equivalents	\$7,619,364.83	\$7,060,799.60
Change fund	25,125.00	10,125.00
Parking Fees Receivable (Net of Allowance for Doubtful Accounts, \$1,833.10 in 2016 and \$1,833.10 in 2015)	443,380.55	148,540.99
Due From BB&T Center	24,143.93	83,801.91
Due From City of Camden	119,979.58	40,000.00
Total Unrestricted Current Assets	<u>8,231,993.89</u>	<u>7,343,267.50</u>
Restricted Assets:		
Cash & Cash Equivalents	353,364.36	258,933.98
Reserve for Improvements Receivable	2,917.97	10,250.17
Total Restricted Current Assets	<u>356,282.33</u>	<u>269,184.15</u>
Property, Plant & Equipment (Note 5):		
Property, Plant & Equipment	15,083,738.80	14,102,613.50
Less: Accumulated Depreciation	<u>6,230,763.33</u>	<u>5,991,778.82</u>
Net Property, Plant & Equipment	<u>8,852,975.47</u>	<u>8,110,834.68</u>
Total Assets	<u>17,441,251.69</u>	<u>15,723,286.33</u>
DEFERRED OUTFLOW OF RESOURCES		
Pension Deferred Outflows	<u>1,545,049.00</u>	<u>451,866.00</u>
Total Deferred Outflows of Resources	<u>1,545,049.00</u>	<u>451,866.00</u>
Total Assets and Deferred Outflows of Resources	<u>\$18,986,300.69</u>	<u>16,175,152.33</u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

THE PARKING AUTHORITY OF THE CITY OF CAMDEN  
COMPARATIVE STATEMENT OF NET POSITION  
DECEMBER 31, 2016 AND 2015

LIABILITIES	2016	2015
Current Liabilities Payable From Unrestricted Assets:		
Accounts Payable & Accrued Expenses	550,787.63	495,533.07
Security Deposits	10,998.00	11,038.00
Interest Payable	20,571.43	18,285.71
Pension Payable	149,015.00	131,856.00
	<hr/>	<hr/>
Total Current Liabilities Payable From Unrestricted Assets	731,372.06	656,712.78
Current Liabilities Payable From Restricted Assets:		
Note Payable	120,000.00	120,000.00
	<hr/>	<hr/>
Total Current Liabilities Payable From Restricted Assets	120,000.00	120,000.00
Long-Term Liabilities:		
Long-Term Liabilities Payable From Unrestricted Assets:		
Compensated Absences Payable	76,966.05	87,098.13
Net Pension Payable	4,818,869.00	3,310,965.00
	<hr/>	<hr/>
Total Long-Term Liabilities Payable From Unrestricted Assets	4,895,835.05	3,398,063.13
Long-Term Liabilities Payable From Restricted Assets:		
Note Payable	360,000.00	480,000.00
	<hr/>	<hr/>
Total Long-Term Liabilities Payable From Restricted Assets	360,000.00	480,000.00
	<hr/>	<hr/>
Total Liabilities	6,107,207.11	4,654,775.91
	<hr/>	<hr/>
DEFERRED INFLOWS OF RESOURCES		
Service Concession Arrangements	2,845.00	3,815.00
Pension Deferred Inflows	325,677.00	470,757.00
	<hr/>	<hr/>
Total Deferred Inflows of Resources	328,522.00	474,572.00
	<hr/>	<hr/>
NET POSITION		
Net Investment in Capital Assets	8,372,975.47	7,510,834.68
Restricted for:		
Reserve/(Deficit) for BB&T Center Improvements	356,282.33	269,184.15
Unrestricted:		
Designated for Subsequent Year's Expenditures	180,000.00	216,525.00
Unrestricted	3,641,313.78	3,049,260.59
	<hr/>	<hr/>
Total Net Position	12,550,571.58	11,045,804.42
	<hr/>	<hr/>
Total Liabilities, Deferred Inflows of Resources and Net Position	\$18,986,300.69	16,175,152.33
	<hr/>	<hr/>

The accompanying Notes to the Financial Statements are an intergal part of this statement.

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN  
COMPARATIVE STATEMENT OF REVENUE, EXPENSES AND  
CHANGES IN NET POSITION  
FOR THE YEARS DECEMBER 31, 2016 AND 2015**

	2016	2015
Operating Revenues:		
Parking Fees	\$4,163,378.42	4,015,214.38
Other Operating Revenues	847,915.70	800,753.38
	<hr/>	<hr/>
Total Operating Revenues	5,011,294.12	4,815,967.76
	<hr/>	<hr/>
Operating Expenses:		
Personnel and Administration:		
Salaries & Wages	1,197,579.89	1,398,185.87
Fringe Benefits	1,139,114.76	1,316,094.33
General & Administrative	685,348.34	626,893.74
	<hr/>	<hr/>
Total Personnel and Administration	3,022,042.99	3,341,173.94
	<hr/>	<hr/>
Cost of Providing Services	979,940.67	843,215.13
	<hr/>	<hr/>
Total Operating Expenses	4,001,983.66	4,184,389.07
	<hr/>	<hr/>
Operating Income Before Other Operating Expenses	1,009,310.46	631,578.69
	<hr/>	<hr/>
Other Operating Expenses:		
Depreciation & Amortization	268,457.98	336,651.12
	<hr/>	<hr/>
Total Other Operating Operating Expenses	268,457.98	336,651.12
	<hr/>	<hr/>
Operating Income/(Loss) After Other Operating Expenses	740,852.48	294,927.57
	<hr/>	<hr/>
Nonoperating Income/(Expenses):		
Interest on Investments & Deposits	9,658.22	9,612.38
Interest Expense	(2,285.72)	(3,428.57)
Gain/(Loss) on Sale of Assets	669,444.00	
Net Change in Reserve for BB & T Center Improvements	87,098.18	46,063.31
	<hr/>	<hr/>
Total Nonoperating Revenue/(Expenses)	763,914.68	52,247.12
	<hr/>	<hr/>
Net Income/(Loss) Before Contributions	1,504,767.16	347,174.69
Capital Contributions		25,000.00
	<hr/>	<hr/>
Change in Net Position	1,504,767.16	372,174.69
Net Position - Beginning of Year	11,045,804.42	10,673,629.73
	<hr/>	<hr/>
Net Position - End of Year	\$12,550,571.58	11,045,804.42
	<hr/>	<hr/>

The accompanying Notes to the Financial Statements are an integral part of these Statements.

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
**COMPARATIVE STATEMENT OF CASH FLOWS**  
**FOR THE YEARS DECEMBER 31, 2016 AND 2015**

	2016	2015
Cash Flows from Operating Activities:		
Cash Received From Customers	\$4,702,495.16	4,743,554.17
Cash Paid to Employees	(1,197,579.89)	(1,398,185.87)
Cash Paid to Supplies & Employees	(2,488,547.57)	(2,378,501.60)
Net Cash Provided by Operating Activities	<u>1,016,367.70</u>	<u>966,866.70</u>
Cash Flows From Capital & Related Financing Activities:		
Receipts/(Disbursements) from Susquehanna Center Reserve	87,098.18	71,063.31
Promissory Note - Principal	(120,000.00)	
Proceeds on Sale of Assets	969,444.00	
Additions to Property, Plant & Equipment	(1,292,286.77)	(1,449,096.72)
Net Cash Used in Capital & Related Financing Activities	<u>(355,744.59)</u>	<u>(1,378,033.41)</u>
Cash Flow from Investing Activities:		
Interest on Investments	9,658.22	9,612.38
Interest Expense	(2,285.72)	(3,428.57)
Change in Cash & Cash Equivalents	667,995.61	(404,982.90)
Cash & Cash Equivalents at Beginning of Year	<u>7,329,858.58</u>	<u>7,734,841.48</u>
Cash and Cash Equivalents at End of Year	<u><u>\$7,997,854.19</u></u>	<u><u>7,329,858.58</u></u>

**Reconciliation of Operating Income to Net Cash Provided by Operating Activities:**

Operating Income	\$740,852.48	\$294,927.57
Provided by Operating Activities:		
Depreciation & Amortization Expense	268,457.98	336,651.12
Changes in Operating Assets & Liabilities:		
Parking Fees Receivable	(294,839.56)	25,207.94
Due From BB & T Center	66,990.18	(73,975.75)
Due From City of Camden	(79,979.58)	(26,680.28)
Security Deposits	(40.00)	140.00
Prepaid Insurance		
Accounts Payable	323,742.56	397,898.41
Other Payable	2,285.72	3,428.57
Deferred Revenue	(970.00)	3,034.50
Compensated Absences Payable	(10,132.08)	6,234.62
Net Cash Provided by Operating Activities	<u><u>\$1,016,367.70</u></u>	<u><u>966,866.70</u></u>

The accompanying Notes to the Financial Statements are an integral part of these Statements.



**NOTES TO THE FINANCIAL STATEMENTS**



**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
**(A Component Unit of the City of Camden)**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2016 and 2015**

**Note 1. Reporting Entity**

The Parking Authority of the City of Camden is a public corporate and politic of the State of New Jersey and was created by an ordinance passed by the Council of the City of Camden. The Authority was created to promote public safety, convenience and welfare by providing sufficient off-street parking facilities and through administration of parking meters.

The Camden City Parking Authority is a component unit of the City of Camden as described in Governmental Accounting Standards Board Statement No. 14 due to the existence of a service agreement between the Authority and the City. These financial statements would be either blended or discreetly present as part of the City's financial statements if the City reported using generally accepted accounting principles applicable to governmental entities.

**Note 2. Summary of Significant Accounting Policies**

**Basis of Presentation**

The financial statements of the Authority have been prepared on the accrual basis of accounting and in accordance with generally accepted accounting principles ("GAAP") applicable to enterprise funds of state and local governments.

All activities of the Authority are accounted for within a single proprietary (enterprise) fund. Proprietary funds are used to account for operations that are (a) financed and operated in a manner similar to private business enterprise where the intent of the governing body is that the cost (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The accounting and financial reporting treatment applied to the Authority is determined by its measurement focus. The transactions of the Authority are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operations are included on the balance sheet. Net position (i.e., total assets net of total liabilities) are segregated into invested capital assets, net of related debt; restricted for capital activity; restricted for debt service; and unrestricted components.

During 2015 the Authority adopted GASB Statement 68 *Accounting and Financial Reporting for Pensions*; this statement improves accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. It replaces the requirements of Statement No. 27, *Accounting for Pensions by State and Local Government Employers* as well as the requirements of Statement No. 50, Pension Disclosures, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements that meet certain criteria. The primary effect of this statement is to recognize a liability in the financial statements prepared using the economic resources measurement focus and accrual basis of accounting for its proportionate share of the collective net

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
**(A Component Unit of the City of Camden)**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2016 AND 2015**

**Note 2. Summary of Significant Accounting Policies (continued):**

**Basis of Presentation (continued):**

pension liability of all employers for benefits provided through the pension plan. This Statement had a significant effect on the Authority's financial statements for fiscal year ended December 31, 2015

During 2015 the Authority adopted GASB Statement 71 *Pension Transition for Contributions made Subsequent to the measurement Date-An Amendment of GASB Statement No. 68*, this statement requires a state or local government employer to recognize a net pension liability measured as of a date no earlier than the end of its prior fiscal year. If a state or local government employer or non employer contributing entity makes a contribution to a defined benefit pension plan between the measurement date of the reported net pension liability and the end of the government's reporting period, Statement 68 requires that the government recognize its contribution as a deferred outflow of resources. In addition , Statement 68 requires recognition of deferred outflows of resources and deferred inflows of resources for changes in the net pension liability of a state or local government employer or non employer contributing entity that arise from other types of events. At transition to Statement 68, if it's not practical for an employer or non employer contributing entity to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions, paragraph 137 of Statement 68 required that beginning balances for deferred outflows of resources and deferred inflows of resources not be reported. This Statement amends paragraph 137 of Statement 68 to require that, at transition, a government recognize a beginning deferred outflow of resources for its pension contributions, if any , made subsequent to the measurement date of the beginning net pension liability. Statement 68, as amended, continues to require that beginning balances for other deferred outflows or resources and deferred inflows of resources related to pensions be reported at transition only if it is practical to determine all such amounts. The provisions of this statement are applied simultaneously with GASB 68.

GASB Statement 72 *Fair Value Measurement and Application*, this Statement addresses accounting and financial reporting issues related to fair value measurements. The definition of fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This Statement provides guidance for determining a fair value measurement for financial reporting purposes. This Statement also provides guidance for applying fair value to certain investments and disclosures related to all fair value measurements. The Authority does not expect this statement to impact its financial statements. The statement is effective for periods beginning after June 30, 2015.

GASB Statement 73 *Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68*, the objective of this Statement is to improve the usefulness of information about pensions included in the general purpose external financial reports of state and local governments for making decisions and assessing accountability. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for all postemployment benefits with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. This Statement establishes requirements for defined benefit pensions that are not within the scope of Statement No. 68, *Accounting and Financial Reporting for Pensions*, as well as for the assets accumulated for purposes of providing those pensions.

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**(A Component Unit of the City of Camden)**  
**NOTES TO FINANCIAL STATEMENTS**  
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**Note 2. Summary of Significant Accounting Policies (continued):**

**Basis of Presentation (continued):**

In addition, it establishes requirements for defined contribution pensions that are not within the scope of Statement 68. It also amends certain provisions of Statement No. 67, *Financial Reporting for Pension Plans*, and Statement 68 for pension plans and pensions that are within their respective scopes. The statement is effective for periods beginning after June 30, 2015.

GASB Statement 74 *Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans* the objective of this Statement is to improve the usefulness of information about postemployment benefits other than pensions (other postemployment benefits or OPEB) included in the general purpose external financial reports of state and local governmental OPEB plans for making decisions and assessing accountability. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for all postemployment benefits (pensions and OPEB) with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. The Authority is evaluating this statement to determine its impact the financial statements.

GASB Statement 75 *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions* The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). It also improves information provided by state and local governmental employers about financial support for OPEB that is provided by other entities. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for all postemployment benefits (pensions and OPEB) with regard to providing decision-useful information, supporting assessments of accountability and inter period equity, and creating additional transparency. The Authority is evaluating this statement to determine its impact the financial statements.

GASB Statement 77 *Tax Abatement Disclosures* This Statement requires disclosure of tax abatement information about (1) a reporting government's own tax abatement agreements and (2) those that are entered into by other governments and that reduce the reporting government's tax revenues. This Statement requires governments that enter into tax abatement agreements to disclose brief descriptive information, such as the tax being abated, the authority under which tax abatements are provided, eligibility criteria, the mechanism by which taxes are abated, provisions for recapturing abated taxes, and the types of commitments made by tax abatement recipients and the gross dollar amount of taxes abated during the period. The Authority is evaluating this statement to determine its impact on the financial statements.

**Budgets and Budgetary Accounting**

The Parking Authority of the City of Camden must adopt an annual budget in accordance with *N.J.A.C.5:31-2*. *N.J.A.C.5:31-2* requires the governing body to introduce the annual Authority budget at least 60 days prior to the end of the current fiscal year and to adopt not later than the beginning of the Authority's fiscal year. The governing body may amend the budget at any point during the year. The

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
**(A Component Unit of the City of Camden)**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2016 AND 2015**

**Note 2. Summary of Significant Accounting Policies (continued):**

**Budgets and Budgetary Accounting (continued):**

budget is adopted on the accrual basis of accounting with provisions for cash payments for notes payable and capital outlays. Depreciation expense is included the budget appropriations.

The Parking Authority of the City of Camden must adopt an annual budget in accordance with *N.J.A.C.5:31-2*. *N.J.A.C.5:31-2* requires the governing body to introduce the annual Authority budget at least 60 days prior to the end of the current fiscal year and to adopt not later than the beginning of the Authority's fiscal year. The governing body may amend the budget at any point during the year. The budget is adopted on the accrual basis of accounting with provisions for cash payments for notes payable and capital outlays. Depreciation expense is included the budget appropriations.

The legal level of budgetary control is established at the detail shown on the statement of Revenues, Expenses and Changes in Retained Earnings. All budget transfers and amendments to those accounts must be approved by resolution of the Authority as required by the Local Finance Board. Management may transfer among supplementary line items as long as the legal level line items are not effected.

There are no statutory requirements that budgetary line items not be overexpended. However, certain budget line items were overexpended.

The Authority records encumbrances. An encumbrance represents a commitment related to unperformed contracts for goods or services. The issuance of a purchase order or the signing of a contract would create an encumbrance. The encumbrance does not represent an expenditure for the period, only a commitment to expend resources. At year-end, the accounting records are adjusted to record only expenses in accordance with generally accepted accounting principles.

**Investments**

The Authority considers all marketable securities purchased with an initial maturity of three months or more as investments.

Investments are stated at market value. Investment income includes interest and dividend income, realized gains and losses on the sale of investments, and changes in the fair value of investment held by the Authority.

**Contributed Capital**

Contributed Capital consists primarily of the Waterfront Parking Garage located at Delaware Avenue and Federal Street. The parking garage was contributed by the City of Camden.

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
**(A Component Unit of the City of Camden)**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2016 AND 2015**

**Note 2. Summary of Significant Accounting Policies (continued):**

**Inventory of Supplies**

The costs of inventories of supplies are recorded as expenditures at the time the individual items are purchased. The Authority has determined that inventories were immaterial as of year-end.

**Property, Plant and Equipment**

Property, Plant and Equipment primarily consists of expenditures to acquire, construct, place in operation and improve the facilities of the Authority.

Expenditures are capitalized when they meet the following requirements:

- 1) Cost of \$2,000.00 or more.
- 2) Useful life of more than one year.
- 3) Asset is not affected by consumption

Interest costs incurred during construction are not capitalized into the cost of the asset.

**Depreciation**

Depreciation is provided using the straight-line method over the following estimated useful life of the assets:

	<b>Years</b>
Buildings	30-40
Furniture, Fixtures & Equipment	5-15

A half-year of depreciation is taken in the year of acquisition.

**Net Position:**

Net Position is distributed into three categories:

**Net Investments in Capital Assets** - The Authority's equity in Property, Plant and Equipment, which, consequently cannot be appropriated to support operations.

**Unrestricted** - Represents cumulative earnings that are currently available and may be appropriated for any lawful purpose. Unrestricted net assets are calculated by taking total net assets less restricted net assets and invested in capital assets, net of related debt. Included is working capital, which is provided by current assets less current liabilities payable from current assets. (See Note 8 for calculation)

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
**(A Component Unit of the City of Camden)**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2016 AND 2015**

**Note 2. Summary of Significant Accounting Policies (continued):**

**Net Position (continued):**

**Restricted** - Represents reserve funds set aside as part of an agreement for use of the Authority's parking facilities by the Susquehanna Center. For the year ended December 31, 2016 funds collected by the Authority in accordance with this agreement exceeded the amount of funds expended to date by \$356,282.33 (see Note 9).

**Income Taxes**

The Authority operates as defined by Internal Revenue Code Section 115 and appropriately is exempt from income taxes under Section 115.

**Note 3. Stewardship, Compliance and Accounting Ability**

**A. Compliance with finance related legal and contractual provisions**

The Authority has no material violations of finance related legal and contractual provisions.

**B. Budgetary Compliance**

The Authority adopts an operating budget on another comprehensive basis of accounting, which is not the same basis of accounting as that used to account for the actual results or operations on an accrual basis. The following items indicate the primary differences between the budgetary basis and the GAAP basis.

Cash outlays to acquire or construct capital assets is included as a non-operating budget appropriation.

The budget to actual schedules are presented in the Authority's audit report. Also included is a reconciliation of Excess Revenues Over Expenses - Budgetary Basis to Net Income - GAAP basis.

**Note 4. Cash and Cash Equivalents and Investments**

The Authority is governed by the deposit and investment limitations of New Jersey state law. The Deposits and investments held at December 31, 2016 and 2015, and reported at fair value are as follows:

Type	2016 Carrying Value	2015 Carrying Value
<b>Deposits:</b>		
Demand Deposits	\$7,703,360.36	\$7,036,554.08
New Jersey Cash Management Fund	<u>294,493.83</u>	<u>293,304.50</u>
Total Deposits & Investments	<u>\$7,997,854.19</u>	<u>\$7,329,858.58</u>



**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
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**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2016 AND 2015**

**Note 4. Cash and Cash Equivalents and Investments (continued):**

	2016	2015
<b>Reconciliation of Statement of Net Position:</b>		
Current:		
Unrestricted Assets:		
Cash & Cash Equivalents	\$7,619,364.83	\$7,060,799.60
Change Fund	25,125.00	10,125.00
Restricted Assets:		
Cash & Cash Equivalents	<u>353,364.36</u>	<u>258,933.98</u>
Total Reconciliation of Statement of Net Position	<u>\$7,997,854.19</u>	<u>\$7,329,858.58</u>

**Custodial Credit Risk**

Custodial credit risk is the risk that, in the event of a bank failure, the Authority's deposits may not be returned. The Authority does not have a deposit policy for custodial credit risk. As of December 31, 2016 and 2015, the Authority's bank balance of \$8,071,101.35 and \$7,483,689.36 respectively, was insured or collateralized as follows:

	2016	2015
Insured	\$ 538,575.90	\$ 500,000.00
Collateralized in the Authority's name under GUDPA	<u>7,532,525.45</u>	<u>6,983,689.36</u>
Total	<u>\$ 8,071,101.35</u>	<u>\$ 7,483,689.36</u>

**Custodial Credit Risk** - For an investment, custodial credit risk is a risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Investment securities are exposed to custodial credit risk if the securities are uninsured, are not registered in the name of the Authority, and are held by either the counterparty or the counterparty's trust department or agent but not in the Authority's name. All of the Authority's investments are held in the name of the Authority and are collateralized by GUDPA.

**Investment Interest Rate Risk** – The Authority does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Maturities of investment held at December 31, 2016 and 2015, are provided in the above schedule.

**Investment Credit Risk** – The Authority has no investment policy that limits its investment choices other than the limitation of state law as follows:

- Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
**(A Component Unit of the City of Camden)**  
**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2016 AND 2015**

**Note 4. Cash and Cash Equivalents and Investments (continued):**

- Government money market mutual funds;
- Any obligation that a federal agency or federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligations bear a fixed rate of interest not dependent on any index or other external factor;
- Bonds or other obligations of the Authority or bonds or other obligations of the local unit or units within which the Authority is located;
- Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, approved by the Division of Investment in the Department of Treasury for investment by the Authority;
- Local Governments investment pools;
- Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281; or
- Agreements for the repurchase of fully collateralized securities.

**Concentration of Investment Credit Risk** – The Authority places no limit on the amount it may invest in any one issuer. At December 31, 2016 and 2015, the Authority had no investments.

**Governmental Unit Deposit Protection Act (GUDPA)**

The Authority has deposited cash in 2016 with an approved public fund depository qualified under the provisions of the Government Unit Deposit Protection Act. In addition to savings and checking accounts the Authority invests monies in certificates of deposits.

The Governmental Unit Deposit Protection Act P.L. 1970, Chapter 236, was passed to afford protection against bankruptcy or default by a depository. C.17:9-42 provides that no governmental unit shall deposit funds in a public depository unless such funds are secured in accordance with this act. C.17:9-42 provides that every public depository having public funds on deposit shall, as security for such deposits, maintain eligible collateral having a market value at least equal to either (1) 5% of the average daily balance of collected public funds on deposit during the 6 month period ending on the next preceding valuation date (June 30 or December 31) or (2) at the election of the depository, at least equal to 5% of the average balance of collected public funds on deposit on the first, eighth, fifteenth, and twenty-second days of each month in the 6 month period ending on the next preceding valuation date (June 30 or December 31). No public depository shall be required to maintain any eligible collateral pursuant to this

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
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**NOTES TO FINANCIAL STATEMENTS**  
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**Note 4. Cash and Cash Equivalents and Investments (continued):**

act as security for any deposit or deposits of any governmental unit to the extent such deposits are insured by F.D.I.C. or any other U.S. agency which insures public depository funds.

No public depository shall at any time receive and hold on deposit for any period in excess of 15 days public funds of a governmental unit(s) which, in the aggregate, exceed 75% of the capital funds of the depository, unless such depository shall, in addition to the security required to be maintained under the paragraph above, secure such excess by eligible collateral with a market value at least equal to 100% of such excess.

In the event of a default, the Commissioner of Banking within 20 days after the default occurrence shall ascertain the amount of public funds on deposit in the defaulting depository and the amounts covered by federal deposit insurance and certify the amounts to each affected governmental unit. Within 10 days after receipt of this certification, each unit shall furnish to the Commissioner verified statements of its public deposits. The Commissioner shall ascertain the amount derived or to be derived from the liquidation of the collateral maintained by the defaulting depository and shall distribute such proceeds pro rata among the governmental units to satisfy the net deposit liabilities to such units.

If the proceeds of the sale of the collateral are insufficient to pay in full the liability to all affected governmental units, the Commissioner shall assess the deficiency against all other public depositories having public funds on deposit determined by a formula determined by law. All sums collected by the Commissioner shall be paid to the governmental units having deposits in the defaulting depository in the proportion that the net deposit liability to each such governmental unit bears to the aggregate of the net deposit liabilities to all such governmental units.

All public depositories are required to furnish information and reports dealing with public funds on deposit every six months, June 30th and December 31st, with the Commissioner of Banking. Any public depository which refuses or neglects to give any information so requested may be excluded by the Commissioner from the right to receive public funds for deposit until such time as the Commissioner shall acknowledge that such depository has furnished the information requested.

Upon review and approval of the Certification Statement that the public depository complies with statutory requirements, the Commissioner issues forms approving the bank as a municipal depository. The Authority should request copies of these approval forms semiannually to assure that all depositories are complying with requirements.

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
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**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED DECEMBER 31, 2016 AND 2015**

**Note 5. Property, Plant and Equipment**

The following is a summary of changes in the Authority's property, plant and equipment for the years ended December 31, 2016 and 2015:

	Balance January 1, 2015	Additions	Reclassifications/ Deletions	Balance December 31, 2016
Land	\$1,846,954.50		\$ (300,000.00)	\$1,546,954.50
Buildings	6,779,615.52		(38,945.37)	6,740,670.15
Furniture, Fixtures & Equipment:				
General	1,087,217.68	\$ 525.00	(208,762.46)	878,980.22
Routes	87,173.40		(4,206.50)	82,966.90
Violations	104,314.50			104,314.50
Terminal	12,169.00		(12,169.00)	
Waterfront	308,730.88	15,000.00	(19,250.00)	304,480.88
Leasehold Improvements	1,124,697.55	252,904.95	253,859.86	1,631,462.36
Capitalize Professional Services	2,751,740.47	1,042,168.82		3,793,909.29
Subtotal	14,102,613.50	1,310,598.77	(329,473.47)	15,083,738.80
Less: Accumulated Depreciation	5,991,778.82	268,457.98	29,473.47	6,230,763.33
Total	\$8,110,834.68	\$1,042,140.79	\$(300,000.00)	\$8,852,975.47
Additions:				
BB & T Reserve		\$ -		
Operating Budget		1,276,877.82		
Total		\$1,276,877.82		

  

	Balance January 1, 2014	Additions	Adjustments/ Deletions	Balance December 31, 2015
Land	\$2,932,954.50	315,000.00	\$1,401,000.00	\$1,846,954.50
Buildings	6,779,615.52			6,779,615.52
Furniture, Fixtures & Equipment:				
General	1,048,732.68	\$ 90,535.00	52,050.00	1,087,217.68
Routes	87,173.40			87,173.40
Violations	117,314.50		13,000.00	104,314.50
Terminal	12,169.00			12,169.00
Waterfront	308,730.88			308,730.88
Leasehold Improvements	1,099,697.55	25,000.00		1,124,697.55
Capitalize Professional Services	330,918.15	2,420,822.32		2,751,740.47
Subtotal	12,717,306.18	2,851,357.32	1,466,050.00	14,102,613.50
Less: Accumulated Depreciation	5,718,917.10	336,651.12	63,789.40	5,991,778.82
Total	\$6,998,389.08	\$2,514,706.20	1,402,260.60	\$8,110,834.68

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
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**NOTES TO FINANCIAL STATEMENTS**  
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**Note 5. Property, Plant and Equipment (continued):**

Additions:

BB & T Reserve	\$ - 0 -
Operating Budget	<u>1,310,598.77</u>
Total	<u>\$1,310,598.77</u>

**B. Contributed Capital**

Below is an analysis of contributed capital for the years ended December 31, 2016 and 2015:

	<u>2016</u>	<u>2015</u>
Balance January 1,	\$2,988,353.06	\$ 3,150,408.41
Capital Contributions for the Year		25,000.00
Depreciation on Contributed Assets	<u>(162,055.35)</u>	<u>(187,055.35)</u>
Balance December 31,	<u>\$2,826,297.71</u>	<u>\$ 2,988,353.06</u>

**Note 6. Pension Note**

**Description of System and Vesting**

All eligible authority employees participate in the contributory defined benefit public employee retirement system established by state statute. The Public Employees Retirement System (PERS) is sponsored and administered by the State of New Jersey and considered a cost-sharing multiple employer plan.

The Public Employees' Retirement System was established in January, 1955 under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full time employees of the State or any county, municipality, school district or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 8 to 10 years of service and 25 years for health care coverage.

At December 31, 2016 the Authority reported a liability of \$4,967,884.00 for its proportionate share of the net pension liability as measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The authority elected to record \$149,015 as current pension liability from the above amount. The authority's proportion of the net pension liability was based on a projection of the authority's long - term share of contributions to the pension plan relative to the projected contributions of all participating authorities, actuarially determined. At June 30, 2016, the authority's proportion was .0167736826% which increased slightly by .00144% from its proportion measured as of June 30, 2015.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the

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**Note 6. Pension Note (continued):**

PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For the year ended December 31, 2016 the Authority recognized pension expense of \$440,498.85 At December 31, 2016, the Authority reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>December 31, 2016</u>		<u>December 31, 2015</u>	
	<u>Deferred Outflow of Resources</u>	<u>Deferred Inflow of Resources</u>	<u>Deferred Outflow of Resources</u>	<u>Deferred Inflow of Resources</u>
Difference Between Expected and Actual Experience	92,388		\$ 82,134	
Changes of Assumptions	1,029,080		369,732	
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	189,430			55,354
Changes in Proportion and Differences Between Authority Contributions and Proportionate Share of Contributions	234,151	325,677		415,403
Authority Contributions Subsequent to The Measurement Date	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$1,545,049</u>	<u>\$ 325,677</u>	<u>\$ 451,866</u>	<u>\$470,757</u>

\$1,545,049.00 and \$451,866.00 are reported as deferred outflows of resources related to pensions resulting from Authority contributions subsequent to the measurement date are recognized as a reduction of the net pension liability in the years ended December 31, 2016 and 2015. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as shown below. The amounts represent the Authority's proportionate share of deferred outflows of resources and deferred inflows of resources.

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**Note 6. Pension Note (continued):**

Year ended December 31, 2016 :		Year ended December 31, 2015 :	
2017	\$ 212,253.00	2016	\$ (15,153.00)
2018	212,253.00	2017	(15,153.00)
2019	212,253.00	2018	(15,153.00)
2020	212,253.00	2019	(15,153.00)
2021	212,251.00	2020	(15,153.00)
Thereafter	<u>158,109.00</u>	Thereafter	<u>56,876.00</u>
Total	<u>\$ 1,219,372.00</u>	Total	<u>\$ (18,889.00)</u>

*Additional Information*

Collective local balances at December 31, 2016 and 2015 are as follows

	<u>12/31/2014</u>	<u>12/31/2015</u>
Collective Deferred outflows of resources	\$ 8,685,338,380	3,578,755,666
Collective Deferred inflows of resources	870,133,595	993,410,455
Collective net pension liability	29,617,131,759	22,447,996,119
Authority's Proportion	0.01668%	0.01533%

*Actuarial Assumptions*

The total pension liability in the June 30, 2016 and 2015 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement as follows:

	<u>2016</u>		<u>2015</u>
Inflation Rate	3.08%	Inflation Rate	3.04%
Salary Increases:	1.65 – 4.15%	Salary Increases:	2.15 – 4.40%
Through 2026	Based on Age	2012 – 2021	Based on Age
Thereafter	2.65 – 5.15%	Thereafter	3.15 – 5.40%
	Based on Age		Based on Age

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014.

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**Note 6. Pension Note (continued):**

***Long-Term Expected Rate of Return***

In accordance with State statute, the long-term expected rate of return on plan investments is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2016 and 2015 are summarized in the following tables:

Asset Class	2016 Target Allocation	2016 Long-Term Expected Real Rate of Return
Cash	5.00%	0.87%
U.S. Treasuries	1.50%	1.74%
Investment Grade Credit	8.00%	1.79%
Mortgages	2.00%	1.67%
High Yield Bonds	2.00%	4.56%
Inflation-Indexed Bonds	1.50%	3.44%
Broad US Equities	26.00%	8.53%
Developed Foreign Equities	13.25%	6.83%
Emerging Market Equities	6.50%	9.95%
Private Equity	9.00%	12.40%
Hedge Funds / Absolute Return	12.50%	4.68%
Real Estate (Property)	2.00%	6.91%
Commodities	0.50%	5.45%
Global Debt Ex U.S.	5.00%	-0.25%
REIT	5.25%	5.63%
Commodities	1.00%	5.32%
Global Debt ex US	3.50%	-.40%
REIT	4.25%	5.12%



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**Note 6. Pension Note (continued):**

Asset Class	2015 Target Allocation	2015 Long-Term Expected Real Rate of Return
Cash	5.00%	1.04%
U.S. Treasuries	1.75%	1.64%
Investment Grade Credit	10.00%	1.79%
Mortgages	2.10%	1.62%
High Yield Bonds	2.00%	4.03%
Inflation-Indexed Bonds	1.50%	3.25%
Broad US Equities	27.25%	8.52%
Developed Foreign Equities	12.00%	6.88%
Emerging Market Equities	6.40%	10.00%
Private Equity	9.25%	12.41%
Hedge Funds / Absolute Return	12.00%	4.72%
Real Estate (Property)	2.00%	6.83%
Commodities	1.00%	5.32%
Global Debt Ex U.S.	3.50%	-0.40%
REIT	4.25%	5.12%

***Discount Rate***

The discount rate used to measure the total pension liability was 3.98% and 4.90% as of June 30, 2016 and 2015, respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% and 3.80% as of June 30, 2016 and 2015, respectively, based on the Bond Buyer GO 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years of contributions made in relation to the last five years of recommended contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2034, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

***Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate***

The following presents the collective net pension liability of the participating employers as of June 30, 2016 and 2015, respectively, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

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**Note 6. Pension Note (continued):**

<b>2016</b>			
	<u>At 1% decrease (2.98%)</u>	<u>At current discount rate (3.98%)</u>	<u>At 1% increase (4.98%)</u>
State	34,422,851,197	29,390,685,705	25,246,574,457
Local	<u>36,292,338,055</u>	<u>29,617,131,759</u>	<u>24,106,170,190</u>
	<u>70,715,189,252</u>	<u>49,007,817,464</u>	<u>49,352,744,647</u>
<b>2015</b>			
	<u>At 1% decrease (3.90%)</u>	<u>At current discount rate (4.90%)</u>	<u>At 1% increase (5.90%)</u>
State	27,802,122,942	23,722,135,537	20,314,768,782
Local	<u>27,900,112,533</u>	<u>22,447,996,119</u>	<u>17,876,981,108</u>
	<u>55,702,235,475</u>	<u>46,170,131,656</u>	<u>38,191,749,890</u>

Description of System and Vesting

Members are eligible for retirement at age 60 with an annual benefit generally determined to be 1/55th of the average annual compensation for the highest three fiscal years' compensation for each year of membership during years of creditable service. Early retirement is available to those under age 60 with 25 or more years of credited service. Anyone who retires early and is under age 55 receives retirement benefits as calculated in the above-mentioned formula but at a reduced rate (one quarter of one percent for each month the member lacks of attaining age 55).

The State of New Jersey, Department of Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include financial statements and required supplementary information for PERS. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

Contribution Requirements

The contribution policy is set by *N.J.S.A.43:15A*, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and *N.J.S.A.18:66*, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. PERS provide for employee contributions of 6.5%, effective October 1, 2011, of employees' annual compensation as defined. The rate will increase over the next seven years to 7.5%. Employers are required to contribute at an actuarially determined rate in PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, noncontributory death benefits and post-retirement medical premiums. The Authority's contributions to P.E.R.S. for the years ending December 31, 2016, 2015 and 2014 were \$131,856, \$141,323 and \$134,235, respectively, equal to the required contributions for each year.

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**Note 7. Liabilities**

**A. Compensated Absences**

Authority employees may accumulate unused sick days with no restrictions. Unused sick leave at retirement lapses. Vacation days not used during the year may not be carried forward without authorization of the Executive Director. Upon separation from the Authority, the employee is paid for all accrued vacation time at their current hourly rate. The estimated liability for compensated absences at December 31, 2016 and 2015 are \$42,584.37 and \$45,907.57 respectively.

**B. Severance Pay**

Authority employees who terminate their employment voluntarily because of a retirement program of the Parking Authority or the State of New Jersey or who has passed away while in Parking Authority employment or have their jobs abolished for purpose of economy will receive severance pay. This severance pay will be based on the number of years of service and will be paid at the employee's regular rate according to the following schedule:

<b>Years of Service</b>	<b>Weeks Pay</b>
5-15	1
15-20	2
Over 20	3

The Authority has accrued expenses totaling \$41,190.56 at December 31, 2016 and \$34,381.68 at December 31, 2015 for severance pay.

**C. Promissory Note**

On August 9, 2010 the Authority entered into an agreement with Camden City Redevelopment Agency to purchase property at Block 150, Lot 35.01 located on Federal Street in Camden City. The purchase price was for \$1,104,250 of which \$600,000 consist of a promissory note with an annual interest rate of 5% to Camden City Redevelopment Agency. The financial statements reflect accrued interest payable of \$20,571.43 at December 31, 2016 and \$18,285.71 at December 31, 2015 that is related to this promissory note.

The annual payments are according to the following schedule:

<u>Payment Date</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
8/27/17	\$120,000	24,000	\$144,000
8/27/18	120,000	18,000	138,000
8/27/19	120,000	12,000	132,000
8/27/20	<u>120,000</u>	<u>6,000</u>	<u>126,000</u>
Total	<u>\$480,000</u>	<u>60,000</u>	<u>\$540,000</u>

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**Note 8. Segment Information of Enterprise Funds**

**Working Capital**

The Authority's working capital is calculated as follows:

	<u>2016</u>	<u>2015</u>
Current Assets	\$8,231,993.89	\$7,343,267.50
Current Liabilities Payable from Current Assets	<u>(880,387.06)</u>	<u>(656,712.78)</u>
Total Working Capital	<u>\$7,351,606.83</u>	<u>\$6,686,554.72</u>

**Note 9. Contractual Agreements**

**A. Live Nation**

The Authority has entered into an agreement with Live Nation to provide parking facilities for the use of the BB & T Center at the Camden Waterfront. The agreement allows Live Nation to operate the parking facilities in return for the Authority receiving a percentage of the gross parking revenues. The initial term of the parking agreement is thirty-one years with two successive lease options for twenty and ten years respectively.

The agreement also calls for an additional 2.5% of gross parking revenues to be paid to the Authority and segregated in a separate reserve fund. The moneys in the reserve fund are to be utilized by the Authority to provide the necessary installation and replacement of capital items at the parking facilities utilized by Live Nation. Amounts held in the reserve fund at the end of the parking agreement shall be distributed equally to both Live Nation and the Authority. At December 31, 2016 and 2015, revenues earned from the reserve-exceeded expenditures by \$356,282.33 and \$269,184.15 respectively.

**B. Operating Leases**

On October 1, 2013 the Authority entered into an operating lease for a copier. As of December 31, 2016 the minimum lease payments for the operating lease are as follows:

Fiscal Year Ending November 30	Minimum Annual Lease Payments
2017	<u>\$ 1,047.87</u>
Total	<u>\$ 1,047.87</u>

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**Note 10. Economic Dependency**

The Authority generates a large portion of its revenue (estimated at between 30% - 40%) from events held at two different public facilities in the general vicinity of its Waterfront Garage. One of these facilities, "the Aquarium", has constructed its own parking facility. The effect of this facility on the Authority's revenue is not known at this time. As of June of 2005, the Authority has entered into a contract with "The Aquarium" to be the operator of the Aquarium parking facility. Based upon a fixed parking rate of \$10.00 per car the Authority retains \$3.00 per car.

The Authority also generates a large portion of its revenue (estimated at between 15% - 25%) from the New Jersey Transit Building known as the Walter Rand Transportation Terminal. Currently the Authority is the operator of the parking facility without having a fully executed agreement with NJ Transit. The Authority pays NJ Transit \$37,500 per quarter and in return the Authority retains 100% of the parking fees.

**Note 11: Post-Retirement Benefits**

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required PERS, to fund post-retirement medical benefits for those State employees who retire after reaching 60 and accumulating 25 years of credited service. P.L. 2007, c. 103 amended the law to eliminate the funding of post-retirement medical benefits through the PERS system. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees. As of June 30, 2015, there were 107,314 retirees eligible for post-retirement medical benefits. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program. The State paid \$214.1 million toward Chapter 126 benefits for 19,056 eligible retired members in Fiscal Year 2015.

**State Health Benefits Plan Description**

The Parking Authority of the City of Camden contributes to the State Health Benefits Program (SHBP), a cost-sharing, multiple-employer defined benefit post-employment healthcare plan administered by the State of New Jersey Division of Pensions and Benefits. SHBP was established in 1961 under N.J.S.A. 52:14-17.25 et seq., to provide health benefits to State employees, retirees, and their dependents. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. SHBP provides medical, prescription drugs, mental health/substance abuse, and Medicare Part B reimbursement to retirees and their covered dependents.

The SHBP was extended to employees, retirees, and dependents of participating local public employers in 1964. Local employers must adopt a resolution to participate in the SHBP. In 1990, The Parking Authority of the City of Camden authorized participation in the SHBP's post-retirement benefit program through a resolution. At this particular time the Authority is unable to locate and identify the actual

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**Note 11. Post-retirement Benefits (continued):**

resolution. The Authority adopted the provision of Chapter 88, Public Laws of 1974 as amended by Chapter 436, P.L. 1981 to permit local public employers to pay the premium charges for certain eligible pensioners and their dependents and to pay Medicare charges for such retirees and their spouses covered by the New Jersey Health Benefits Program. In 2011 Authority employees began making health benefit contributions of 1.5% of their base salaries towards the health benefit costs.

The State Health Benefits Commission is the executive body established by statute to be responsible for the operation of the SHBP. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for the SHBP. That report may be obtained by writing to: State of New Jersey Division of Pensions and Benefits, P.O. Box 295, Trenton, NJ 08625-0295 or by visiting their website at [www.state.nj.us/treasury/pensions/gasb-43-jul2011.pdf](http://www.state.nj.us/treasury/pensions/gasb-43-jul2011.pdf).

**Funding Policy**

Participating employers are contractually required to contribute based on the amount of premiums attributable to their retirees. Post-retirement medical benefits under the plan have been funded on a pay-as-you-go basis since 1994. Prior to 1994, medical benefits were funded on an actuarial basis.

Contributions to pay for the health premiums of participating retirees in the SHBP are billed to The Parking Authority of the City of Camden on a monthly basis. As a participating employer the Authority will pay and remit to the State treasury contributions to cover the full cost of premiums for eligible pensioners on a basis comparable to the reimbursement made by the State to its eligible pensioners and their spouses in accordance with provisions of chapter 75, Public Laws of 1972.

The Parking Authority of the City of Camden contributions to SHBP for the years ended December 31, 2016, 2015, and 2014, were \$107,227.60, \$97,018.21, and \$85,095.83 respectively, which equaled the required contributions for each year. There were nine (9) retired participants eligible at December 31, 2016 and seven (7) retired participants eligible at December 31, 2015 and 2014.

**Note 12: Litigation**

The Authority is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the Authority, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

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**Note 13: Redevelopment Agreement**

On September 12, 2013 the Authority entered into an agreement with the City of Camden Redevelopment Agency (CCRA) to purchase six lots from CCRA for \$1,200,000 of which the Authority paid \$300,000 at settlement and the remaining \$900,000 which may be owed to CCRA based on various contingent conditions set forth in the agreement based on possible Future-Parking Projects developed on these lots. As of December 31, 2016 the Authority has not recorded a liability of \$900,000 due to the uncertainty on when any Future-Parking Projects will commence.

**Note 14: Unrestricted Net Position Appropriated**

Of the \$3,821,313.78 unrestricted and undesignated net position at December 31, 2016, \$180,000.00 was appropriated and anticipated as revenue in the 2017 budget as adopted. Of the \$3,265,785.59 unrestricted and undesignated net position at December 31, 2015, \$216,525.00 was appropriated and anticipated as revenue in the 2016 budget as adopted.

**Note 15: Retroactive Restatement of Net Position**

The Authority adopted GASB No. 68 – Accounting and Financial Reporting for Pensions – An amendment of GASB No. 27 during the 2015 fiscal year as required by the pronouncement. The pronouncement requires the Authority to record its proportional share of the State of New Jersey’s net pension liability on the face of its financial statements as of December 31, 2015 and to record related pension expense in accordance with the pronouncement. In order to correctly reflect pension expense in accordance with GASB No. 68, the beginning Net Position of the Authority was adjusted to reflect the beginning balance of the net position liability. Since the measurement date of the net pension liability is December 31, 2015, the restatement adjustments to Net Position relate to the beginning net pension liability measured as of January 1, 2015. Also, in accordance with GASB 71 – Pension Transition for Contributions Made Subsequent to the Measurement Date, the Authority restated its Net Position for pension contributions made after the beginning net pension liability measurement date of January 1, 2015 (Deferred Outflows).

Net Position (Per Exhibit A, January 1, 2015)	\$ 13,782,308.73
Restatement of:	
Net Pension Liability	(3,209,606.00)
Pension Deferred Outflows	<u>100,927.00</u>
Net Position - Per Exhibit A, January 1, 2015 (As Restated)	<u>\$ 10,673,629.73</u>

**Note 16: Subsequent Events**

The Parking Authority of the City of Camden has evaluated subsequent events occurring after December 31, 2016 through the date of June 7, 2017, which is the date the financial statements were available to be issued.

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**Note 17: Credits and Grants**

The Parking Authority applied for and has received approval from the New Jersey Economic Development Authority (NJEDA) and the Economic Recovery Board of Camden (ERB) for a \$3,000,000 grant from funds provided by the Higher Education and Regional Health Care Development Fund established through the Municipal Rehabilitation and Economic Recovery Act. These funds are earmarked to fund costs associated with the development of a parking garage in the City of Camden. The grant was ratified at a New Jersey Economic Development Authority meeting on July 14, 2016 in the amount of \$3,000,000.

In addition to the grant from the NJEDA the Authority also received a tax credit of \$14,000,000 from the New Jersey Economic Redevelopment and Growth Program (NJERG). This credit was awarded contingent upon construction of a parking garage in the City of Camden. The Authority, as a public entity, will not be able to use the tax credit on its own but will be in position to sell the rights to the tax credit. The Authority has budgeted, as part of its 2017 capital budget, to receive \$10,000,000 from the sale of the credits although actual expectations are closer to \$11,500,000. The sale of these credits is subject to the same restrictions on actually receiving them as the receipt is contingent upon the construction of a parking garage meeting the requirements of the grant.

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**REQUIRED SUPPLEMENTARY INFORMATION – PART II**



**THE PARKING AUTHORITY OF THE CITY OF CAMDEN  
COMPARATIVE STATEMENT OF OPERATING REVENUES AND COST FUNDED BY  
OPERATING REVENUES COMPARED TO BUDGET  
FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015**

	DECEMBER 31, 2016			DECEMBER 31, 2015				
	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Operating Revenues:								
Parking Fees:								
Meters	\$990,260.00	990,260.00	1,003,354.81	13,094.81	\$952,766.00	952,766.00	1,004,596.01	51,830.01
Parking Lots	2,012,197.00	2,012,197.00	1,886,209.75	(125,987.25)	1,979,781.00	1,979,781.00	1,912,745.37	(67,035.63)
Waterfront Garage	574,392.00	574,392.00	738,725.47	164,333.47	445,037.00	445,037.00	596,153.92	151,116.92
Transportation Terminal	576,145.00	576,145.00	535,088.39	(41,056.61)	665,384.00	665,384.00	501,719.08	(163,664.92)
Total	4,152,994.00	4,152,994.00	4,163,378.42	10,384.42	4,042,968.00	4,042,968.00	4,015,214.38	(27,753.62)
Other Operating Revenues:								
BB&T Center Revenues	353,904.00	353,904.00	577,826.46	223,922.46	463,480.00	463,480.00	508,645.45	45,165.45
Other	427,143.00	427,143.00	270,089.24	(157,053.76)	336,744.00	336,744.00	292,107.93	(44,636.07)
Total Other Operating Revenues	781,047.00	781,047.00	847,915.70	66,868.70	800,224.00	800,224.00	800,753.38	529.38
Total Operating Revenues	4,934,041.00	4,934,041.00	5,011,294.12	77,253.12	4,843,192.00	4,843,192.00	4,815,967.76	(27,224.24)
Nonoperating Revenues:								
Interest on Investments & Deposits	9,851.00	9,851.00	9,658.22	(192.78)	9,304.00	9,304.00	9,612.38	308.38
Total Budget Revenues	4,943,892.00	4,943,892.00	5,020,952.34	77,060.34	4,852,496.00	4,852,496.00	4,825,580.14	(26,915.86)
Salaries & Wages:								
Collections	50,013.00	50,013.00	57,672.33	(7,659.33)	73,204.00	73,204.00	44,989.78	28,214.22
Maintenance	338,154.00	338,154.00	245,838.72	92,315.28	329,416.00	329,416.00	329,415.75	0.25
Facilities	449,365.00	449,365.00	407,970.59	41,394.41	461,622.00	461,622.00	509,325.81	(47,703.81)
Office	435,781.00	435,781.00	234,184.89	201,596.11	227,101.00	227,101.00	227,101.55	(0.55)
Violations	276,207.00	276,207.00	251,913.36	24,293.64	287,353.00	287,353.00	287,352.98	0.02
Total Salaries & Wages	1,549,520.00	1,549,520.00	1,197,579.89	351,940.11	1,378,696.00	1,378,696.00	1,398,185.87	(19,489.87)

THE PARKING AUTHORITY OF THE CITY OF CAMDEN  
COMPARATIVE STATEMENT OF OPERATING REVENUES AND COST FUNDED BY  
OPERATING REVENUES COMPARED TO BUDGET  
FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

	DECEMBER 31, 2016				DECEMBER 31, 2015			
	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
<b>Fringe Benefits:</b>								
Payroll Taxes	154,952.00	154,952.00	113,229.18	41,722.82	134,772.00	134,772.00	112,910.67	21,861.33
Prescription/Dental Insurance	17,573.00	17,573.00	14,796.27	2,776.73	18,516.00	18,516.00	16,168.16	2,347.84
Pension	213,773.00	213,773.00	440,498.85	(226,725.85)	152,528.00	152,528.00	540,089.48	(387,561.48)
Health Insurance	630,013.00	630,013.00	557,509.73	72,503.27	533,075.00	533,075.00	635,941.77	(102,866.77)
Other - Uniforms	12,644.00	12,644.00	13,080.73	(436.73)	11,344.00	11,344.00	10,984.25	359.75
<b>Total Fringe Benefits</b>	<b>1,028,955.00</b>	<b>1,028,955.00</b>	<b>1,139,114.76</b>	<b>(110,159.76)</b>	<b>850,235.00</b>	<b>850,235.00</b>	<b>1,316,094.33</b>	<b>(465,859.33)</b>
<b>General &amp; Administrative:</b>								
Travel and Conferences	2,056.00	2,056.00	2,986.16	(930.16)	100.00	100.00	1,713.19	(1,613.19)
Employee Training	1,181.00	1,181.00	1,375.00	(194.00)	219.00	219.00	779.00	(560.00)
Supplies & Printing	85,242.00	85,242.00	51,514.57	33,727.43	95,752.00	95,752.00	79,574.18	16,177.82
Advertisement	774.00	774.00	2,551.10	(1,777.10)	4,086.00	4,086.00	1,481.49	2,604.51
Publication & Dues	1,776.00	1,776.00	2,118.13	(342.13)	880.00	880.00	150.00	(150.00)
Postage & Freight	420,207.00	420,207.00	401,737.05	18,469.95	411,667.00	411,667.00	1,844.81	(964.81)
Professional Fees	8,158.00	8,158.00	30,263.24	(22,105.24)	13,074.00	13,074.00	449,790.61	(38,123.61)
Bank Charges	48,396.00	48,396.00	50,428.77	(2,032.77)	46,548.00	46,548.00	2,513.63	10,560.37
Computer Expense	30,865.00	30,865.00	102,578.86	(102,578.86)	35,494.00	35,494.00	49,706.13	(3,158.13)
Bad Debt Expense	1,459.00	1,459.00	34,421.87	(3,556.87)	1,132.00	1,132.00	32,028.15	3,465.85
Telephone			5,373.59	(3,914.59)			7,312.55	(6,180.55)
Miscellaneous								
<b>Total General &amp; Administrative</b>	<b>600,114.00</b>	<b>600,114.00</b>	<b>685,348.34</b>	<b>(85,234.34)</b>	<b>608,952.00</b>	<b>608,952.00</b>	<b>626,893.74</b>	<b>(17,941.74)</b>
<b>Cost of Providing Service:</b>								
Operating Leases - Rent	289,402.00	289,402.00	332,839.26	(43,437.26)	591,469.00	591,469.00	340,088.58	251,380.42
Insurance	228,440.00	228,440.00	226,418.58	2,021.42	475,935.00	475,935.00	230,286.94	245,648.06
Vehicle Maintenance	5,302.00	5,302.00	12,224.47	(6,922.47)	15,163.00	15,163.00	4,453.60	10,709.40
Maintenance	97,761.00	97,761.00	212,024.74	(114,263.74)	74,897.00	74,897.00	35,278.24	39,618.76
Utilities	193,467.00	193,467.00	149,920.76	43,546.24	285,469.00	285,469.00	176,815.54	108,653.46
Signage	7,810.00	7,810.00	2,378.00	5,432.00	137.00	137.00	6,508.45	(6,371.45)

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**  
**COMPARATIVE STATEMENT OF OPERATING REVENUES AND COST FUNDED BY**  
**OPERATING REVENUES COMPARED TO BUDGET**  
**FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015**

	DECEMBER 31, 2016			DECEMBER 31, 2015				
	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)	ORIGINAL BUDGET	MODIFIED BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Cost of Providing Service (continued):								
Elevator	11,651.00	11,651.00	13,980.00	(2,329.00)	15,125.00	15,125.00	11,129.50	3,995.50
Gasoline	4,800.00	4,800.00	4,056.39	743.61	13,768.00	13,768.00	8,986.67	4,781.33
Equipment Rental	7,349.00	7,349.00	13,688.47	(6,339.47)	24,484.00	24,484.00	7,103.84	17,380.16
Snow Removal Costs	8,556.00	8,556.00	12,410.00	(3,854.00)	38,071.00	38,071.00	22,563.77	15,507.23
Depreciation	297,363.00	297,363.00	268,457.98	28,905.02	252,584.00	252,584.00	336,651.12	(84,067.12)
Total Cost of Providing Service	1,151,901.00	1,151,901.00	1,248,398.65	(96,497.65)	1,787,102.00	1,787,102.00	1,179,866.25	607,235.75
Principal Payments on Debt Service								
Lieu of Depreciation	120,000.00	120,000.00	120,000.00					
Total Operating Appropriations	4,450,490.00	4,450,490.00	4,390,441.64	60,048.36	4,624,985.00	4,624,985.00	4,521,040.19	103,944.81
Nonoperating Appropriations:								
Interest Expense			2,285.72	(2,285.72)	4,571.00	4,571.00	3,428.57	1,142.43
Pilot Payment - City of Camden	216,525.00	216,525.00		216,525.00	231,478.00	231,478.00		231,478.00
Capital Outlays			1,276,877.82	(1,276,877.82)			2,851,357.32	(2,851,357.32)
Total Nonoperating Appropriations	216,525.00	216,525.00	1,279,163.54	(1,062,638.54)	236,049.00	236,049.00	2,854,785.89	(2,618,736.89)
Total Operating & Nonoperating Appropriations	4,667,015.00	4,667,015.00	5,669,605.18	(1,002,590.18)	4,861,034.00	4,861,034.00	7,375,826.08	(2,514,792.08)
Excess Revenues Over Expenditures	\$276,877.00	276,877.00	(648,652.84)	(925,529.84)	(\$8,538.00)	(8,538.00)	(2,550,245.94)	(2,541,707.94)
Adjustments to Reconcile Excess Revenues Over Expenditures to GAAP Basis for Change in Net Position:								
Excess Expenditures Over Revenues			(\$648,652.84)				(\$2,550,245.94)	
Add:								
Additions to Property, Plant & Equipment			1,276,877.82				2,851,357.32	
Gain/(Loss) on Sale of Assets			669,444.00					
Net Change in Reserve for Susquehanna Center Improvements			87,098.18				46,063.31	
Principal Payments			120,000.00					
Capital Contributions							25,000.00	
Change in Net Position (Exhibit B)			\$1,504,767.16				\$372,174.69	

## SCHEDULE 2

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN  
ANALYSIS OF PARKING FEES RECEIVABLE  
AS OF DECEMBER 31, 2016**

Balance January 1, 2016		\$148,540.99
Increased by:		
Accrued		<u>4,163,378.42</u>
Subtotal		4,311,919.41
Decreased by:		
Collections	\$3,764,126.90	
Bad Debt Expense	102,578.86	
Allowance for Doubtful Accounts	<u>1,833.10</u>	<u>3,868,538.86</u>
Balance December 31, 2016		<u><u>\$443,380.55</u></u>

## SCHEDULE 3

**ANALYSIS OF DUE FROM BB&T CENTER  
AND RESERVE FOR IMPROVEMENTS RECEIVABLE  
AS OF DECEMBER 31, 2016**

Balance January 1, 2016		\$94,052.08
Increased by:		
Event Revenue Accrued	\$592,826.46	
Miscellaneous Revenue Accrued	3,000.00	
Reserve for Improvements Accrued	<u>86,829.00</u>	<u>682,655.46</u>
Subtotal		776,707.54
Decreased by:		
Event Revenue - Per Agreement with BB & T Center	653,284.44	
Miscellaneous Revenue - Per Agreement with BB & T Center	2,200.00	
Reserve for Improvements - Per Agreement with BB & T Center	<u>94,161.20</u>	<u>749,645.64</u>
Balance December 31, 2016		<u><u>27,061.90</u></u>
Analysis of Balance:		
Unrestricted Assets:		
Event Revenue Receivable		\$23,343.93
Miscellaneous Receivable		800.00
Restricted Assets:		
Reserve Receivable		<u>2,917.97</u>
Total		<u><u>\$27,061.90</u></u>

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN  
ANALYSIS OF ACCRUED INTEREST RECEIVABLE  
AS OF DECEMBER 31, 2016**

SCHEDULE 4

Balance January 1, 2016	\$ -
Increased by:	
Interest Earned	<u>(9,658.22)</u>
Subtotal	(9,658.22)
Decreased by:	
Interest Received	<u>9,658.22</u>
Balance December 31, 2016	<u><u>\$ -</u></u>

**ANALYSIS OF RESERVE FOR BB & T CENTER IMPROVEMENTS  
AS OF DECEMBER 31, 2016**

SCHEDULE 5

Balance January 1, 2016		\$269,184.15
Increased by:		
Received From BB & T Center	\$83,911.03	
Due From BB & T Center	\$2,917.97	
Interest Earnings	<u>269.18</u>	<u>87,098.18</u>
Subtotal		356,282.33
Balance December 31, 2016		<u><u>\$356,282.33</u></u>

DO NOT PRINT

## SCHEDULE 6

**THE PARKING AUTHORITY OF THE CITY OF CAMDEN  
SCHEDULE OF THE AUTHORITY'S PROPORTIONATE SHARE  
OF THE NET PENSION LIABILITY - PERS \***

	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Authority's Proportion of the Net Pension Liability (Asset)	0.00842%	0.00746%	0.00826%	0.00902%
Authority's Proportionate Share of the Net Pension Liability (Asset)	\$4,967,884	\$3,442,821	\$3,209,606	3,462,775
Authority's covered employee payroll	\$1,059,940	\$1,407,854	\$1,369,103	\$1,141,273
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	40.14%	52.08%	47.92%	48.72%

## SCHEDULE 7

**SCHEDULE OF THE AUTHORITY'S CONTRIBUTIONS - PERS  
SCHEDULE OF CONTRIBUTIONS \***

	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Actuarially Determined Contribution	\$131,856	\$141,323	\$134,235	\$132,100
Contributions in relation to the Actuarially Determined Contributions	131,856	141,323	134,235	132,100
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Covered-Employee Payroll	\$1,205,175	\$1,407,854	\$1,369,103	\$1,377,731
Contributions as a Percentage of Covered - Employee Payroll	10.941%	10.038%	9.805%	9.588%

\* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.



**REQUIRED SUPPLEMENTARY INFORMATION – PART III**



**THE PARKING AUTHORITY OF THE CITY OF CAMDEN**

**NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION  
DECEMBER 31, 2016 AND 2015**

**Public Employees' Retirement System (PERS)**

*Changes of benefit terms.* The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

*Changes of assumptions.* Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 2 years for males and 7 years for females) with adjustments for mortality improvements from the base year of 2013 using a generation approach based on the plan actuary's modified MP-2014 projection scale.

Additional detailed information about the pension plans is available in the separately issued State of New Jersey Public Employees' Retirement System – Schedules of Employer Allocations and Schedules of Pension Amounts by Employer at <http://www.nj.gov/treasury/pensions/financial-rpts-home.shtml>

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## **GENERAL COMMENTS AND RECOMMENDATIONS**





BRENT W. LEE & CO., LLC  
Certified Public Accounting Firm

To the Chairman and Members of the  
The Parking Authority of the City of Camden  
Camden, New Jersey 08103

I have audited the financial accounts and transactions of the Parking Authority of the City of Camden in the County of Camden for the year ended December 31, 2016. In accordance with requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the following are the *General Comments* and *Recommendations* for the year then ended.

### GENERAL COMMENTS

#### *Contracts and Agreements Required to be advertised by (N.J.S.A.40A:11-4)*

*N.J.S.A.40A:11-4* - Every contract or agreement, for the performance of any work or furnishing or hiring of any materials or supplies, the cost or the contract price whereof is to be paid with or out of public funds not included within the terms of Section 3 of this act, shall be made or awarded only by the governing body of the contracting unit after public advertising for bids and bidding therefore, except as is provided otherwise in this act or specifically by any other Law. No work, materials or supplies shall be undertaken, acquired or furnished for a sum exceeding in the aggregate \$17,500 except by contract or agreement.

It is pointed out that the governing body of the Authority has the responsibility of determining whether the expenditures in any category will exceed the statutory minimum within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the solicitor's opinion should be sought before a commitment is made.

The minutes indicate that resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services," per *N.J.S.A.40A:11-5*.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

The minutes indicate that bids were requested by public advertising for the following items:

Hamilton Brand PARC Equipment and Construction Management

### ***Contracts and Agreements Requiring Solicitation of Quotations***

The examination of expenditures did not reveal any instances where individual payments, contracts or agreements in excess of \$2,625 "for the performance of any work or the furnishing or hiring of any materials or supplies", other than those where bids had been previously sought by public advertisement or where a resolution had been previously adopted under the provision of (*N.J.S.A.40A:11-6.1*).

### **Examination of Bills**

A test check of paid bills was made and each bill, upon proper approval, was considered as a separate and individual contract unless the records disclosed it to be a part payment or estimate. The results of the examination did not disclose any discrepancies with respect to signatures, certification or supporting documentation.

### **Payroll Fund**

The examination of the payroll account included the detailed computation of various deductions or other credits from the payroll of the Authority employees and ascertained that the accumulated withholdings were disbursed to the proper agencies.

### **Acknowledgment**

I received the complete cooperation of all officials and employees of the Authority and I greatly appreciate the courtesies extended to the audit team.

The problems and weaknesses noted in my review were not of such magnitude that they would affect my ability to express an opinion on the financial statements taken as a whole.

Should you have any questions concerning our comments or recommendations, or should you desire any assistance in implementing my recommendations, please call me.



Brent W. Lee  
Certified Public Accountant

Cinnaminson, New Jersey  
February 24, 2017